America's Secret Establishment

An Introduction to the

Order of Skull & Bones

Antony C Sutton
...only at Yale

"My senior year, I joined Skull and Bones, a secret society, so secret I can't say anything more."
—George W. Bush
Adjunctive 43rd President of the United States

Every spring since 1832
Fifteen new faces are asked to join
The Order of Skull and Bones.

After Yale, many go on to the heights of power and shape our world.
This is the story of how and why...

"The public owes Antony Sutton a debt of gratitude for this book. It is an essential primer for tracing the families, bloodlines and business entanglements of America's secret establishment. If one does not have Sutton's information, they will never truly understand American history or foreign policy."
—Jim Marrs
Journalist and author of Rule by Secrecy

Notable Bones Families
Aldrich Gates Phelps
Buckley Goodyear Pillsbury
Bush Gould Pinchot
Bundy Harriman Rockefeller
Cheney Kellogg Stimson
Daniels Lord Taft
Davison Lovett Vanderbilt
Dodge Luce Weyerhaeuser
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AMERICA’S SECRET
ESTABLISHMENT

AN INTRODUCTION TO
THE ORDER OF SKULL & BONES

ANTONY C. SUTTON

Tri ne Day
Updated Reprint
2002
ANTONY SUTTON was a research Fellow at the Hoover Institution, Stanford University, from 1968 to 1973. He is a former economics professor at California State University Los Angeles. He was born in London in 1925 and educated at the universities of London, Gottingen and California with a D.Sc. degree from University of Southampton, England.

Other Books by Author
Technological Treason
The Diamond Connection
Gold Versus Paper
Wall Street and The Rise of Hitler
The War On Gold
Energy, The Created Crisis
Wall Street and the Bolshevik Revolution
Wars and Revolutions Parts 1 and 2
Wall Street and Franklin D. Roosevelt
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Western Technology and Soviet Economic Development 1917-1930
Western Technology and Soviet Economic Development 1930-1945
Western -Technology and Soviet Economic Development 1945-1965
National Suicide: Military Aid to the Soviet Union in 1933
Introduction to The Order
How The Order Controls Education
How The Order Creates War and Revolution
The Secret Cult of The Order
The Best Enemy Money Can Buy


Sutton, Antony C.

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1. Order of Skull & Bones-Political Activity.
2. Secret Societies-United States

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We offer no objections to their existing clan
No one disputes with them this right, we question but the plan
On which they act, - that only he who wears upon his breast
*Their emblem, he for every post shall be considered best.*

Anonymous Yale student, 1873.
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Authors Preface:
America's Secret Establishment

After 16 books and 25 years in basic research I thought I'd heard it all ... the world was a confused mess, probably beyond understanding and certainly beyond salvation - and there was little I could do about it.

Back in 1968 my Western Technology and Soviet Economic Development was published by the Hoover Institution at Stanford University. In three substantial volumes I detailed how the West had built the Soviet Union. However, the work generated a seemingly insoluble puzzle - why have we done this? Why did we build the Soviet Union, while we also transferred technology to Hitler's Germany? Why does Washington want to conceal these facts? Why have we boosted Soviet military power? And simultaneously boosted our own?

In subsequent books, the Wall Street series, I added more questions - but no answers. I had more or less arrived at the conclusion that there was no rational answer that could be proven.

Then a year or so ago I received an eight-inch batch of documents - nothing less than the membership lists of an American secret society. Glancing through the sheets it was more than obvious - this was no ordinary group. The names spelled Power, with a capital P. As I probed each individual a pattern emerged ... and a formerly fuzzy world became crystal clear.

The book you will read here is a combined version of a series reporting on this research. Each volume builds on the previous volume in a logical step-by-step process.

These volumes will explain why the West built the Soviets and Hitler; why we go to war, to lose; why Wall Street loves Marxists and Nazis; why the kids can't read; why the Churches have become propaganda founts; why historical facts are suppressed, why politicians lie and a hundred other whys.

This series is infinitely more important than the original Western Technology series on technological transfers. If I have a magnum opus, this is it.

ANTONY C. SUTTON
Phoenix, Arizona
July 30, 1983
Announcement Of Weekly Meeting

Wednesday Evening, June 28th, 1882.

VIII.

S. B. C.

"Est hodie in bonis."

Cicero, Fam. XIII. 30.

E. L. McLaughlin

Yale College,
June 15th, 1882.
New Initiates Into The Order for 1985

1985

BOASBERG, James Emanuel, 3136 Newark Street, NW, Washington, D.C.20008

CARLIN, William John Carr, Jr., 21 Schermerhorn Street, Brooklyn, New York 11201.

CHANDRASEKHAR, Ashok Jai, 120 East 34th Street, New York, New York 10016.

FRANKEL, Scott David, 3290 Kersdale Road, Pepper Pike Ohio 44124.

GROSSMAN, Jay Alan, 48 Niles Road, Randolph, Massachusetts 02368.

KWOK, Wei-Tai, 5 109 Philip Road, Annandale, Virginia 22003. LINDY, Peter Barnes, 105 South Perkins, Memphis, Tennessee 38117.

MISNER, Timothy Charles, 1009 Crest Park Drive, Silver Spring, Maryland 20903.

MNU CHIN, Steven Terner, 721 Fifth Avenue, New York, New York 10022.

PATELA, James Gerard, 47 Knollwood Drive, Branford, Connecticut 06405.

POWERS, Richard Hart, 21 Haigh Avenue, Niantic Connecticut 06357.

SMOCK, Morgan Robert, 4017 Louisiana Avenue North, New Hope, Minnesota 55427.

TAFT, Horace Dutton, 403 St. Ronan Street, New Haven, Connecticut 06511.

THOMPSON, Gregory Allan, 118 Whitman Drive, Brooklyn, New York 11234.

WALSH, Kevin Sanchez, 1030 Clay Avenue, Pelham Manor, New York 10803.
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<th>Name</th>
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<td>Syracuse, N.Y.</td>
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<td>Prescott Sheldon Bush</td>
<td>Columbus, O.</td>
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<td>Albany, N.Y.</td>
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<td>Henry Porter Isham</td>
<td>Chicago, Ill.</td>
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<td>William Ellery Sedgwick James</td>
<td>New York City</td>
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<td>LeGore, Md.</td>
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<td>Frank Parsons Shepard, Jr.</td>
<td>St. Paul, Minn.</td>
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<tr>
<td>Kenneth Farrand Simpson</td>
<td>New York City</td>
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<tr>
<td>Knight Woolley</td>
<td>Brooklyn, N.Y.</td>
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The "Tomb" (circa 1900)

On High Street — New Haven, CT
Introduction for 2002 Edition

*AMERICAS SECRET ESTABLISHMENT* has had an unusual publishing history.

The book began with an anonymous donation to the author of an 8-inch package of documents in the early 1980s. Nothing less than the membership list and supporting documents for a truly secret society the Yale Skull and Bones.

The late Johnny Johnson, of Phoenix Arizona was the spark that moved me to write first a four-part series and later, a jumbo volume based on this material. This volume went to several editions with several publishers, even a Russian edition of 12,000 copies. Probably in the past few years, as many copies have been sold in Russia as in the United States.

*America's Secret Establishment* has had little publicity, few reviews ignored by mainline distributors yet, has sold steadily for the past 16 years at a rate of several hundred copies a month.

This activity, in turn, has generated other articles and books by other authors. But my real intent, to generate an exploration of Hegelian influence in modern America, has not been fulfilled. In great part, this can be attributed to an educational system based on a statist-Hegelian philosophy, and which has already achieved the "dumbing down" of America.

This disastrous, destructive philosophy, the source of both Naziism and Marxism, has infected and corrupted our constitutional republic. Much of the blame for this corruption is with an elitist group of Yalie "Bonesmen." Their symbol of Skull and Bones, and their Hegelian philosophy, says it all, although with typical duplicity, they would have you believe otherwise.

Hegelianism glorifies the State, the vehicle for the dissemination of statist and materialist ideas and policies in education, science, politics and economics.

Wonder why we have a "dumbed-down" society? Look no further than the Bonesman troika who imported the Prussian education system into the U.S. in the 19th Century. A political philosophy in direct opposition to the classical liberalism nurtured in 19th Century British and American history. In classical liberalism, the State is always subordinate to the individual. In Hegelian Statism, as we see in Naziism and Marxism, the State is supreme, and the individual exists only to serve the State.

Our two-parry Republican-Democrat (= one Hegelian party, no one else welcome or allowed) system is a reflection of this Hegelianism. A small group - a very small group - by using Hegel, can manipulate, and to some extent, control society for its own purposes.

More than that, reflect on their pirate flag. An emblem found on poison bottles, the symbol of the Nazi Death Head Division in World War Two. Not only did Skull and Bones become a major force in drug smuggling (the Bush and Prescott families in the 1860s), but in true Hegelian fashion, generated the antithesis, the so-called "war on drugs." This hypocritical policy maintains the price of drugs, controls supply, and puts millions in jail while the gainers, in great part, are none other than the same "Bonesmen" who pass the laws to prohibit (Bonesman Taft, 1904).

**Right and Left - A Control Device**

For Hegelians, the State is almighty, and seen as "the march of God on earth." Indeed, a State religion.

Progress in the Hegelian State is through contrived conflict: the clash of opposites makes for progress. If you can control the opposites, you dominate the nature of the outcome.

We trace the extraordinary Skull and Bones influence in a major Hegelian conflict: Naziism vs. Communism. Skull and Bones members were in the dominant decision-making positions - Bush, Harriman, Stimson, Lovett, and so on - all Bonesmen, and instrumental in guiding the conflict through use of "right" and "left." They financed and encouraged the growths of both philosophies and controlled the outcome to a significant extent. This was aided by the "reductionist" division in science, the opposite of historical "wholeness." By dividing science and learning into narrower and narrower segments, it became easier to control the whole through the parts.

In education, the Dewey system was initiated and promoted by Skull and Bones members. Dewey was an ardent statist, and a believer in the Hegelian idea that the child exists to be trained to serve the State. This requires suppression of individualist tendencies and a careful spoon-feeding of approved knowledge. This
"dumbing down" of American education is not easily apparent unless you have studied in both foreign and domestic U.S. universities - then the contrast becomes crystal clear.

This dumbing down is now receiving attention. Two excellent books are *The Deliberate Dumbing Down of America*, by Charlotte Thomson Iserbyt (Conscience Press, Revenna Ohio, 2001), and *The Dumbing Down of America*, by John Taylor Gotta. Both books trace this process to the impact of education, and both give remarkable detail of the process. We go further, in that we trace the import of the system to three Yalies - members of Skull & Bones.

For Iserbyt, in *The Deliberate Dumbing Down of America*, the American education system begins with Rockefeller and Gates. But in fact, this statist system is a reflection of the Hegelian ideas brought to the United States by the Skull and Bones "troika" of Gilman, White and Dwight, and then financed by Rockefeller.

**People Control**

Today in California, one can see in real time the use of controlled conflict to achieve a desired outcome. The debate over the energy crisis is carefully contained to a debate over price caps and price control. Republicans want no caps and no controls. Most Democrats want price controls through caps.

But look at what is NOT discussed anywhere. The entire spectrum of almost free energy, based on a decade of research is carefully kept out of the discussion. Isn't this highly relevant to an energy crisis?

In fact, the existence of free energy systems just down the road is the reason for the controlled debate. Mills Blacklight Power now has its patents and some utilities have already bought in. Bearden's MEG energy from space, is under discussion. Working models exist. The maligned cold fusion has hundreds of successful experiments, but so far as we know, cannot be repeated with sufficient assurance. Other systems have come into the view of government agencies, and then disappear from sight.

A knowing public would ask, Why are these not included in the discussion?" - Simple. Because the utilities know they are for real, and only a few years down the road. The problem for utilities is not the price of energy today, but how to dump their fixed assets (hydro plants, transmission lines, etc.) onto the public. These "valuable" assets will have zero value down the road, because all new systems are stand-alone units which don't need fixed plant and transmission lines. If the public is aware of the dilemma of the utilities, the ability to dump assets onto the State is heavily reduced.

The Republican-Democrat debate over "caps" is a diversion. The relevant question carefully avoided is, how long will it take to get these new systems into production?

Another example is Monsanto Corporation development of genetic engineering and predator seed, a barely-concealed effort for world domination of agriculture.

President George Bush, Jr. , a Bonesman, appoints a Monsanto vice president, Dr. Virginia Weldon, as Director of Food and Drug Administration, which has the power to block labeling of genetically-engineered foods, and pass on other corporate control efforts.

Just before this, in New Technology, we had the 1989 dramatic announcement of "cold fusion." When this announcement was made public, President George Bush (also a Bonesman) called establishment scientist the late physicist Seagram into his office and gave instructions.

We don't know what was said, but we know what happened. Cold fusion, a valid process for free energy, as was subsequently revealed, was slandered and harassed by the establishment, no doubt fearful of what free energy would do to the oil industry.

**What is to be Done?**

If the voting public was even vaguely aware of this rampant and concealed scenario, it could, and possibly would force change. However, this is not a likely possibility. Most people are "go-along" types, with limited personal objectives and a high threshold for official misdeeds.

What has taken over a century to establish cannot be changed in a few years. The initial question is education. To eliminate the Hegelian system that stifles individual initiative and trains children to become mindless zombies, serving the State.

We need a lot less propaganda for "education" and a more individual creative search for learning. Instead of more money for education, we need to allocate a lot less. The existing system of education is little more than a
conditioning mechanism. It has little to do with education in the true sense, and a lot to do with control of the individual.

It is more likely that time, rather than the voting booth, will erode the secret power of this Yale group. Nothing this outrageous can survive forever.

Antony Sutton
Memorandum Number One: Is There A Conspiracy Explanation For Recent History?

The reader anxious to get into the story of The Order should go directly to Memorandum Number Two. This section concerns methods, evidence and proof. Essential, but perhaps boring for most readers.

During the past one hundred years any theory of history or historical evidence that falls outside a pattern established by the American Historical Association and the major foundations with their grantmaking power has been attacked or rejected - not on the basis of any evidence presented, but on the basis of the acceptability of the argument to the so-called Eastern Liberal Establishment and its official historical line.

The Official Establishment History

There is an Establishment history, an official history, which dominates history textbooks, trade publishing, the media and library shelves. The official line always assumes that events such as wars, revolutions, scandals, assassinations, are more or less random unconnected events. By definition events can NEVER be the result of a conspiracy, they can never result from premeditated planned group action. An excellent example is the Kennedy assassination when, within 9 hours of the Dallas tragedy, TV networks announced the shooting was NOT a
conspiracy, regardless of the fact that a negative proposition can never be proven, and that the investigation had barely begun.

Woe betide any book or author that falls outside the official guidelines. Foundation support is not there. Publishers get cold feet. Distribution is hit and miss, or non-existent.

Just to ensure the official line dominates, in 1946 the Rockefeller Foundation allotted $139,000 for an official history of World War Two. This to avoid a repeat of debunking history books which embarrassed the Establishment after World War One. The reader will be interested to know that The Order we are about to investigate had great foresight, back in the 1880s, to create both the American Historical Association and the American Economic Association (most economists were then more historians than analysts) under their terms, with their people and their objectives. Andrew Dickson White was a member of The Order and the first President of the American Historical Association.

Failure of Official History

Times have changed. The weaknesses, inconsistencies and plain untruths in official history have surfaced. In the 1980s it is rare to find a thinking reader who accepts official history. Most believe it has been more or less packaged for mass consumption by naive or greedy historians. Although an historian who will stick out his neck and buck the trend is rare, some who do are victims of an even deeper game. Conspiracy then is an accepted explanation for many events at the intelligent grass roots level, that level furthest removed from the influence of The Order. We can cite at random the Kennedy assassination where the official "lone gunman" theory was never accepted by Americans in the street; Watergate, where a "deep throat" informer and erased tapes reek of conspiracy, and Pearl Harbor, where Rear Admiral Husband E. Kimmel and Major General Walter C. Short took the rap for General George C. Marshall and President Franklin D. Roosevelt.

The revisionist historian has a double burden as well as a double task. The double burden is that research likely to question the official historical line will not get financed. The double task is that research must be more than usually careful and precise.

A non-official work is not going to be judged on its merits. The work will be judged on the basis of its acceptability to a predetermined historical standard. What this standard is we shall explore later.

Hypotheses and Method

Which brings us to methodology. In this volume we will present three hypotheses. What is a hypothesis? A hypothesis is a theory, a working theory, a start point, which has to be supported by evidence. We arrived at these three hypotheses by examining certain documents which will also be described. The official history hatchet mongers will scream that our hypotheses are now being presented as proven assertions - and whatever we write here will not stop the screams. But again, these are only hypotheses at this point, they have to be supported with evidence. They are a first step in a logical research process.

Now in scientific methodology a hypothesis can be proven. It cannot be disproven. It is up to the reader to decide whether the evidence presented later supports, or does not support, the hypotheses. Obviously no one author, critic, or reader can decide either way until all the evidence has been presented.

We also intend to use two other principles of scientific research ignored by official establishment historians.

Firstly, in science the simplest explanation to a problem is always the most acceptable solution. By contrast, in establishment history, a simple answer is usually criticized as "simplistic." What the critic implies is "The poor writer hasn't used all the facts." In other words, it's a cheap "putdown" without the necessity of providing an alternate answer or additional facts.

Secondly, again in science, an answer that fits the most cases, i.e., the most general answer, is also the most acceptable answer. For example, you have 12 events to explain and a theory that fits 11 of these events. That theory is more acceptable than a theory that fits only 4 or 5 of the events.
The Devil Theory of History

Using this methodology we are going to argue and present detailed precise evidence (including names, dates and places) that the only reasonable explanation for recent history in the United States is that there exists a conspiracy to use political power for ends which are inconsistent with the Constitution.

This is known by the official historians as the "devil theory of history," which again is a quick, cheap device for brushing facts under the rug. However, these critics ignore, for example, the Sherman Act, i.e., the anti-trust laws where conspiracy is the basic accepted theory. If there can be a conspiracy in the market place, then why not in the political arena? Are politicians any purer than businessmen? Following the antitrust laws we know that conspiracy can only be proven in a specific manner. A similar pattern of market actions is not proof of conspiracy. Just because something looks like a duck, walks like a duck, and all the ducks act similarly, does not make it a duck - or a conspiracy. Under the Sherman Act a similar pattern of prices, where all prices are the same, is not proof of conspiracy. Similarity of prices can occur in a purely competitive market. Neither is similar political action necessarily a conspiracy.

Proof of conspiracy requires specific types of evidence, i.e.,:

(a) there must be secret meetings of the participants and efforts made to conceal joint actions,
(b) those meetings must jointly agree to take a course of action,
(c) and this action must be illegal.

The Council on Foreign Relations

Widely accepted explanations of recent history based on a conspiracy theory do not present evidence that fits the above criteria. For example, the Council on Foreign Relations cannot be claimed as a conspiracy even for the period since its founding in 1921. Membership in the CFR is not a secret. Membership lists are freely available for the cost of a postage stamp. There is no proof that the entire membership conspires to commit illegal acts.

What has to be proven in any conspiracy explanation of history is that the participants have secret groupings, and meet to plan illegal actions.

Members of the CFR, when accused of being involved in a conspiracy, have protested to the contrary. And by and large they are right. Most CFR members are not involved in a conspiracy and have no knowledge of any conspiracy. And some personally known to the author are about the last people on earth to get involved in an illegal conspiracy.

HOWEVER, there is a group WITHIN the Council of Foreign Relations which belongs to a secret society, sworn to secrecy, and which more or less controls the CFR. CFR meetings are used for their own purposes, i.e., to push out ideas, to weigh up people who might be useful, to use meetings as a forum for discussion.

These members are in The Order. Their membership in The Order can be proven. Their meetings can be proven. Their objectives are plainly unconstitutional. And this ORDER has existed for 150 years in the United States.
Memorandum Number Two: The Order - What It Is And How It Began

THOSE on the inside know it as The Order. Others have known it for more than 150 years as Chapter 322 of a German secret society. More formally for legal purposes, The Order was incorporated as The Russell Trust in 1856. It was also once known as the "Brotherhood of Death." Those who make light of it, or want to make fun of it, call it "Skull & Bones," or just plain "Bones."

The American chapter of this German order was founded in 1833 at Yale University by General William Huntington Russell and Alphonso Taft who, in 1876, became Secretary of War in the Grant Administration. Alphonso Taft was the father of William Howard Taft, the only to be both President and Chief Justice of the United States.

What Is The Order?

The Order is not just another campus Greek letter fraternal society with passwords and handgrips, common to most campuses. Chapter 322 is a secret society whose members are sworn to silence. It only exists on the Yale campus (that we know about). It has rules. It has ceremonial rites. It is not at all happy with prying, probing citizens - known among initiates as "outsiders" or "vandals." Its members always deny membership (or are supposed to deny membership) and in checking hundreds of autobiographical listings for members we found only half a dozen who cited an affiliation with Skull & Bones. The rest were not. An interesting point is whether the many members in various Administrations or who hold government positions have declared their members in the biographical data supplied for FBI "background checks.

Above all, The Order is powerful, unbelievably powerful. If the reader will persist and examine the evidence to be presented - which is overwhelming - there is no doubt his view of the world will suddenly come sharply into focus, with almost frightening clarity.

Before we go further we need to add a couple of important observations about The Order:

● It is a Senior year society which exists only at Yale. Members are chosen in their Junior year and spend only one year on campus, the Senior year, with Skull & Bones. In other words, the organization is oriented to the post graduate outside world. The Order meets annually - patriarchs only - on Deer Island in the St. Lawrence River.

● Senior societies are unique to Yale. There are two other senior societies at Yale, but none elsewhere. Scroll & Key and Wolf's Head are supposedly competitive societies founded in the mid-19th century. We believe these to be part of the same network. Rosenbaum commented in his Esquire article, very accurately, that anyone in the Eastern Liberal Establishment who is not a member of Skull & Bones is almost certainly a member of either Scroll & Key or Wolf's Head.

What is the significance of the "322" in Chapter 322? William Russell imported the society from Germany and so it has been argued the 322 stands for '32 (from 1832), the second chapter, of this German organization. Possibly a chapter 320 and a chapter 321 may exist somewhere And 323 is the designation of a room within the Skull & Bones temple at Yale.

Another interpretation is that The Order is descended from a Greek fraternal society dating back to Demosthenes in 322 B.C. This has perhaps some credibility because Bones records are dated by adding 322 to the current year, i.e., records originating in 1950 are dated Anno - Demostheni 2272.

How A Member Is Chosen By The Order?

The selection procedure for new members of The Order has not changed since 1832. Each year 15, and only 15, never more, never fewer, are selected. In the past 150 years about 2500 Yale graduates have been initiated into The Order. At any one time about 500-600 are alive and active. Roughly about one-quarter of these take an active role in furthering the objectives of The Order. The others either lose interest or change their minds. They are silent drop-outs.
A Yale Junior cannot ask to join. There is no electioneering. Juniors are invited to join and are given two options: accept or reject. Apparently some amount of personal information is gathered on potential members. The following is the kind of evaluation made in the last century; we doubt it has changed too much down to the present time:

- "Frank Moore is an ideal Bones man, he is a hard worker and a man whose efforts have been more for Yale than himself. He is manager of the Musical clubs and has been active in Dwight Hall. His election will be well deserved and popular."
- "Don Thompson is a sure man whom the class wishes well for and will be glad to see go. He comes from a Bones family." In selection emphasis is placed on athletic ability - the ability to play on a team. The most unlikely potential member of The Order is a loner, an iconoclast, an individualist, the man who goes his own way in the world.

Readers who want more on the ceremonial and initiation aspects should read the September, 1977 Esquire article by Ron Rosenbaum. 'The Last Secrets of Skull and Bones' Unfortunately, the article completely misses the historical significance of Skull & Bones, although it is an excellent source of lurid details and the mumbo-jumbo rites.

The most likely potential member is from a Bones family, who is energetic, resourceful, political and probably an amoral team player. A man who understands that to get along you have to go along. A man who will sacrifice himself for the good of the team. A moment’s reflection illustrates why this is so. In real life the thrust of The Order is to chafe about certain objectives. Honors and financial rewards are guaranteed by the power of The Order. But the price of these honors and rewards is sacrifice to the common goal, the goal of The Order. Some, perhaps many, have not been willing to pay this price.

**Inside The Order**

Entry into The Order is accompanied by an elaborate ritual and no doubt by psychological conditioning. For example:

"Immediately on entering Bones the neophyte's name is changed. He is no longer known by his name as it appears in the college catalogue but like a monk or Knight of Malta or St. John, becomes Knight so and so. The old Knights are then known as Patriarch so and so. The outside world are known as Gentiles and vandals."

The Catalogue (or membership list - it became "Addresses" sometime in this century) of Chapter 322, however, is made with the usual "outside" names and is unique and impressive. Each member has a copy bound in black leather with peculiar symbols on the outside and inside. The symbols presumably have some meaning.

The owner's name and the single letter "D" is gilt-stamped' on the outer cover of earlier issues, at least up to the mid-19th century. It then appears to have been omitted, at least on copies we have seen: Each right-hand page, printed one side only, about 6 x 4 inches, has the members listed for one year and surrounded by a heavy black border, thich in the early years, not so thick in recent decades. This symbolizes the death of the person named as he adopts his new name and new life upon entering The Order.

Most interesting is an entry between the decade lists of members. On the 1833 list, before the 15 founders' names, are the words "Period 2 Decade 3." Similarly, before names on the 1843 list are the words "Period 2 Decade 4." In brief, "Period" stays the same throughout the years, but the "Decade" number increases by one in each ten years. No doubt this means something to The Order, else it wouldn't be there. Another mystical group of letters and numbers is at the top of the first list of names in 1833, "P.231-D.31." The numbers increase by one in each succeeding class. In 1834, for example, the entry reads "P.232-D.32."

Furthermore, the first class list of 1833 has two blank lines in place of the eleventh name on the list. This supports the argument that the society has German origins and this is the listing of the anonymous German connection.
The Members of 1833

We estimate that at any one time only about one-quarter of the membership is active. Even the active quarter is not always effective or successful. It's instructive to compare 1833 with 1983 and how, over the century and a half span, a group of 20-30 families has emerged to dominate The Order.

The very first name on the very first membership list, Samuel Henshaw Bates, was a private in the Union Army, went west to farm in Santa Rosa, California, at that time very much in the boondocks, and died in 1879. A life not different to millions of other Americans.

In fact, out of the first 15 members (actually 14 plus the anonymous member), achievements were not much greater than we would expect from the cream of a Yale "class". Rufus Hart spent several years in the Ohio Senate, Asahel Hooker Lewis was in the Ohio Legislature for a couple of years, Samuel Marshall was an Illinois State Legislator for a while, and Frederick Mather was in the New York Legislature. Other members, apart from the two founders of The Order, did nothing much with their lives or for The Order.

By contrast, the two founding members, William Huntington Russell and Alphonso Taft, went far. William Russell was a member of the Connecticut State Legislature in 1846-47, a General in the Connecticut National Guard from 1862-70, and founded the Collegiate and Commercial Institute in New Haven, Connecticut. Alphonso Taft went further: he was Secretary of War in 1876 - the first of several members of The Order to hold this post down into the 1950s. Taft became U.S. Attorney General in 1876-7, then U.S. Minister to Austria in 1882-4, and finally U.S. Ambassador to Russia in 1884-5.

During the 150-year interval since 1833, active membership has evolved into a core group of perhaps 20-30 families; it seems that active members have enough influence to push their sons and relatives into The Order, and there is significant inter-marriage among the families. These families fall into two major groups.

First we find old line American families who arrived on the East coast in the 1600s, e.g., Whitney, Lord, Phelps, Wadsworth, Allen, Bundy, Adams and so on.

Second, we find families who acquired wealth in the last 100 years, sent their sons to Yale and in time became almost old line families, e.g., Harriman, Rockefeller, Payne, Davison.

Some families, like the Whitneys, were Connecticut Yankees and acquired wealth in the nineteenth century.

In the last 150 years a few families in The Order have gained enormous influence in society and the world.

One example is the Lord family. Two branches of this family date from the 1630s: Those descended from Nathan Lord and those from Thomas Lord. Other Lords arrived in the U.S. over the years but do not enter our discussion. Of these two main branches, only the Thomas Lord group appears to have contributed members to The Order. Their ancestry traces to Thomas Lord, who left Essex, England in 1635 in a company led by Rev. Thomas Hooker, and settled in what is now Hartford, Connecticut. In fact, part of Hartford is still known as Lord's Hill. The line of descent for this Lord family is full of DeForest and Lockwood names because intermarriage is more than common among these elite families.

The first Lord to be initiated into The Order was George DeForest Lord (1854), a New York lawyer. Together with his father, Daniel Lord (another Yale graduate), George DeForest Lord established the New York law firm of Lord, Day and Lord. Among its present day clients are The New York Times and the Rubin Foundation. The Rubin Foundation is one of the financial angels for the Institute for Policy Studies in Washington, D.C.

In the next hundred years five more Lords were initiated into The Order:

<table>
<thead>
<tr>
<th>Name</th>
<th>Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Franklin Atkins Lord</td>
<td>'98</td>
</tr>
<tr>
<td>William Galey Lord</td>
<td>'22</td>
</tr>
<tr>
<td>Oswald Bates Lord</td>
<td>'26</td>
</tr>
<tr>
<td>Charles Edwin Lord, II</td>
<td>'49</td>
</tr>
<tr>
<td>Winston Lord</td>
<td>'59</td>
</tr>
</tbody>
</table>

When we ask the question, what have these members achieved? And what are they doing today? a dramatic picture emerges . . . as demonstrated in the chart . . .
<table>
<thead>
<tr>
<th>Past Lords In The Order</th>
<th>The Lords Today</th>
</tr>
</thead>
<tbody>
<tr>
<td>1854 George de Forest Lord</td>
<td></td>
</tr>
<tr>
<td>1898 Franklin Atkins Lord</td>
<td></td>
</tr>
<tr>
<td>1922 William Galey Lord</td>
<td></td>
</tr>
<tr>
<td>1926 Oswald Bates Lord</td>
<td></td>
</tr>
<tr>
<td>1949 Charles Edwin Lord 2nd</td>
<td></td>
</tr>
<tr>
<td>1959 Winston Lord</td>
<td></td>
</tr>
<tr>
<td>CHARLES EDWIN LORD Acting Comptroller of the Currency (1981)</td>
<td></td>
</tr>
<tr>
<td>WINSTON LORD Chairman of the Council on Foreign Relations (1983)</td>
<td></td>
</tr>
</tbody>
</table>
Memorandum Number Three: How Much Is Known About The Order?

The openly published literature on The Order amounts to merely two articles over a span of one hundred years: The Iconoclast (Volume One, Number One only) published October 13, 1873 and an already cited article in Esquire by Ron Rosenbaum, published in 1977. This book and its successors are based on unpublished archival material originating with The Order.

The Iconoclast October 1873)

Back in October 1873 an enterprising Yale student, stung to action because The Order had taken over Yale finances and left the University near poverty, took it upon himself to publish an expose. Unfortunately, some of the anonymous student's acutest observations were buried in not-so-good verse. We will reprint some of the verse below as in the original Iconoclast because it's impossible to summarize.

The Yale college newspapers, Courant and Record, had a blackout policy on The Order. As Iconoclast puts it,

"We speak through a new publication, because the college press is closed to those who dare to openly mention 'Bones'."

The College Press was controlled by The Order. From time to time Yale newspapers were run by Editors in The Order. For example, one noteworthy editor of the Yale Record also in The Order was Thomas Cochran ('94), who went on to make a career as an influential partner in the influential banking firm of J.P. Morgan.

Three paragraphs in this anonymous publication summarize the Iconoclast accusation.

First, there is a Yale secret society open only to a select few:

"For more than forty years a secret society called Skull and Bones has existed in Yale College. It receives a certain number of men from each class. These are chosen nominally by the members of the class . . ., although it is understood that a prominent man's influence avails for his friends and relatives through several years after his graduation. By observing the men elected from year to year, we find that they are chosen with a distinct end in view, namely, that of obtaining for the society the most honors. Some of these honors are given to literary, some to wealthy men. This, then, is the case. Men receive marks of distinction from Yale College or from their entire class, because of which they are taken into this secret society. Since Yale honors men, this fraternity professes to honor them also."

Secondly, the Iconoclast states that The Order has obtained control of Yale, and its members care more for their society than for Yale:
Out of every class Skull and Bones takes its men. They have gone out into the world and have become, in many instances, leaders in society. They have obtained control of Yale. Its business is performed by them. Money paid to the college must pass into their hands, and be subject to their will. No doubt they are worthy men in themselves, but the many whom they looked down upon while in college, cannot so far forget as to give money freely into their hands. Men in Wall Street complain that the college comes straight to them for help, instead of asking each graduate for his share. The reason is found in a remark made by one of Yale's and America's first men: Few will give but Bones men, and they care far more for their society than they do for the college."

Finally, the Iconoclast calls The Order a "deadly evil" growing year by year:

"Year by year the deadly evil is growing. The society was never as obnoxious to the college as it is today, and it is just this ill-feeling that shuts the pockets of non-members. Never before has it shown such arrogance and self-fancied superiority. It grasps the College Press and endeavors to rule it all. It does not deign to show its credentials, but clutches at power with the silence of conscious guilt.

To tell the good which Yale College has done would be well nigh impossible. To tell the good she might do would be yet more difficult. The question, then, is reduced to this - on the one hand lies a source of incalculable good, - on the other a society guilty of serious and far-reaching crimes. It is Yale College against Skull and Bones!! We ask all men, as a question of right, which should be allowed to live?"

The power of The Order is put to use on behalf of its members even before they leave Yale. Here's a case from the late 19th century which predates the cases we will present later and suggests how long immoral use of power has prevailed within The Order:
"The Favoritism Shown To Bones Men"

"Are not we coming to a sad state when open injustice can be done by the Faculty, and when the fact that a man is a member of Skull and Bones can prejudice them in his favor? Briefly, the case which calls forth this question is this: Two members of the Senior class, the one being a neutral, the other a Bones man, returned at the beginning of the college year laden with several conditions, some of which, upon examination, they failed to pass. Up to this point the cases were parallel, and the leniency, if there was to be leniency, should have been shown to the neutral, who has done all that lay in his power to further the interests of the college, rather than to the Bones man, who has, during his three years at Yale, accomplished nothing that we wot of. But, strange to say, the former has been suspended until the end of the term and obliged to leave town, not being permitted to pass another examination until he returns. The Bones man, on the contrary, is allowed to remain in New Haven, attends recitation daily, is called upon to recite, and will have a second examination in less than six weeks. Why is this distinction made? 'O, Mr. So-and-so's is a special case,' said a professor (a Bones man), - the specialty, we presume, being the fact that Mr. So-and-so wears a death's head and cross bones upon his bosom. We understand that Mr. So-and-so claims to have been ill during vacation and offers the illness as an excuse for not passing the examination; but the neutral gentleman was also ill, as the Faculty were expressly informed in a letter from his father."

"The circumstance has caused a very lively indignation throughout the Senior class. It is certainly time for a radical reform when the gentlemen who superintend our destinies, and who should be just if nothing else, can allow themselves to be influenced by so petty a thing as society connections."

Esquire (September 1977)

Only one article is known to have been published within the last 100 years on The Order. Unfortunately, it is a superficial, almost mocking, review and provides some enlightenment but little contribution to historical knowledge. The article is the "Last Secrets of Skull and Bones" by Ron Rosenbaum (Esquire, September 1977).

Rosenbaum is a Yale graduate attracted by the fictional possibilities of a secret society out to control the world; he is apparently not aware of the political implications. The contribution is a blend of known authentic documents and outright hearsay. On the other hand, Rosenbaum does make some notable observations. Among these are: "... the people who have shaped America's national character since it ceased being an undergraduate power had their undergraduate character shaped in that crypt over there" (i.e., the "temple" on the Yale campus).

Another comment: when a new member is initiated into The Order, "tonight he will die to the world and be born again into The Order as he will thenceforth refer to it. The Order is a world unto itself in which he will have a new name and fourteen new blood brothers, also with new names."

And when Rosenbaum starts to inquire about The Order, he is told: "They don't like people tampering and prying. The power of Bones is incredible. They've got their hands on every lever of power in the country. You'll see - it's like trying to look into the Mafia. Remember they're a secret society too."

The Esquire piece is well worth reading, it gives a side of The Order that doesn't concern us too much.

The "Addreses" Books

As The Order is a secret society it does not publish minutes or journals. As Rosenbaum suggests, "they don't like people tampering and prying..."

This author does, however, possess copies of the "Addresses" books, which used to be called "Catalogues." These are the membership lists all the way back to 1832, the founding date in the United States. How did this material make its way into outside hands? It is possible that one or more members, although bound by oath, would not be dismayed if the story became public knowledge. That's all we will say.

Other material exists, Skull & Bones is always a lively topic for Yale conversation. Some time back a few practical minded students made their own investigation; they did a break-in job, a "Yalegate." A small hoard of Bones momentos, a layout diagram and considerable embarrassment resulted.
The core of the research for this book is the "Addresses" books. With these we can reconstruct a picture of motives, objectives and operations. The actions of individual members are already recorded in open history and archives.

By determining when members enter a scene, what they did, what they argued, who they appointed and when they faded out, we can assemble patterns and deduce objectives.
Memorandum Number Four: Who Is In This Secret Society?

The membership list of about 2500 initiates into The Order has very obvious features:

- Most members are from the Eastern seaboard United States. As late as 1950 only three members resided in Los Angeles, California, but 28 members resided in New Haven, Connecticut.
- Members are all males and almost all WASPS (White Anglo Saxon Protestant). In great part they descended from English Puritan families, their ancestors arrived in North America in the 1630-1660 period.
- These Puritan families either intermarried with financial power or invited in sons of money moguls, e.g., Rockefellers, Davisons, and Harrimans, whose sons became members of The Order.

From this preliminary information we can derive Hypothesis One:

THERE EXISTS IN THE UNITED STATES TODAY, AND HAS EXISTED SINCE 1833, A SECRET SOCIETY COMPRISING MEMBERS OF OLD LINE AMERICAN FAMILIES AND REPRESENTATIVES OF FINANCIAL POWER.

The chart on page 19 presents a simplified layout of this hypothesis. Full information remains for a later book - for now we'll give details of just two key families, the Whitneys and the Harrimans.

The Whitney Family

A key family is the Whitneys, descended from English Puritans who came to the U.S. about 1635 and settled in Watertown, Mass. Eight Whitneys have been members of The Order. Of these, three had brief lives; Emerson Cogswell Whitney died a few months after initiation and Edward Payson Whitney "disappeared in 1858" according to his biographer. However, three Whitneys, William Collins Whitney and his two sons, are the core of Whitney influence in The Order which survives today through the Harriman family and intermarriage with Paynes and Vanderbilts.

Whitneys In The Order:

<table>
<thead>
<tr>
<th>Initiation</th>
<th>Name</th>
<th>Field</th>
</tr>
</thead>
<tbody>
<tr>
<td>1851</td>
<td>Emerson Cogswell Whitney</td>
<td>Education: &quot;Died December 1, 1851.&quot;</td>
</tr>
<tr>
<td>1854</td>
<td>Edward Payson Whitney</td>
<td>Medicine: &quot;Disappeared in 1858&quot;</td>
</tr>
<tr>
<td>1856</td>
<td>James Lyman Whitney</td>
<td>Library work: Boston Library</td>
</tr>
<tr>
<td>1863</td>
<td>William Collins Whitney</td>
<td>Secretary of Navy (1885-9) Promoter and Financier</td>
</tr>
<tr>
<td>1878</td>
<td>Edward Baldwin Whitney</td>
<td>Law: Justice, New York Supreme Court</td>
</tr>
<tr>
<td>1882</td>
<td>Joseph Ernest Whitney</td>
<td>Education: &quot;Died Feb. 25, 1893&quot;</td>
</tr>
<tr>
<td>1894</td>
<td>Payne Whitney (son of W.C. Whitney)</td>
<td>Finance: Knickerbocker Trust Co.</td>
</tr>
<tr>
<td>1898</td>
<td>Harry Payne Whitney (son of W.C. Whitney)</td>
<td>Finance: Guaranty Trust and Guggenheim Exploration Co.</td>
</tr>
</tbody>
</table>
William Collins Whitney (1841-1904) is a fine example of how members of The Order rise to fame and fortune. W.C. Whitney was initiated in 1863 and by 1872 had only advanced his career to Inspector of Schools for New York. However, in the last three decades of the century, he rolled up a massive fortune, became a power behind the throne in the Cleveland Administration, and directed the often unscrupulous activities of a cluster of capitalists known as "the Whitney Group". A brief quotation suggests the power that Whitney amassed in a brief 30 years. This is a list of Whitney estates at the turn of the century:

"... a city residence in New York, a Venetian palace and 5,000 acres in Wheatley Hills, near Jamaica, L.I.; a Sheepshead Bay house, with a private track covering 300 acres; a mansion at Berkshire Hills, Mass., with 700 acres of land; October Mountain house, with a large tract of land; Stony Ford Farm, New York, used as an auxiliary to his Kentucky Stock Farm; an Adirondack game preserve of 16,000 acres; a lodge at Blue Mountain Lake with a fine golf course, a Blue Grass farm of 3,000 acres in Kentucky; and an estate at Aiken, S.C., comprising a mansion, race course, and 2,000 acres of hunting land."
William C. Whitney married Flora Payne, daughter of Standard Oil Treasurer Oliver Payne. The Paynes are not in The Order, but adding the Payne piece of the Standard Oil fortune made Whitney's fortune that much larger. Their two sons, Harry Payne ('94) and Payne Whitney ('98), went to Yale and became members of The Order. After Yale Harry Payne promptly married Gertrude Vanderbilt in 1896 and so the Whitney-Payne fortune now joined some Vanderbilt money. This financial power was channeled into Guaranty Trust, the J.P. Morgan and Guggenheim outfits.

And it gets more complicated. For example, the son of Harry Payne Whitney, Cornelius Vanderbilt Whitney, married Marie Norton. After their divorce, Marie Norton Whitney married W. Averell Harriman (his first wife) who is today at 91 a key member. It is these tightly woven family and financial interlocks that make up the core of The Order.

So let's take a look at the Harriman family.

The Harriman Family

In the first few days of June 1983 a prominent American, a private citizen, flew to Moscow for a confidential chat with Yuri Andropov. A State Department interpreter went along.

This American was not the President, nor the Vice-President, nor the Secretary of State, nor any member of the Reagan Administration. It was a private individual - W. Averell Harriman. The first time any American had talked with Yuri Andropov since the death of his predecessor, Brezhnev. So who is W. Averell Harriman?

The elder Harriman, a prominent and not too scrupulous railroad magnate, sent both his sons to Yale. William Averell Harriman ('13) and Edward Roland Noel Harriman ('17) joined The Order. A good example of how old line families in The Order absorbed new wealth families, although as history has unfolded it may be that Harriman and his fellow investment bankers have dominated the direction of The Order in the past few decades.
Brown Brothers Harriman, advertisement from Wall Street Journal listing partners.
In the 1930s W.A. Harriman & Company merged with Brown Brothers. This was an older financial house whose partners were also members of The Order. Alexander Brown was founded 1800 in New York and Philadelphia.

By the 1970s the relatively unknown private international banking firm of Brown Brothers, Harriman, with assets of about one-half billion dollars, had taken in so many of "the Brotherhood" that out of 26 individual partners, no fewer than 9 were members of The Order. We don't know of any greater concentration of members.

And to make it more interesting, Prescott Bush, father of President George H. W. Bush (both in The Order), was a partner in Brown Brothers, Harriman for over 40 years.

Finally, because Brown Brothers, Harriman is a private banking firm it has relatively no government supervision and does not publish an annual report. In other words, we know NOTHING about its operations - at least we know nothing from Brown Brothers, Harriman sources.

Here's a line-up of Brown Brothers, Harriman partners who were also members of The Order in the mid 1970s:

<table>
<thead>
<tr>
<th>Name of Partner</th>
<th>Date Initiated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Walter H. Brown</td>
<td>1945</td>
</tr>
<tr>
<td>Prescott Sheldon Bush</td>
<td>1917</td>
</tr>
<tr>
<td>Granger Kent Costikyan</td>
<td>1929</td>
</tr>
<tr>
<td>Edward Roland Noel Harriman</td>
<td>1917</td>
</tr>
<tr>
<td>W. Averell Harriman</td>
<td>1913</td>
</tr>
<tr>
<td>Stephen Young Hord</td>
<td>1921</td>
</tr>
<tr>
<td>Robert Abercrombie Lovett</td>
<td>1918</td>
</tr>
<tr>
<td>John Beckwith Madden</td>
<td>1941</td>
</tr>
<tr>
<td>Knight Woolley</td>
<td>1917</td>
</tr>
</tbody>
</table>

It's worth thinking about this concentration of names and the power it represents in the light of outside comments on The Order over the years.

After the title page of this volume we reprint the verse of an anonymous Yale student of the 1870s. He commented on the requirement to put The Order ahead of all else.

The Editor of The Iconoclast (also in the 1870s) wrote:

And on their breasts they wear a sign That tells their race and name
It is the ghastly badge of death And from his kingdom came The son of Satan, son of sin The enemy of man.

Another writer in the 1870s called The Order the "Brotherhood of Death":

Outside already, in the doubtful dawn,

Thither, from this side and from that, slow sweep, And settle down in silence solidly, Crow-wise, the frightful Brotherhood of Death. Black-hatted and black-hooded huddle they, With black cravats a-dangling from each neck; So take they their grim station at the door, Torches lit, skull-and-cross-bones-banner spread.
Ron Rosenbaum in his 1977 Esquire article a century later, was no less caustic. Rosenbaum called it a Mafia.

From evidence to be presented later this author would term The Order "an international Mafia" ... unregulated and all but unknown. To the outside world, however, it's merely Brown Brothers, Harriman, 59 Wall Street, New York. But obviously Yuri Andropov over in Moscow knows who holds the cards.

The British Connection

Some well read readers may raise a question - how does The Order the its families relate to Cecil Rhodes secret society, Milners Round Table, the Illuminati and the Jewish secret society equivalents? How do these fit into the picture?

We are concerned here only with the core of a purely American phenomenon with German origin. It is undoubtedly linked to overseas groups. The links between The Order and Britain go through Lazard Freres and the private merchant bankers. Notably the British establishment was also founded at a University - Oxford University, and especially All Souls College at Oxford. The British element is called "The Group."

The Group links to the Jewish equivalent through the Rothschilds in Britain (Lord Rothschild was an original member of Rhodes "inner circle"). The Order in the U.S. links to the Guggenheim, Schiff and Warburg families. There were no Jews at all in The Order until very recently. In fact, The Order has, as Rosenbaum suggests, some definite anti-semitic tendencies. Token Jews (and token blacks) have been admitted in recent years.

There is an Illuminati connection. Some details are in the Esquire article, more details will be in our future volumes.

All these groups have cooperative and competitive features. But to argue that all the world’s ills can be ascribed to any one of these groups is false. The core of The Order, like the core of "The Group" in England, comprises about 20 families. In the U.S. case they are mostly descendents from the original settlers in Massachusetts. New wealth did not enter The Order until the mid-19th century and until recently, has never dominated The Order. On the other hand, key families, the Whitneys and the Harrimans, are linked to their own banking interests. In many ways these old line Yankee families have outsmarted the bankers. The Puritans diverted bankers' wealth to their own objectives without always absorbing the banker families. The Order controls the substantial wealth of Andrew Carnegie, but no Carnegie has ever been a member of The Order. The Order used the Ford wealth so flagrantly against the wishes of the Ford family that two Fords resigned from the board of the Ford Foundation. No Ford has been a member of The Order. The name Morgan has never appeared on the membership lists, although some Morgan partners are with the inner core, for example, Davison and Perkins. Interestingly, the Astor name is prominent in "The Group" in England, but not in The Order in the U.S.
Memorandum Number Five: What Organizations Has It Penetrated?

The Order has either set up or penetrated just about every significant research, policy, and opinion-making organization in the United States, in addition to the Church, business, law, government and politics. Not all at the same time, but persistently and consistently enough to dominate the direction of American society. The evolution of American society is not, and has not been for a century, a voluntary development reflecting individual opinion, ideas and decisions at the grass roots. On the contrary, the broad direction has been created artificially and stimulated by The Order.

Not all organizations know they have been penetrated or used for another purpose. It's a situation very much as Quigley (see page 30) found in "The Group":
"there is . . . an inner core of intimate associates who unquestionably knew that they were members of a group devoted to a common purpose and an outer circle of a larger number on whom the inner circle acted by personal persuasion, patronage distribution and social pressure. It is probable that most members of the outer circle were not conscious that they were being used by a secret society."
Therefore our Hypothesis Number Two is:

THE ORDER HAS PENETRATED OR BEEN THE DOMINANT INFLUENCE [N SUFFICIENT POLICY, RESEARCH AND OPINION MAKING ORGANIZATIONS THAT IT DETERMINES THE BASIC DIRECTION OF AMERICAN SOCIETY.

The Order Is The Original Impulse

One observation is that The Order gets the ball rolling in new organizations, i.e., puts in the FIRST President or Chairman and the ideas and then, when operations are rolling along, often just fades out of the picture.

Among universities we can cite Cornell University, where Andrew Dickson White ('53) was its FIRST President, and Johns Hopkins University, based on the German educational system, where Daniel Coit Gilman ('52) was the FIRST President (1875-1901).

Among academic associations the American Historical Association, the American Economic Association, the American Chemical Society, and the American Psychological Association were all started by members of The Order or persons close to The Order. These are key associations for the conditioning of society.

This phenomenon of The Order as the FIRST on the scene is found especially among foundations, although it appears that The Order keeps a continuing presence among Foundation Trustees. It does more than just be
FIRST where money is concerned. It stays around to keep an eye on expenditures. The FIRST President of the Carnegie Institution (1902-5) was Daniel Coit Gilman, but other members of The Order have been on Carnegie boards since the turn of the century. Gilman was on the scene for the founding of the Peabody, Slater, and Russell Sage Foundations. McGeorge Bundy was President of the Ford Foundation from 1966-1979.

The FIRST Chairman of an influential but almost unknown organization established in 1910 was also a member of The Order. In 1920 Theodore Marburg founded the American Society for the Judicial Settlement of International Disputes, but Marburg was only President. The FIRST Chairman was member William Howard Taft ('78). The Society was the forerunner of the League to Enforce the Peace, which developed into the League of Nations concept and ultimately into the United Nations.

In United Nations we find, for example, that Archibald McLeash ('15) was the brains behind the constitution of the UNESCO organization. We find the same FIRST on the scene phenomenon in "think tanks." In 1960, James Jeremiah Wadsworth ('27) set up the Peace Research Institute. In 1963 this was merged to become the Institute for Policy Studies, along with Marcus Rashkin, who had been National Security Council Aide (1961-3) to McGeorge Bundy ('40), a very active member of The Order.

The Church

About 2 percent of The Order is in the Church (all Protestant denominations), although this percentage has declined in recent years.

A key penetration is the Union Theological Seminary, affiliated with Columbia University in New York. This Seminary, a past subject of investigation for Communist infiltration, has close links to The Order. Henry Sloane Coffin ('97) was Professor of Practical Theology at Union from 1904 to 1926 and President of Union Theological Seminary, also known as the "Red Seminary," from 1926 to 1945. Union has such a wide interpretation of religious activity that has, or used to have, an Atheists Club for its students.

Henry Sloane Coffin, Jr. ('49) was one of the Boston Five indicted on federal conspiracy charges.

And this is only part of The Order's penetration into the Church.

The Law

The major establishment law firms in New York are saturated with The Order.

In particular, Lord, Day and Lord, dominated by the Lord family already discussed; also Simpson, Thacher and Bartlett, especially the Thacher family; David, Polk, Wardwell and Debevoise, Plimpton, the Rockefeller family law firm.

Communications

There has been a significant penetration into communications. Some examples:

• Henry Luce of Time-Life is in The Order.

• so is William Buckley ('50) of National Review

• and Alfred Cowles ('13), President of Cowles Communications, Des Moines Register, Minneapolis Star

• and Emmert Bates ('32) of Litton Educational Systems, plus Richard Ely Danielson ('07) of Atlantic Monthly

• Russell Wheeler Davenport ('23), Fortune

John Chipman Farrar ('18), of Farrar, Straus, the publishers. The most prestigious award in journalism is a Nieman Fellowship at Harvard University. Over 300 were granted from 1937-68. The FIRST Director of the Nieman Fund was member Archibald McLeash.

Industry
The oil companies have their links to The Order. Members Percy Rockefeller, the Paynes, the Pratts, all link to Standard Oil. Shell Oil, Creole Petroleum, and Socony Vacuum also link. A wide variety of manufacturing firms have members in The Order from the Donnelley family in Chicago (printers of the Official Airline Guide and other references); lumber companies like Weyerhaeuser, who is also a Trilateralist; Dresser Industries, and so on.

**The Federal Reserve System**

A dozen members can be linked to the Federal Reserve, but one appointment is noteworthy, Pierre Jay ('92), whose only claim to fame in 1913 was to run a private school and be an obscure Vice President of Manhattan Bank yet he became FIRST Chairman of the New York Federal Reserve, the really significant Reserve Bank.

**The White House, Politics and Government**

This is the area where The Order has made headway: with names like Taft, Bush, Stimson, Chafee, Lovett, Whitney, Bundy and so on. It will take a separate volume to cover this story and in Memorandum Nine we describe just one example, THE BUNDY OPERATION.

**Memorandum Number Six: Operations Of The Order**

*In 1981 The Anglo American Establishment*, by Carroll Quigley, was published in New York by a small anti-Establishment publisher. Quigley was formerly instructor at Princeton and Harvard and then Professor at the School of Foreign Service, Georgetown University. The publisher notes in his introduction that Quigley had been unable to find a major publisher for the manuscript. This is not surprising. The book blows the lid off the British equivalent of The Order.

The *Anglo American Establishment* has nothing at all to do with the American establishment, which is hardly mentioned, but it has a lot to do with the British establishment. The publisher probably inserted the word "AMERICAN" into the title to enhance marketability in the States. Quigley describes in minute detail the historical operations of the British establishment controlled by a secret society and operating very much as The Order operates in the U.S. This is the real significance of Quigley's explosive book.

**The Group**

The British secret society, known as "The Group" or just plain "US", was founded at Oxford University, much as The Order was founded at Yale, but without the Masonic mumbo jumbo. As we noted in Memorandum Five, the Group operates in a series of concentric circles and like The Order consists of old line families allied with private merchant bankers, known in the U.S. as investment bankers.

Bearing in mind the proven existence of The Group, the operations of The Order and the kind of penetration it has achieved cannot be explained by mere chance. By examining The Order's operations we can generate a picture of its objectives without access to any internal constitution or statement of objectives even if such exists. It may only be word of mouth.

By contrast, The Group's objective is recorded in Cecil Rhodes' will. It was: The extension of British rule throughout the world, the perfecting of a system of emigration from the United Kingdom and of colonization by British subjects of all lands wherein the means of livelihood are attainable by energy, labor and enterprise ... and the ultimate recovery of the United States of America as an integral part of the British Empire.

This objective is, of course, ridiculous and somewhat immature, but no less ridiculous and immature than the New World order objective of The Order. Yet The Group has controlled British policy for a hundred years and still does.
Both The Group and The Order have been created by Anglophiles who want to pattern the world on a Hegelian-Anglo hybrid culture. Where the Latins, the Slavs and the Sino races fit is not considered, but clearly these cultures will be disinclined to become pawns of either the British Empire or New England Yankees. Even within the Commonwealth, a voluntary association of nations, it is unlikely that Canada, Australia and New Zealand would accept the constitutional bondage envisaged by Cecil Rhodes. Both secret organizations overlook, and there is a philosophic basis for this neglect, the natural right of any ethnic group, be it white, black or yellow, English, Slavic or Latin, to develop its own culture without coercion.

Unlike this author, Quigley sympathizes with the ends of The Group, although he terms their methods despicable. Both The Group and The Order are unwilling or unable to bring about a global society by voluntary means, so they opted for coercion. To do this they have created wars and revolutions, they have ransacked public treasuries, they have oppressed, they have pillaged, they have lied - even to their own countrymen.

How have they done this?

**Modus Operandi Of The Order**

The activities of The Order are directed towards changing our society, -hanging the world, to bring about a New World Order. This will be a planned order with heavily restricted individual freedom, without Constitutional protection, without national boundaries or cultural distinction.

We deduce this objective by examining and then summing up the actions of individual members: there has been a consistent pattern of activity over one hundred years. Part of this activity has been in cooperation with The Group, with its parallel and recorded objectives.

Now if, for example, we found that the dominant interest of members was raising ducks, that they wrote articles about ducks, bred ducks, sold ducks, formed duck-studying councils, developed a philosophy of ducks, then it would be reasonable to conclude that they had an objective concerning ducks, that this is not mere random activity.

Historically, operations of The Order have concentrated on society, now to change society in a specific manner towards a specific goal: a New World Order. We know the elements in society that will have to be changed in order to bring about this New World order, we can then examine The Order's actions in this context.

More or less these elements would have to be:

- **Education** - how the population of the future will behave,
- **Money** - the means of holding wealth and exchanging goods,
- **Law** - the authority to enforce the will of the state, a world law and a world court is needed for a world state,
- **Politics** - the direction of the State, **Economy** - the creation of wealth,
- **History** - what people believe happened in the past,
- **Psychology** - the means of controlling how people think,
- **Philanthropy** - so that people think well of the controllers,
- **Medicine** - the power over health, life and death,
- **Religion** - people's spiritual beliefs, the spur to action for many, **Media** - what people know and learn about current events,
- **Continuity** - the power to appoint who follows in your footsteps.

Operations in each of these areas will be detailed in subsequent volumes. For example, in the next volume, The Order Controls Education, we will describe how Daniel Coit Gilman, President of Johns Hopkins University, imported Wundt psychological methods from Germany, then welded education and psychology in the U.S., established laboratories, brought these educational laboratories into major Universities and generated 100s of PhDs to teach the new educational conditioning system. One of the first of these Johns Hopkins doctorates was John Dewey. The result we well know. The educational morass of the '80s where most kids - not all - can't spell, read or write, yet can be programmed into mass behaviour channels.

The Order's next move was to control the Foundations. They got all the big ones - Carnegie, Ford, Peabody, Slater, Russell Sage and so on. That's the topic of another volume. As in education, the modus operandi of The Order was to get in FIRST and set the stage for the future. The initial objective was to establish a direction in an organization. Selection of managers, intuitive or amoral enough to catch on to the
direction, kept the momentum going. In the case of Foundations, The Order has usually maintained a continuing presence over decades.

When it comes to activities by individual members, at first sight the pattern is confusing and superficially inconsistent. Let's give some examples:

- Andrew Carnegie profited from war through his vast steel holdings, but under the guidance of member Daniel Coit Gilman, Carnegie was also an enthusiastic president and financial backer of the American Peace Society. This is seemingly inconsistent. Could Carnegie be for war and peace at the same time?

- The League to Enforce the Peace, founded by members William H. Taft and Theodore Marburg, was promoting peace, yet active in urging U.S. participation in World War One. How could the League be for war and peace at the same time?

- In the 1920s, W. Averell Harriman was a prime supporter of the Soviets with finance and diplomatic assistance, at a time when such aid was against State Department regulations. Harriman participated in RUSKOMBANK, the first Soviet commercial bank. Vice-President Max May of Guaranty Trust, dominated by the Harriman-Morgan interests, became the FIRST Vice President of RUSKOMBANK in charge of its foreign operations. In brief, an American banker under guidance of a member of The Order had a key post in a Soviet bank! But we also find that Averell Harriman, his brother Roland Harriman, and members E.S. James and Knight Woolley, through the Union Bank (in which they held a major interest) were prime financial backers of Hitler.

Now our textbooks tell us that Nazis and Soviets were bitter enemies and their systems are opposites. How could a rational man support Soviets and Nazis at the same time? Is Harriman irrational or is the inconsistency explainable?

- The Bundy family (we have a Memorandum on them later) gives us another example of seeming inconsistency. William Bundy was with the Central Intelligence Agency for a decade. McGeorge Bundy was National Security Assistant to Presidents Kennedy and Johnson. So the Bundys presumably support U.S.-European policy which is pro-NATO. Yet the Bundys have been linked to activities and organizations which are anti NATO and, indeed, pro-Marxist - for example, the Institute for Policy Studies. Are the Bundys inconsistent?

- Among individual members of The Order we find a wide variety of publicly proclaimed beliefs, ideologies and politics. William Buckley periodically chews out the Soviets. On the other hand, member John Burtt has been a member of a dozen communist front groups. Member William S. Coffin, Jr. spent three years with CIA and then became a leader of anti-Vietnam war activity through the National Conference for a New Politics and Clergy and Laymen Concerned about Vietnam. In fact, Coffin was one of the Boston Five charged and indicted for conspiracy to violate Federal laws. And, of course, W. Averell Harriman is elder statesman of the Democratic Party.

Quite a mixture of beliefs and activities. Do they reflect inconsistent philosophies? How can The Order have a consistent objective with this potpourri of individual actions?

The answer is, they are not at all inconsistent: because the objective of The Order is above and beyond these actions and in fact needs these seeming contradictions.

The State is Absolute

How can there exist a common objective when members are apparently acting in opposition to one another?

Probably the most difficult task in this work will be to get across to the reader what is really an elementary observation: that the objective of The Order is neither "left" nor "right." "Left" and "right" are artificial devices to bring about change, and the extremes of political left and political right are vital elements in a process of controlled change.

The answer to this seeming political puzzle lies in Hegelian logic. Remember that both Marx and Hitler, the extremes of "left" and "right" presented as textbook enemies, evolved out of the same philosophical system:
Hegelianism. That brings screams of intellectual anguish from Marxists and Nazis, but is well known to any student of political systems.

The dialectical process did not originate with Marx as Marxists claim, but with Fichte and Hegel in late 18th and early 19th century Germany. In the dialectical process a clash of opposites brings about a synthesis. For example, a clash of political left and political right brings about another political system, a synthesis of the two, neither left nor right. This conflict of opposites is essential to bring about change. Today this process can be identified in the literature of the Trilateral Commission where "change" is promoted and "conflict management" is termed the means to bring about this change.

In the Hegelian system conflict is essential. Furthermore, for Hegel and systems based on Hegel, the State is absolute. The State requires complete obedience from the individual citizen. An individual does not exist for himself in these so-called organic systems but only to perform a role in the operation of the State. He finds freedom only in obedience to the State. There was no freedom in Hitler's Germany, there is no freedom for the individual under Marxism, neither will there be in the New World Order. And if it sounds like George Orwell's 1984 - it is.

In brief, the State is supreme and conflict is used to bring about the ideal society. Individuals find freedom in obedience to the rulers.

So who or what is the State? Obviously it’s a self-appointed elite. It is interesting that Fichte, who developed these ideas before Hegel, was a freemason, almost certainly Illuminati, and certainly was promoted by the Illuminati. For example, Johann Wolfgang Goethe (Abaris in the Illuminati code) pushed Fichte for an appointment at Jena University.

Furthermore, the Illuminati principle that the end justifies the means, a principle that Quigley scores as immoral and used by both The Group and The Order, is rooted in Hegel. Even the anonymous Yale student who wrote the verse in Memorandum Three observed this principle at work on the Yale campus.

This, then, is a vital part of our explanation of The Order. When its co-founder, William Russell, was in Germany in 1831-2, there was no way he could have avoided Hegelian theory and discussion. It was the talk of the campus. It swept intellectual Germany like a Pac Man craze. Most Americans haven't heard of it. And those who have don't want to hear any more about it. Why? Because its assumptions are completely at variance with our sense of individual freedom and Constitutional guarantees. Most of us believe the State exists to serve the individual, not vice versa.

The Order believes the opposite to most of us. That is crucial to understanding what they are about. So any discussion between left and right, while essential to promote change, is never allowed to develop into a discussion along the lines of Jeffersonian democracy, i.e., the best government is least government. The discussion and the funding is always towards more state power, use of state power and away from individual rights. So it doesn't matter from the viewpoint of The Order whether it is termed left, right, Democratic, Republican, secular or religious - so long as the discussion is kept within the framework of the State and the power of the State.

This is the common feature between the seemingly dissimilar positions taken by members - they have a higher common objective in which clash of ideas is essential. So long as rights of the individual are not introduced into the discussion the clash of ideas generates the conflict necessary for change. As the objective is also global control an emphasis is placed on global 'inking, i.e., internationalism. This is done through world organizations and world law. The great contribution of the Tafts to The Order was on the world court system and world law - to the internationalist aspect of the New World Order.

Memorandum Number Seven:
How The Order Relates To The Council On Foreign Relations, Trilateral Commission And Similar Organizations

Organizations like the Council on Foreign Relations (CFR) do not fit the requirements for a conspiracy. They are simply too large and their membership is not secret. The membership list for The Order has never surfaced until now. Anyone can obtain a list of members for the CFR and the Trilateral Commission. Also, too many people are included as members in these organizations who are just not given to membership in conspiratorial groups.

Certainly there is off-the-record discussion and certainly the general direction of U.S. policy reflects majority thinking in these organizations - but they are not conspiracies.

Moreover, the CFR and its sister organizations are not geared to action and implementation of policy. Compare, for example, the Brown Brothers, Harriman firm with nine members of The Order and the CFR. Obviously the first is more cohesive, yet more low profile, more able to conceal its actions, yet more action oriented.

The larger open organizations are a forum for discussion, a place where ideas can be kicked around, "a rich man's club", as someone commented, where people can be assessed, where discrete comment and criticism can be made away from a nosy press and a possibly unsympathetic public. They may not be elected bodies, but neither are they conspiracies; they fall in the shadow of a conspiracy. They are neither democratic or dictatorial.

The Role Of The Order

The Order is represented in these organizations but does not always dominate. David Rockefeller, a former chairman of the CFR, is not a member of The Order (only Percy Rockefeller has represented the family), but the present CFR chairman, Winston Lord, is.

We can represent the relationship between The Order and the larger groups as a series of concentric circles. The CFR, etc. form an outer circle, i.e., a penumbra. They exist in a shadow cast by an inner organization. It is this inner organization that needs to be surfaced. The Order is the inner circle and Chapter 322 is a part of this inner circle because it is unlikely Chapter 322 is the only chapter in the U.S. We suspect, but cannot yet prove, at least one other.

How Chapter 322 Of The Order Relates To Other Organizations
In brief, it looks like three segments:

1. **The outer circle**, made up of large, open organizations with some membership coming from The Order.
2. **The inner circle**, made up of one or more secret societies like Chapter 322. We can only prove one chapter at this time.
3. **The inner core**, a secret society within a secret society. This is the inner decision-making core. We cannot prove it exists, but logic suggests that some members of the inner circle will form an executive committee, an action group, an inner core. While we cannot prove the existence of an inner core, there are some obvious candidates for membership and we could hazard a guess as to the identity of the Chairman.

**The Outer Circle**

The Council on Foreign Relations is the largest organization in the outer circle. It has about 2500 members at any one time, as many as The Order in its entire history. The Trilateral Commission has 200 members world wide, but only 70 in the United States. These are younger organizations. The CFR dates from 1922, The Pilgrims from 1900, The Trilateral Commission from 1973, and the Bilderbergers from the 1950s.

How many members of The Order are in the CFR?

This is not the place for an exhaustive analysis, but a general idea can be gained from looking at names in The Order beginning with the letter "B".

The following are members of The Order and the Council on Foreign Relations:

Jonathan Bingham (Congressman)
William F. Buckley (Editor, *National Review* and The Order's house conservative)
McGeorge Bundy (Foundation executive) William Bundy (Central Intelligence Agency)
George Herbert Walker Bush (President of the United States)

The make-up of the Council on Foreign Relations reflects its purpose as a meeting ground, a discussion forum. The CFR mainly consists of government officials, industrialists and academics. The Order has a distinctly different make-up, i.e., many more lawyers, for example, and a wider variety of declared occupations with far fewer industrialists. The

**Trilateral Commission**

The Trilateral Commission was founded in 1973 by David Rockefeller and comprises 200 members worldwide, of whom about 77 are American. There is no overlap among memberships; for example, lumber industrialist Frederick Weyerhaeuser was in The Order, but his son is in the Trilateral Commission and not The Order. Similarly, Robert Taft, Jr., is in the Trilateral Commission but not The Order, even though The Order was co-founded by his great grandfather and eight Tafts have been members. The link is elusive, conceivably there may not be a link.

The Trilateral Commission is not a conspiracy. Its membership list is completely public - it costs a postage stamp to get one. The Commission publishes dozens of booklets. The organization is completely above ground. In fact, this author has openly debated with George Franklin, Jr., Coordinator of the Trilateral Commission on the radio. Mr. Franklin did show a rather ill-concealed dislike for the assault on his pet global New World Order - and made the mistake of attempting to disguise this objective, but evasion and hostility do not constitute conspiracy. Conspirators just don't appear on radio talk shows to debate their objectives.

Temporarily the following facts should be held in mind:

1. J. Richardson Dilworth, at Room 3600 Rockefeller Plaza, and the Rockefeller Family Associates' chief financial and administrative officer, is a member of The Order.
2. Percy Rockefeller (1900) was a member of The Order, but no other Rockefeller name is on the list.

It may be that the Trilateral Commission will prove to be a purely David Rockefeller personal endeavor rather than a broader establishment vehicle. However, Trilateral purposes, as portrayed in the literature, are almost identical to those of The Order. It may be a vehicle to attain an interim goal, i.e., three regional groupings. In this case J. Richardson Dilworth is the conduit and liaison.

**Bilderbergers**

So far as we can trace, only William F. Buckley is a member of the Bilderbergers and The Order.

**Pilgrim Society**

The Order does not show up directly on the Executive Committee of the Pilgrim Society, but only through family names, i.e., Aldrich and Pratt. The Pilgrim Society is probably a rather harmless social club using its annual dinners to cement ties between the British and American establishment.

**The Inner Circle**

Chapter 322 of The Order differs from the CFR, the Trilateral Commission and similar organizations in that it is truly a secret society. Its purposes and membership are not disclosed. It is paranoid about secrecy and in covering its trail.

The circumstances that surround the founding of Scroll & Key in the 1850s suggest this secret society may in fact be Chapter 323. But this is pure speculation. So we have two secret societies that differ extensively from the CFR, Trilaterals and others and which can be seen as making up an inner circle.
Even this inner circle is too large for decision making. No doubt it includes many active or just plain bored members, even many who have forgotten they were ever initiated and who might be shocked to read in this book that they belong to a subversive organization. So logically there is a secret society within the secret society. Again, we cannot prove it, but it's a logical deduction. This would be an executive committee that controls finances and makes basic decisions.

Another important distinction between the outer core and the inner circle is in funding. This is important because funding controls everything. The families in The Order are closer to more foundations and more sources of funding than the Rockefeller family. To be sure, the Rockefeller family has 1 percent of Chase Manhattan stock, enough for control, and it has influence in the Rockefeller Foundation, but this doesn't compare to the centuries long pervasive influence of The Order. Remember, it was The Order that got John D. Rockefeller off the ground with his General Education Board, not the other way round.

It's an open question quite how the Trilaterals fit with The Order. It may be the international aspect of The Order, it may be a Rockefeller dominated group.

Many of these old line families see the Rockefellers as upstarts, as nouveau riche, not quite on the outside looking in, but definitely not socially acceptable without some reservations - except for their money, of course. Anyone who heard Nelson Rockefeller speak and compared his syntax to the polished charm of a Boston Brahmin will understand. There's a New England saying that "the Lowells only talk to the Cabots and the Cabots only talk to God." The Rockefellers just are not in this league.

And if we may be excused a little gossip: we have been told by several establishment people that David Rockefeller is just "not too bright," and Nelson Rockefeller was the only man in America who could torture the English language to the extent of placing two "non sequiters" in one sentence.

If we were to look back to 1983 from the year 2083, it could be that the Rockefellers will have followed in the footsteps of the Carnegies and the Morgans. Names in dusty files but no longer represented in the power group.

Memorandum Number Eight: The Chain Of Influence

Initiates into The Order are assured of career advancement and success, even wealth, providing they follow the rule "to get along you must do along"

Intermarriage consolidates the power of the families and expands their span of influence.

Finally, a chain of influence spread over many years guarantees continuity and must be extraordinarily impressive to any new initiate who doubts the power of The Order.

We can identify two types of influence chains: a horizontal chain and a vertical chain. Both types are duplicated many times, for the moment well give a single example.

Horizontal Chains of Influence
Members of The Order are to be found in every segment of society: in education, in foundations, in politics, in government, industry, law and finance. Consequently, at any time The Order can tap influence in any area of society. The occupational breakdown of The Order demonstrates the great breadth of this horizontal chain of influence. The major occupations of members are law, education, business, finance and industry.

Approximately, the breakdown is as follows:

| Occupation | Percent of members involved (approximately) |
Law 18 percent
Education 16 percent
Business 16 percent
Finance 15 percent
Industry 12 percent
77 percent
In other words, these five occupations account for over three quarters of the membership, and these are the key fields for control of society. Government and politics account for only about 3 percent at any one time. This is misleading, as any member in the above five fields can find himself temporarily in and out of government through the "revolving door" phenomenon.

The Church accounts for only 2 percent of members. These are concentrated in the Union Theological Seminary (the so-called "Red Seminary") and the Yale School of Divinity.

Notably the areas of society least represented are those with the least ability to influence the structural direction of society. They may give depth and richness to society, but are not essential to its control and direction. For example, very, very few engineers have ever been members of The Order - we only identified five engineers in the 150 year span. Yet engineering and technology are key elements to the success of the material aspects of American society. Art, architecture, and music are under-represented. We can only identify 16 members in these three occupations over 150 years. Again, these occupations are not influential in determining the structure of society. Farmers are under-represented; only 16 in 150 years, but we suspect some took up farming to get away from The Order.

In brief: at any one time The Order can call on members in any area of American society to do what has to be done.

Vertical Chains of Influence

A tribute to the success of The Order has been an ability to implement one of its principles. This principle is:

"That only he who wears upon his breast, Their emblem, he for every post shall be considered best."

The practice of absolute preferment for members of The Order has worked to perpetuate its influence over time in a remarkable manner. Before we look at this chain of influence we need to look at some basic statistics. The Order has only initiated about 2500 members in its history in the United States. Each year 15 new members are initiated, no more, no less. On the other hand, between 800,000 and 1 million persons receive college degrees each year from an institute of higher learning, including about 30,000 doctorates.

When you follow the chain of influence below, hold in mind that out of 30-40 million degree holders, a few hundred men (never women) or in this case less than a dozen men, are presumed to be the only ones fit to occupy top posts in government. No one else is even seriously considered. We are asked to believe that only a few hundred members of The Order are capable of guiding the United States.

If we assume a random distribution of ability throughout the United States, then our evidence cannot be accounted for by chance. It must reflect, just on the basis of mathematical laws of average, a conscious series of choices. Unless you want to assume that all wisdom and all ability in the United States is generated solely by 15 Yale graduates each year. And that gets you back to the argument of this book.

**ON ACTIVE SERVICE**
Furthermore, there are approximately 2500 institutions of higher learning in the United States. Are we to believe that only one of these institutions can generate the talent to lead the country?

The Whitney-Stimson-Bundy-Acheson Chain of Influence

Four families provide an example of one such chain of influence. Multiply this chain by a few dozen and you readily see how control is perpetuated by a small group. The families in this chain are Whitney, Stimson, Acheson and Bundy. The Acheson family is only partly in The Order. Dean Acheson was a member of Scroll & Key at Yale. This is an offshoot of The Order and at least influenced by it. Dean Acheson's daughter, Mary Acheson, married William Bundy (The Order). Dean Acheson's son, David, is a member of The Order.

(1) We start with the Whitneys in the late 19th century. Whitney (The Order), along with Ryan and a handful of other capitalists, have been heavily criticized in several books on grounds of massive corruption and fraud. New York street railway franchises generated enormous profits for the Whitney group. When Whitney was Secretary of the Navy he promoted a giant naval ship building program - which didn't hurt his friends who owned shipyards and steel mills.

Whitney's attorney and close associate was Elihu Root. Although not a member of The Order, Root has been called "Whitney's artful attorney" (Point "A" on our chart). Root, one of the sharpest legal minds in American history and a power in his own right, worked along with the purposes of The Order.

(2) In 1890 along comes young Henry Stimson, fresh out of Yale, The Order, and Harvard Law School. Stimson joins Root's law firm "B"), then called Root & Clark. After a while, in 1897, it became mown as Root, Howard, Winthrop & Stimson and by 1901 it became Winthrop and Stimson. In the meantime ("C"), Stimson married Mabel White daughter of Charles A. White (The Order).

Stimson proved he was capable in the law and when Taft (The Order) was looking for a Secretary of War in 1911, he appointed Stimson (The Order). which brings us to Point "D."

Then Stimson's career went like this:
• As Secretary of War Stimson completed a reorganization begun by his predecessor none other than Elihu Root.

• From 1917 to 1922 Stimson was in the Army, with ranks up to Brigadier General.
• In 1927 Coolidge appointed Stimson Governor-General of the Philippine Islands.
• In 1929 Herbert Hoover appointed Stimson Secretary of State Point "E" on the chart).

• In 1940 Franklin D. Roosevelt appointed Stimson Secretary of War (Point "F" on the chart).
• In 1945, as Truman's Secretary of War, Stimson recommended the atomic bomb drops on Japan.

(3) During World War II Stimson had a special assistant - Harvey Hollister Bundy (The Order), (Point "G"). Special Assistant Harvey Bundy was the key Pentagon man on the Manhattan Project and was Stimson's constant companion to conferences in North Africa, Italy and Germany.

(4) While Stimson was still Secretary of War he brought Harvey Hollister's son, McGeorge Bundy (The Order), into the Pentagon to work on a book manuscript ("H" on the chart). This was published in 1948, entitled On Active Service In Peace And War. The joint authorship (see illustration) gave McGeorge Bundy a quick start in his career, as we shall describe in the next Memorandum when we pick up the career of the two younger Bundys, both members of The Order.

In a nutshell:

• Stimson was appointed to government offices by every President, except Harding, from 1911 to 1946, i.e., Taft, Wilson, Coolidge, Hoover, Roosevelt, and Truman.
• Stimson used his office to advance the career of fellow members of The Order, in particular Harvey Hollister Bundy and his son, McGeorge Bundy.

Memorandum Number Nine: The Bundy Operation

If The Order had a reasonably "normal" life style, there would be no necessity for, and no substance in, this book. Unfortunately for us they do not have a normal life style.

The Order does not just go to college, look for a secure post with an establishment law firm, intermarry with the sisters and daughters of the members, get noisily drunk at the country club and go to church on Sunday. These may be reasonably "normal" patterns, but certainly not topics for research and analysis.

A proportion of The Order follows a life style which can best be described as: AMBITIOUS ACTIVISM TOWARDS A NEW WORLD ORDER GOAL.

Let's select one family - the Bundy family - fairly typical of another 20 or so families in The Order, and take a closer look.

The Bundy family came to the United States from England before 1635 and settled first in Boston, then in Taunton, Massachusetts. The family is one of lawyers and politicians with four members in The Order.

<table>
<thead>
<tr>
<th>Date Initiated</th>
<th>Name</th>
<th>Key Activities</th>
</tr>
</thead>
<tbody>
<tr>
<td>1909</td>
<td>Harvey Hollister Bundy</td>
<td>Special assistant to Secretary of War Stimson.</td>
</tr>
<tr>
<td>1921</td>
<td>Frederick McGeorge Bundy</td>
<td>Selling fish fillets</td>
</tr>
<tr>
<td>1939</td>
<td>William Putnam Bundy</td>
<td>CIA, Editor Foreign Affairs.</td>
</tr>
<tr>
<td>1940</td>
<td>McGeorge Bundy</td>
<td>Government and foundation official.</td>
</tr>
</tbody>
</table>

Frederick McGeorge Bundy is an example of a member who is initiated and then, apparently, is disinclined to do more. We can safely ignore Fred: his great achievement in life was Chairman of the North Atlantic Fillet
Council which sounds vaguely like a government policy organization, but is concerned merely with marketing fish fillets. If the other Bundys had followed in Fred's honest, industrious footsteps and confined their activism to fish fillets, the world would be a lot safer, saner place.

Unfortunately, they didn't. The other three Bundys - Harvey Hollister and two of his three sons, William Putnam and McGeorge - key activists and the activism has a Hegelian pattern, i.e., creation vs conflict to bring about change. Let's take a look at each of the activist Bundys:

Harvey Hollister Bundy

Born Grand Rapids, Michigan 1888, died 1963. His grandfather was a lawyer and Congressman, and his father was a lawyer too. Harvey Hollister described himself as lawyer and government official. Bundy was initiated into The Order in 1909. After a Harvard law degree and some world travel he became law clerk to Supreme Court Associate Justice Wendell Holmes (1914-1915). By coincidence, Alger Hiss, later convicted of perjury in the celebrated Chambers-Hiss trials involving Soviet espionage, was also a law clerk to Justice Holmes (1929-1930).

Harvey Hollister Bundy senior had five children, of whom three linked themselves to The Order. The eldest son, Harvey Hollister, graduated Yale 1938, but was not initiated into Skull & Bones. He's a banker who, like Fred, keeps away from activism.

The next eldest is William Putnam Bundy, initiated in 1939. The next son is McGeorge Bundy, initiated in 1940. The eldest daughter, Harriet Lowell Bundy, married Gasper d'Andelot Belin, a partner in Covington and Burling and initiated with William Bundy in 1939. The youngest daughter, Katherine Lawrence Bundy, married Hugh Auchincloss, Jr. The two Bundy boys have been the real activists.

William P. Bundy

Here's William Bundy's career in brief:

• 1947-1951 Law firm Covington & Burling in Washington, D.C.
• 1951-1961 Central Intelligence Agency
• 1960 Staff Director of Presidential Commission on National Goals
• 1961-3 Deputy Assistant Secretary of Defense for International Security Affairs
• 1964-9 Assistant Secretary of State for East Asian and Pacific Affairs in the Vietnam War period.
• 1969-71 Visiting Professor at Center for International Studies, MIT
  Editor of Foreign Affairs, the Council on Foreign Relations (CFR) quarterly and the most prestigious foreign affairs journal in the U.S. A guide for all policy makers. Winston Lord (The Order) is Chairman of CFR.
• 1972

Bundy is a member of the American Assembly and the Council on Foreign Relations.

Clearly, Mr. Bundy has been appointed to some very influential positions in the last 30 years. As the Washington law firm of Covington & Burling is intimately linked to Government regulatory affairs, it's reasonable to presume that Bundy probably had CIA dealings in the 1947-51 period and then moved to CIA to expand on these projects. The firm of Covington & Burling represents more than 100 top U.S. firms in Washington. Former partners have included William Bundy's father-in-law, Dean Acheson, and brother-in-law, Gasper Belin, (The Order).
An interesting aspect of this law firm, where the Bundy family consists of the single most influential element in the past few decades, is its creation of "left wing" political activity. This creative activity brings to mind the McCarthy Senate hearings on subversion of the 1953 era when Senator Joseph McCarthy wanted to call William Bundy as a witness before the Committee and found the establishment strongly arrayed against this idea (Bundy had given $400 to the Alger Hiss Defense fund). In retrospect it may have been more than McCarthy's harsh treatment of witnesses - which is on the record - that prompted establishment horror. There may indeed have been some skeletons in the closet (and perhaps some bones) that the Senator could have unwittingly unearthed, and these skeletons had nothing to do with domestic communism.

In any event, as Quigley pointed out in Tragedy and Hope, the J.P. Morgan firm had financed the non-communist left in the United States =or political control. It seems that Covington & Burling may well be another conduit. Some preliminary evidence:

- Covington & Burling partner John Douglas is the son of Paul H. Douglas - who was one of the most prominent radicals of the 30s and 40s and an outspoken member of the non-communist left. John Douglas was a key coordinator in the 1972 George McGovern campaign: McGovern, of course, being on the left end of the political spectrum.
- Another former partner is Senator Charles Mathias, whose political stance is more or less at the left end of the Republican Party and along the lines of George Bush's (The Order) internationalist line
- Yet another partner is Michael Boudin. son of Leonard Boudin and brother of Kathy Boudin. This should raise some eyebrows as Kathy was on the FBI "Most Wanted" list. Leonard Boudin is the long time communist front lawyer and member of the National Lawyers Guild ("The foremost legal bulwark of the Communist Party"), New Masses ("a communist periodical") and a dozen other Communist fronts. Kathy was a founder of Students for a Democratic Society and a leader in its terrorist Weathermen faction. A bomb manufacturing enterprise got the group into trouble with the law and Kathy onto the FBI list.

In brief, we have the elements of a hypothesis that left wing activity in the U.S., down to bomb making and outright terrorism, may link to Covington and Burling - and the CIA. This is not a new assertion. Statements have been made before that the CIA has funded the left in the U.S. This claim hasn't received too much publicity for two reasons: (a) it offends the establishment media, which prefers to pose the CIA as a "right" organization and (b) it doesn't make much sense.

It certainly doesn't make any sense unless you throw your mind back to Memorandum Number Six and the Hegelian dialectic process. In this process change requires conflict, and conflict requires the clash of opposites. You can't just have a "right," you must have a "right" and a "left." You can't have just a pro-Vietnam War policy, you must also have an anti-Vietnam War policy. Else the dialectical process won't bring about change. An interesting thought.

To move on, in 1960 Bundy, while still at CIA, became Staff Director for the newly formed Presidential Commission on National Goals. Such a commission, even in its title, assumes conscious direction. If you have goals, you logically need a device to achieve these goals. In a society like the U.S. it should be a superfluous sort of commission unless there is some "guiding hand," something more than the voting booth and the marketplace at work.

The Report of this Commission came up with some quotes which are almost pure Hegelianism:

(a) "a role of government is to stimulate changes of attitude"
(b) "in the 1960s every American is summoned to extraordinary personal responsibility, sustained effort, and sacrifice"
(c) "The American citizen in the years ahead ought to devote a larger portion of his time and energy directly to solution of the nation's problems ... many ways are open for citizens to participate in the attainment of national goals."

Now the basic set of rules governing our society is the Constitution and the Bill of Rights. There is nothing in these constitutional documents to support any of these demands. What the demands imply is that an American citizen has a DUTY to advance the will of the State. But such an assumption is definitely NOT implicit in the philosophy under which the United States was founded and presumably operates today.
In 1972, after a stint of government service, Bundy took over *Foreign Affairs*, the most prestigious and influential foreign affairs journal in the U.S.: the bible for policy makers.

So William Bundy is a very influential man. Enough that three aspects of his career require further investigation:

- The Hegelian tinge, that a citizen has a duty to the State,
- The operation of the Hegelian dialectic and whether any "left" operations can be traced more directly to Covington and Burling,
- Whether Bundy's service in Government shows promotion of "right" operations, needed to balance off the "left" operations.

**McGeorge Bundy**

Preferential treatment has been accorded McGeorge Bundy all the way along the line. Graduating Yale and joining The Order in 1940, Bundy spent a while at Harvard and then joined the U.S. Army "as a private".

Within 12 months Bundy had rocketed to captain and staff officer working on Operation Husky (the invasion of Sicily) and Operation Overlord (the invasion of Normandy).

If there is one job in this world that requires experience, it must be a staff planning officer for an amphibious operation. Only experience can make the calculations of timing and logistics for personnel and supplies come out right. And men's lives depend on this experience. Can a 23-year-old, with no military experience, undertake planning for amphibious operations? The answer is obviously no even if his father (The Order) is in the Pentagon as an aide to the Secretary of War (The Order).

The war in Europe finished, Bundy now a veteran of 27 years, went straight to the Pentagon as assistant to the Secretary of War, Henry Stimson. We have already noted Bundy worked on the manuscript of *On Active Service In Peace And War* and was rewarded with co-authorship, a definite leg up in his career.

Then, in quick succession, Bundy became consultant to the Economic Cooperation Administration, although he presumably knew no more about economics than amphibious landing, then foreign policy analyst for Presidential candidate Thomas Dewey, then analyst for the Council on Foreign Relations. By 1949 Bundy was invited to Harvard University and in four years (1953) was made Dean of the Faculty of Arts and Sciences.

We are asked to believe that out of hundreds, perhaps thousands, of experienced academics with decades of hard-won credentials, an assistant professor who has been, skipping around the non-academic world for ten years is the most talented for the post of Harvard Dean! We might accept the lack of experience in amphibious warfare planning and economic programs planning, but Dean of a prestigious Harvard department in four years! No, that's too much. It smells of "pull" and few readers will dispute that conclusion.

From 1961 to 1966 Bundy was Special Assistant for National Security Affairs to Presidents Kennedy and Johnson. There is a significant aspect of this sensitive post which only surfaced under Henry Kissinger. The post can be used to screen information reaching the President: in fact, that is one of its major purposes, to stop a flood of paper reaching the Presidential desk.

The other side to this screening process is that it could place the President in an artificial information environment. If the options presented to the President are controlled, so are the decisions. Selected information can control the options.

McGeorge Bundy was National Security Adviser in the early years of the Vietnam debacle. While McGeorge Bundy (The Order) was in the White House his brother, William P. Bundy (The Order) was in key positions relating to the Far East in Defense and State Departments. By acting jointly, the Bundy brothers could have controlled absolutely the flow of information relating to Vietnam from Intelligence, State and DOD. We are not saying this happened. We believe it to be a hypothesis worthy of examination. As they are blood brothers in a secret organization of which we know very little - and nothing voluntarily - we have reason to make this further examination.

In 1966 McGeorge Bundy was appointed President of the Ford Foundation, a post he retained until 1979. While at Ford, Bundy brought in as Vice President in charge of Education and Research Division another member of The Order - Harold Howe 11.

Howe's qualifications, apart from a Yale undergraduate degree, can be described in Howe's own words:
"... in the old scheme of things I would not have qualifications to be a professor - I have no PhD degree, no scholarly research publications to my credit. I once applied to the Yale Graduate School but was turned down as academically unpromising." (Apparently The Order doesn't reach everywhere, even at Yale).

Some of the half-baked ideas Howe and Bundy promoted with Ford Foundation money probably stem from Howe's philosophy. In Howe's own words, "When in doubt, do it." For example, we have this gem from Howe: "... we will have to re-think American values regarding cooperation and competition . . . many schools (particularly secondary schools) would define as "cheating" the kinds of cooperative activities whereby students help each other instead of competing for places on the ladder of academic success."

This is pure Hegelian collectivism. It undoubtedly works to the advantage of The Order: this moves the citizen to a dependency role and away from reliance on individual faculties.

It is noteworthy that both Fords on the board resigned in disgust with Ford Foundation policies.

Memorandum Number Ten:
Keeping The Lid On The Pot

The Order's control of history, through foundations and the American Historical Association, has been effective. Not so much because of outright censorship, although that is an important element, but more because of the gullibility of the American "educated public:"

From time to time their plans go awry. The bubbling pot of political manipulation - it's called conflict management on the inside - threatens to spill over into public view. It is extraordinary how newspaper editors, columnists, TV and radio commentators, and publishers either lack insight to see beyond the superficial or are scared witless to do so. Even worse, the educated public, the 30-40 million degree holders, lets these opinion molders get away with it.

Outright censorship has not been too effective. There has certainly been a campaign to suppress revisionist interpretations of history. Witness Harry Elmer Barnes in The Struggle Against The Historical Blackout:

It may be said, with great restraint, that, never since the Dark and Middle Ages, have there been so many powerful forces organized and alerted against the assertion and acceptance of historical truth as are active today to prevent the facts about the responsibility for the second World War and its results from being made generally accessible to the American public. Even the great Rockefeller Foundation frankly admits (Annual Report, 1946, p. 188) the subsidizing of a corps of historians to anticipate and frustrate the development of any neo-Revisionism in our time. And the only difference between this Foundation and several others is that it has been more candid and forthright about its politics.

This author's personal experience of attempted outright censorship was at the Hoover Institution, Stanford University, when the Director attempted to suppress publication of my then forthcoming National Suicide: Military Aid To The Soviet Union. The facts weren't in question. Unfortunately, the book offended the Nixon-Kissinger program to aid the Soviets while they were aiding the North Vietnamese - so in effect, Americans were being killed by our own technology. In this case neither author nor publisher was in a mood to listen, and the Establishment put tail between legs and called it a day.

More effective than outright censorship is use of the left-right political spectrum to neutralize unwelcome facts and ideas or just condition citizens to think along certain lines.

The "left" leaning segment of the press can always be relied upon to automatically assault ideas and information from the "right" and vice versa. In fact, media outlets have been artificially set up just for this purpose: both Nation and New Republic on the "left" were financed by Willard Straight, using Payne Whitney (The Order) funds. On the "right" National Review published by William Buckley (The Order) runs a perpetual deficit. presumably made up by Buckley.

Neither the independent right nor the independent left sees the trap. They are so busy firing at each other they've mostly forgotten to look behind the scenes. And The Order smugly claims control of the "moderate" center. A neat game, and it's worked like a charm. But the establishment has a problem . . .
In Fact, It Has Several Problems

They are on the inside looking out. We are on the outside looking in. They may call us "peasants" but we have the advantage of knowing about the real world and its infinite diversity. Their global objectives are dreams based on skewed information. Dangerous dreams, but still dreams.

(1) The Order Lives In A Cultural Straightjacket
All the power in the world is useless without accurate information. If you meet these people as this author has more or less casually over 30 years, one impression comes to the forefront - they are charming but with a limited perception of the world. They may have global ambitions, they may act politically like miniature power houses, but their knowledge of the world comes from an in-group and those who play along with the in-group. And the in-group lacks morality and diversity. It's a kind of jet Set Politburo.
Charming, power-hungry and myopic simultaneously.
All it can offer to the outsider is an invitation, almost an ultimatum, "You are part of the establishment." Which has as much interest for many as a Frederick Bundy fish fillet. Perhaps one of the exceptions is house conservative William Buckley, Jr. - at least his cynicism is marked by witty incisiveness. The rest are a pretty sad bunch.

(2) An Easy Prey For the Ambitious
Limited perception makes members of The Order a target and an easy prey for the ambitious outsider... who needs only the ability to say the right things at the right time to the right people, coupled with a sense of unscrupulousness. Henry Kissinger is a prime example - an outsider who wants desperately to stay on the inside. More devious than clever, but expert at using deviousness for his own ends. Conservative readers may not agree, but Secretary of State Dean Acheson, who defended a guilty Alger Hiss to the bitter end, was probably more stupid than culpable. Which leads us to,

(3) Genetic Problems
Extensive intermarriage among the families raises a serious question of genetic malfunctions. Membership lists are heavily laced with Dodge, Whitney, Phelps, Perkins, Norton, Putnam used as middle (maternal) names. Cultural inhibitions are obvious, the intellectual limitations from genetic factors are more difficult to analyze and describe.

(4) Shallow Power Base
It may be as Rosenbaum comments, that The Order is "incredibly powerful". On the other hand, it is also incredibly weak - there is no philosophic or cultural depth to The Order.
Diversity is strength and The Order lacks diversity.

The vast bulk of the American people, that giant melting pot of Anglo, Germanic, Slavic, Hispanic, black, yellow, and who knows what else has been sucker. Many of them know it. Some are now going to know by whom.
When they've overcome the disbelief, the shock and perhaps some fear, they are surely going to say "What do we do?"
The great strength of individualism, an atomistic social order where the individual holds ultimate sovereignty, is that any counter revolution to an imposed social order where the State is boss, can take a million roads and a million forms.
No one is going to create an anti-The Order movement. That would be foolish and unnecessary. It could be infiltrated, bought off, or diverted all too easily. Much too easily.
Why play by the rules set by the enemy?

The movement that will topple The Order will be extremely simple and most effective. It will be ten thousand or a million Americans who come to the conclusion that they don't want the State to be boss, that they prefer to live under the protection of the Constitution. They will make their own independent decision to thwart The Order, and it will take ten thousand or a million forms.
The only weakness is communication. The Order has so wrecked education that reading comprehension is difficult for many - that's part of the brainwashing program. But there are more than enough readers. Most people prefer to talk, anyway.
The program of The Order might work in Russia, which has a history of obedience to the State; it's barely working in Poland, while in England "The Group" survives because enough of class structure and attitude remain. It can never work in the United States.

Conclusions
In the first introductory volume we have laid out the preliminary groundwork and suggested some hypotheses we need to examine. An understanding of The Order, the havoc it has wreaked on American society, its plans for future havoc - perpetual war for perpetual peace - is a logical step by step process.

The next step is to look at education. Our present educational chaos can be traced to three members of The Order: Daniel Coit Gilman (First President of University of California and First President of Johns Hopkins University), Timothy Dwight (twelfth President of Yale University) and Andrew Dickson White (First President of Cornell University).

Gilman imported the experimental psychology of Hegelian physiologist Wilhelm Wundt from Germany. This psychology was grafted onto the American education system through the educational laboratories at Columbia and Chicago University. And they moved a familiar name, John Dewey, a pure Hegelian in philosophy, along the fast track in his career. This has been aptly termed "The Leipzig Connection" by Lance J. Klass and Paolo Lionni.

Then we shall look at the Foundations, how these were captured by The Order and their gigantic funds used to finance a Hegelian educational system designed to condition future society. It is doubtful if John D. Rockefeller or Mrs. Russell Sage, and certainly the Ford family, ever quite understood how their philanthropies were used for a long-term conditioning plan.

It is also doubtful if The Order forecast the public backlash of the 1970s and 1980s - not all children have succumbed to the social conditioning brainwashing, parents have more than once risen in part revolt, private schools have sprouted like spring flowers in the desert and perhaps enough academics have slipped through a net designed to contain and neutralize independent research and thinking.

After we have looked at education and foundations we still have to work our way through the system of "perpetual war for perpetual peace." How The Order has financed revolution and profited from war. The objective? To keep the conflict boiling because conflict for Hegel is essential for change and the forward motion of society. Then we have to look at the financial system and the Federal Reserve. The Order was there right from the start.

In conclusion we must emphasize one point. An understanding of The Order and its modus operandi is impossible unless the reader holds in mind the Hegelian roots of the game plan. Hegelianism is alien to grass roots America. The national character is straightforward and to the point, not devious and tortuous. The grass roots are still closer to the American Revolution, the Jeffersonian Democrats, the classical liberal school of Cobden and Bright in England, and the Austrian School of Economics where Ludwig von Mises is the undisputed leader.

These schools of thought have been submerged in the public eye by pirate-like onslaught of The Order and its many minions, but they still very much represent the daily operation of American society. From billionaire Bunker Hunt in Dallas, Texas to the seventeen year old black trying to "survive" in the Los Angeles ghetto, individual initiative is still more than obvious in American society.

A Statist system is the objective of The Order. But in spite of constant prattling about "change" by zombie supporters - such a system is foreign to deeply held beliefs in this country.

Above all the reader must - at least temporarily while reading this work - put to one side the descriptive clichés of left and right, liberal and conservative, communist and fascist, even republican and democrat These terms may be important for self recognition, they do provide a certain reassurance, but they are confusing in our context "less seen as essential elements in a game plan. You will never understand The Order if you try to label it right or left.

A Robert Taft and a William Buckley on the right are just as important -- the forward motion of society, the fundamental change desired by The Order, as a William Sloan Coffin and a Harry Payne Whitney (who financed the left). Their conflict is essential for change.
Which brings us to HYPOTHESIS NUMBER THREE: THE ORDER USES THE HEGELIAN DIASCYIC PROCESS TO BRING ABOUT SOCIETY IN WHICH THE STATE IS ABSOLUTE, i.e., ALL POWERFUL.

This hypothesis, of course, reflects the gulf between The Order and American society. The gulf stems from the differing views of the relationship between the State and the individual.

Which is superior? Our whole way of life is based on the assumption - at the individual is superior to the State. That the individual is the mate holder of sovereignty. That the State is the servant of the people. It's deeply engrained within us.

The Order holds the opposite - that the State is superior, that the common man (the peasant) can find freedom only by obedience to the State.

Now, of course, the State is a fiction. So who or what controls the State?

Obviously, The Order.
How The Order
CONTROL
EDUCATION
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Memorandum Number One: It All Began At Yale

The first volume of this series introduced The Order, presented three preliminary hypotheses with examples of the evidence to come.

We also asserted that any group that wanted to control the future of American society had first to control education, i.e., the population of the future. This volume will outline the way in which education has been controlled by The Order.

It all began at Yale. Even the official Yale history is aware of Yale's power and success:

"The power of the place remain(s) unmistakable. Yale was organized. Yale inspired a loyalty in its sons that was conspicuous and impressive. Yale men in after life made such records that the suspicion was that even there they were working for each other. In short, Yale was exasperatingly and mysteriously successful. To rival institutions and to academic reformers there was something irritating and disquieting about old Yale College."

"Yale was exasperatingly and mysteriously successful," says the official history.

And this success was more than obvious to Yale's chief competitor, Harvard University. So obvious, in fact, that in 1892 a young Harvard instructor, George Santanyana, went to Yale to investigate this "disturbing legend" of Yale power. Santanyana quoted a Harvard alumnus who intended to send his son to Yale - because in real life "all the Harvard men are working for Yale men."

But no one has previously asked an obvious question - Why? What is this "Yale power"?

A Revolutionary Yale Trio

In the 1850s, three members of The Order left Yale and working together, at times with other members along the way, made a revolution that changed the face, direction and purpose of American education. It was a rapid, quiet revolution, and eminently successful. The American people even today, in 1983, are not aware of a coup d'etat.

The revolutionary trio were:
• Timothy Dwight ('49) Professor in the Yale Divinity School and then 12th President of Yale University.
• Daniel Coit Gilman ('52), first President of the University of California, first President of the Johns Hopkins University and first President of the Carnegie Institution.
• Andrew Dickson White ('53), first President of Cornell University and first President of the American Historical Association.

This notable trio were all initiated into The Order within a few years of each other (1849, 1852, 1853). They immediately set off for Europe. AD three went to study philosophy at the University of Berlin, where post-Hegelian philosophy had a monopoly.
• Dwight studied at the Universities of Berlin and Bonn between 1856 and 1858,
• Gilman was at the University of Berlin between 1854 and 55 under Karl von Ritter and Friedrich Trendelenberg, both prominent "Right" Hegelians, and
• White studied at the University of Berlin between 1856 and 1858.

Notably also at the University of Berlin in 1856 (at the Institute of Physiology) was none other than Wilhelm Wundt, the founder of experimental psychology in Germany and the later source of the dozens of American PhDs who came back from Leipzig, Germany to start the modern American education movement.

Why is the German experience so important? Because these were the formative years, the immediate post graduate years for these three men, the years when they were planning the future, and at this period Germany was dominated by the Hegelian philosophical ferment.

There were two groups of these Hegelians. The right Hegelians, were the roots of Prussian militarism and the spring for the unification of Germany and the rise of Hitler. Key names among right Hegelians were Karl Ritter (at the University of Berlin where our trio studied), Baron von Bismarck, and Baron von Stockmar, confidential adviser to Queen Victoria over in England. Somewhat before this, Karl Theodor Dalberg 1744-1817), arch-chancellor in the German Reich, related to Lord Acton in England and an Illuminati (Baco v Verulam in the Illuminati code), was a right Hegelian.

There were also Left Hegelians, the promoters of scientific socialism. Most famous of these, of course, are Karl Marx, Friedrich Engels, Heinrich Heine, Max Stirner and Moses Hess.

The point to hold in mind is that both groups use Hegelian theory of the State as a start point, i.e., the State is superior to the individual. Prussian militarism, Nazism and Marxism have the same philosophic roots.

And it left its mark on our trio.


Daniel Coit Gilman

Gilman wrote his sister in 1854 that what he most desired to do on returning home to America was to “influence New England minds.” An extract from one Gilman letter is worth quoting at length.
Gilman wrote his sister from St. Petersburg in April, 1854:

And what do you think I am "keeping" for? Tell me, some day when you write, for every year makes me feel that I must draw nearer to a point. When I go home to America I must have some definite notions. Day and night I think of that time, and in all I see and do I am planning for being useful at home. I find my wishes cling more and more towards a home in New England, and I long for an opportunity to influence New England minds. If I am an editor, New York is the place; but, to tell the truth, I am a little afraid of its excitements, its politics, its money-making whirl. I look therefore more and more to the ministry as probably the place where I can do more good than anywhere else; that is to say, if I can have a congregation which will let me preach such things as we have talked over so many times in our up-stairs confabs. I am glad you remember those talks with pleasure, for I look upon them as among the greatest "providences" of my life. If ever I make anything in this world or another I shall owe it to the blessed influences of home. For me, it seems...
as though new notions and wider views of men and things were crowding upon me with wonderful 
rapidity, and every day and almost every hour I think of some new things which I wish to have 
accomplished in America.... I find my thoughts, unconsciously, almost, dwelling on the applications 
of Christianity or the principles of the New Testament to business, study, public education, political 
questions, travel, and so forth. I had a long talk with Mr. Porter in Berlin (it was three days long 
with occasional interruptions) on topics related to such as I have named, and he assures me that 
there are many places in New England ripe for the advocacy of some such views upon these 
questions as I have often hinted to you at home. I told him a great deal about my thoughts on such 
things, talking quite as freely and perhaps more fully than I have ever done with you girls at home: 
He seemed exceedingly interested .... He told me that the kind of preaching I spoke of was the kind 
now needed - the kind which would be most influential of good - and on the whole he encouraged 
me to attempt it. I feel more and more desirous to do so, and shall keep on, in all I see and hear 
abroad, with the examination of every influence now working upon men - churches and schools, 
politics and literature . . .

Daniel Coit Gilman is the key activist in the revolution of education by The Order. The Gilman 
family came to the United States from Norfolk, England in 1638. On his mother's side, the Coit family 
came from Wales to Salem, Massachusetts before 1638.


Gilman was born in Norwich, Connecticut July 8, 1831, from a family laced with members of The 
Order and links to Yale College (as it was known at that time).

Uncle Henry Coit Kingsley (The Order ’34) was Treasurer of Yale from 1862 to 1886. James I. 
Kingsley was Gilman's uncle and a Professor at Yale. William M. Kingsley, a cousin, was editor of 
the influential journal New Englander.

On the Coit side of the family, Joshua Coit was a member of The Order in 1853 as well as 
William Coit in 1887.

Gilman's brother-in-law, the Reverend Joseph Parrish Thompson ('38) was in The Order.

Gilman returned from Europe in late 1855 and spent the next 14 years in New Haven, 
Connecticut - almost entirely in and around Yale, consolidating the power of The Order.

His first task in 1856 was to incorporate Skull & Bones as a legal entity under the name of The 
Russell Trust. Gilman became Treasurer and William H. Russell, the cofounder, was President. It is 
notable that there is no mention of The Order, Skull & Bones, The Russell Trust, or any secret 
society activity in Gilman's biography, nor in open records. The Order, so far as its members are 
concerned, is designed to be secret, and apart from one or two inconsequential slips, meaningless 
unless one has the whole picture. The Order has been remarkably adept at keeping its secret. In 
other words, The Order fulfills our first requirement for a conspiracy - i.e., IT IS SECRET.

The information on The Order that we are using surfaced by accident. In a way similar to the 
surfacing of the Illuminati papers in 1783, when a messenger carrying Illuminati papers was killed 
and the Bavarian police found the documents. All that exists publicly for The Order is the charter of 
the Russell Trust, and that tells you nothing.

On the public record then, Gilman became assistant Librarian at Yale in the fall of 1856 and "in 
October he was chosen to fill a vacancy on the New Haven Board of Education." In 1858 he was 
appointed Librarian at Yale. Then he moved to bigger tasks.

The Sheffield Scientific School

The Sheffield Scientific School, the science departments at Yale, exemplifies the way in which 
The Order came to control Yale and then the United States.

In the early 1850s, Yale science was insignificant, just two or three very small departments. In 
1861 these were concentrated into the Sheffield Scientific School with private funds from Joseph E. 
Sheffield. Gilman went to work to raise more funds for expansion.
Gilman's brother had married the daughter of Chemistry Professor Benjamin Silliman (The Order, 1837). This brought Gilman into contact with Professor Dana, also a member of the Silliman family, and this group decided that Gilman should write a report on reorganization of Sheffield. This was done and entitled "Proposed Plan for the Complete Reorganization of the School of Science Connected with Yale College."

While this plan was worked out, friends and members of The Order made moves in Washington, D.C., and the Connecticut State Legislature to get state funding for the Sheffield Scientific School. The Morrill Land Bill was introduced into Congress in 1857, passed in 1859, but vetoed by President Buchanan. It was later signed by President Lincoln. This bill, now known as the Land Grant College Act, donated public lands for State colleges of agriculture and sciences .... and of course Gilman's report on just such a college was ready. The legal procedure was for the Federal government to issue land scrip in proportion to a state's representation, but state legislatures first had to pass legislation accepting the scrip. Not only was Daniel Gilman first on the scene - to get Federal land scrip, he was first among all the states and grabbed all of Connecticut's share for Sheffield Scientific School! Gilman had, of course, tailored his report to fit the amount forthcoming for Connecticut. No other institution in Connecticut received even a whisper until 1893, when Storrs Agricultural College received a land grant.

Of course it helped that a member of The Order, Augustus Brandegee ('49), was speaker of the Connecticut State Legislature in 1861 when the state bill was moving through, accepting Connecticut's share for Sheffield. Other members of The Order, like Stephen W. Kellogg ('46) and William Russell ('33), were either in the State Legislature or had influence from past service.

The Order repeated the same grab for public funds in New York State. All of New York's share of the Land Grant College Act went to Cornell University. Andrew Dickson White, a member of our trio, was the key activist in New York and later became first President of Cornell. Daniel Gilman was rewarded by Yale and became Professor of Physical Geography at Sheffield in 1863.

In brief, The Order was able to corner the total state shares for Connecticut and New York, cutting out other scholastic institutions. This is the first example of scores we shall present in this series - how The Order uses public funds for its own objectives.

And this, of course, is the great advantage of Hegel for an elite. The State is absolute. But the State is also a fiction. So if The Order can manipulate the State, it in effect becomes the absolute. A neat game. And like the Hegelian dialectic process we cited in the first volume, the Order has worked it like a charm.

Back to Sheffield Scientific School. The Order now had funds for Sheffield and proceeded to consolidate its control. In February 1871 the School was incorporated and the following became trustees:

Charles J. Sheffield
Prof. G.J. Brush (Gilman's close friend) Daniel Coit Gilman (The Order, '52) W.T. Trowbridge
John S. Beach (The Order, '39) William W. Phelps (The Order, '60)

Out of six trustees, three were in The Order. In addition, George St. John Sheffield, son of the benefactor, was initiated in 1863, and the first Dean of Sheffield was J.A. Porter, also the first member of Scroll & Key (the supposedly competitive senior society at Yale).

**How The Order Came To Control Yale University**

From Sheffield Scientific School The Order broadened its horizons. The Order's control over all Yale was evident by the 1870s, even under the administration of Noah Porter (1871-1881), who was not a member. In the decades after the 1870s, The Order tightened its grip. The Iconoclast (October 13, 1873) summarizes the facts we have presented on control of Yale by The Order, without being fully aware of the details:

"They have obtained control of Yale. Its business is performed by them. Money paid to the college must pass into their hands, and be subject to their will. No doubt they are worthy men in themselves, but the many whom they looked down upon while in college, cannot so far forget as to give money freely into their hands. Men in Wall Street complain that the college..."
comes straight to them for help, instead of asking each graduate for his share. The reason is found in a remark made by one of Yale's and America's first men: 'Few will give but Bones men, and they care far more for their society than they do for the college.' The Woolsey Fund has but a struggling existence, for kindred reasons."

"Here, then, appears the true reason for Yale's poverty. She is controlled by a few men who shut themselves off from others, and assume to be their superiors . . . "

The anonymous writer of Iconoclast blames The Order for the poverty of Yale. But worse was to come. Then-President Noah Porter was the last of the clerical Presidents of Yale (1871-1881), and the last without either membership or family connections to The Order.

After 1871 the Yale Presidency became almost a fiefdom for The Order.

From 1886 to 1899, member Timothy Dwight ('49) was President, followed by another member of The Order, Arthur Twining Hadley (1899 to 1921). Then came James R. Angell (1921-37), not a member of The Order, who came to Yale from the University of Chicago where he worked with Dewey, built the School of Education, and was past President of the American Psychological Association.

From 1937 to 1950 Charles Seymour, a member of The Order was President followed by Alfred Whitney Griswold from 1950 to 1963. Griswold was not a member, but both the Griswold and Whitney families have members in The Order. For example, Dwight Torrey Griswold ('08) and William Edward Schenk Griswold ('99) were in The Order. In 1963 Kingman Brewster took over as President. The Brewster family has had several members in The Order, in law and the ministry rather than education.

We can best conclude this memorandum with a quotation from the anonymous Yale observer:

"Whatever want the college suffers, whatever is lacking in her educational course, whatever disgrace lies in her poor buildings, whatever embarrassments have beset her needy students, so far as money could have availed, the weight of blame lies upon this ill-starred society. The pecuniary question is one of the future as well as of the present and past. Year by year the deadly evil is growing. The society was never as obnoxious to the college as it is today, and it is just this ill-feeling that shuts the pockets of nonmembers. Never before has it shown such arrogance and self-fancied superiority. It grasps the College Press and endeavors to rule in all. It does not deign to show its credentials, but clutches at power with the silence of conscious guilt."

**APPENDIX TO MEMORANDUM NUMBER ONE: THE ORDER IN THE YALE FACULTY**

<table>
<thead>
<tr>
<th>Member</th>
<th>Date Initiate</th>
<th>Position at Yale</th>
</tr>
</thead>
<tbody>
<tr>
<td>BEEBE, William</td>
<td>1873</td>
<td>Professor of Mathematics (1882-1917)</td>
</tr>
<tr>
<td>BEERS, Henry A.</td>
<td>1869</td>
<td>Professor of English Literature (1874-1926)</td>
</tr>
<tr>
<td>BELLINGER, Alfred R.</td>
<td>1917</td>
<td>Professor of Greek (1926)</td>
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<tr>
<td>DAHL, George</td>
<td>1908</td>
<td>Professor Yale Divinity School (1914-1929)</td>
</tr>
<tr>
<td>DARLING, Arthur B.</td>
<td>1916</td>
<td>Professor of History (1925-1933)</td>
</tr>
<tr>
<td>DAY, Clive</td>
<td>1892</td>
<td>Professor of Economic History (1902-1938)</td>
</tr>
<tr>
<td>DEXTER, Franklin B.</td>
<td>1861</td>
<td>Secretary, Yale University (1869-99)</td>
</tr>
<tr>
<td>DWIGHT, Timothy</td>
<td>1849</td>
<td>President of Yale University (1886-98)</td>
</tr>
<tr>
<td>FARNAM, Henry</td>
<td>1874</td>
<td>Professor of Economics (1880-1933)</td>
</tr>
<tr>
<td>FARNAM, William</td>
<td>1866</td>
<td>Trustee Sheffield Scientific School (1894-1923)</td>
</tr>
<tr>
<td>FRENCH, Robert D.</td>
<td>1910</td>
<td>Professor of English (1919-1950)</td>
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<tr>
<td>GILMAN, Daniel C.</td>
<td>1852</td>
<td>See text.</td>
</tr>
<tr>
<td>GRAVES, Henry S.</td>
<td>1892</td>
<td>Dean, Yale School of Forestry (1900-1939)</td>
</tr>
<tr>
<td>GROUENER, G.</td>
<td>1884</td>
<td>Professor of German (1892-1928)</td>
</tr>
<tr>
<td>HADLEY, Arthur T.</td>
<td>1876</td>
<td>President of Yale (1899-1921)</td>
</tr>
<tr>
<td>HILLES, Frederick W.</td>
<td>1922</td>
<td>Professor of English (1931)</td>
</tr>
<tr>
<td>HOLDEN, Reuben A.</td>
<td>1940</td>
<td>Assistant to President (1947)</td>
</tr>
<tr>
<td>HOPPIN, James M.</td>
<td>1840</td>
<td>Professor of History of Art (1861-99)</td>
</tr>
</tbody>
</table>
INGERSOLL, James W. 1892 Professor of Latin (1897-1921)
JONES, Frederick S. 1884 Dean, Yale College 1909-1926
LEWIS, Chariton M. 1886 Professor of English (1898-1923)
LOHMAN, Carl A. 1910 Secretary, Yale University (1927)
LYMAN, Chester 1837 Professor of Mechanics (1859-1890)
McLAUGHLIN, Edward T. 1883 Professor of English (1890-93)
NORTHROP, Cyrus 1857 Professor of English (1863-84)
PACKARD, Lewis R. 1856 Professor of Greek (1863-84)
PECK, Tracy 1861 Professor of Latin (1889-1908)
PERRIN, Bernadotte 1869 Professor of Greek (1893-1909)
PIERCE, Frederick E. 1904 Professor of English (1910-35)
ROOT, Reginald D. 1926 Yale football coach (1933-48)
SCHWAB, John C. 1886 Professor of Political Economy (1893-1906)
SEYMOUR, Charles 1908 Professor of History (1915-37)
SEYMOUR, Charles Jr. 1935 Professor of Art (1949)
SILLIMAN, Benjamin Jr. 1837 Professor of Chemistry (1846-85)
STOKES, Anson P. 1896 Secretary of Yale (1899-1921)
SUMNER, William G. 1863 Professor of Economics (1872-1909)
TAFT, William H. 1878 Professor of Law (1913)
TARBEIL, Frank B. 1873 Professor of Greek (1882-87)
THACHER, Thomas A. 1835 Professor of Latin (1842-86)
THOMPSON, John R. 1938 Professor of Law (1949)
WALKER, Charles R. 1916 Assistant Secretary (1943-45)
WOOLESEY, Theodore S. 1872 Professor of International Law (1878-1929)
WRIGHT, Henry B. 1898 Professor of History (1907-11)
WRIGHT, Henry P. 1868 Professor of Latin (1871-1918)

Memorandum Number Two:
The Look-Say Reading Scam

A tragic failure of American education in this century has been a failure to teach children how to read and write and how to express themselves in a literary form. For the educational system this may not be too distressing. As we shall see later, their prime purpose is not to teach subject matter but to condition children to live as socially integrated citizen units in an organic society - a real life enactment of the Hegelian absolute State. In this State the individual finds freedom only in obedience to the State, consequently the function of education is to prepare the individual citizen unit for smooth entry into the organic whole.

However, it is puzzling that the educational system allowed reading to deteriorate so markedly. It could be that The Order wants the citizen components of the organic State to be little more than automated order takers; after all a citizen who cannot read and write is not going to challenge The Order. But this is surmise. It is not, on the basis of the evidence presently at hand, a provable proposition.

In any event, the system adopted the look-say method of learning to read, originally developed for deaf mutes. The system has produced generations of Americans who are functionally illiterate. Yet, reading is essential for learning and learning is essential for most occupations. And certainly those who can read or write lack vocabulary in depth and stylistic skills. There are, of course, exceptions. This author spent five years teaching at a State University in the early 1960s and was appalled by the general inability to write coherent English, yet gratified that some students had not only evaded the system, acquired vocabulary and writing skills, but these exceptions had the most skepticism about The Establishment.

The Order comes into adoption of the look-say method directly and indirectly. Let's start at the beginning.
Look-say reading methods were developed around 1810 for deaf mutes by a truly remarkable man, Thomas Hopkins Gallaudet. Thomas H. Gallaudet was the eldest son of Peter Wallace Gallaudet, descended from a French Huguenot family, and Jane Hopkins. Jane Hopkins traced her ancestry back to John Hopkins and the Reverend Thomas Hooker in the seventeenth century, who broke away from the Congregational Church to help found Hartford, Connecticut. This parallels the story of the Lord family (see Volume One). The Lords also traced their ancestry back to Hopkins and Hooker and the Lords founded Hartford, Connecticut. And it was in Hartford, Connecticut in 1835 that a printer named Lord produced Thomas Gallaudet’s first look-say primer, Mother’s Primer.

Gallaudet’s original intention was to use the look-say method only for deaf mutes who have no concept of a spoken language and are therefore unaware of phonetic sounds for letters. For this purpose, Gallaudet founded the Hartford School for the Deaf in 1817. The Gallaudet system works well for deaf mutes, but there is no obvious reason to use it for those who have the ability to hear sounds. Anyway, in 1835 Mother’s Primer was published and the Massachusetts Primary School Committee under Horace Mann immediately adopted the book on an experimental basis. Later we shall find that Horace Mann ties directly to The Order - in fact, the cofounder of The Order. On pages 73-74 we reproduce two pages from the second edition of 1836, with the following directions to the teacher:

. . . pointing to the whole word Frank, but not to the letters. Nothing is yet to be said about letters…”
THE MOTHER'S PRIMER,
TO TEACH HER CHILD ITS LETTERS,
AND HOW TO READ.
DESIGNED ALSO FOR THE
LOWEST CLASS IN PRIMARY SCHOOLS.
ON A NEW PLAN.

BY REV. T. H. GALLAUDET,
Late Principal of the Deaf and Dumb Asylum, Hartford.

SECOND EDITION.
HARTFORD.
DANIEL BURGESS & CO.
1836.
Why did Horace Mann push a method designed for deaf mutes onto a school system populated with persons who were not deaf mutes? There are two possible reasons. The reader can take his or her pick. First, in 1853 Mann was appointed President of Antioch College. The most influential Trustee of Antioch College was the co-founder of The Order - Alphonso Taft.

Second, Mann never had a proper education and consequently was unable to judge a good method from a bad method for reading. Here's a description of Mann's school days:

"The opportunities for the lad's schooling were extremely meager. The locality enjoyed the reputation of being the smallest school district, with the poorest school house and the cheapest teacher in the State."

Mann's teacher was Samuel Barratt and we quote: "In arithmetic he was an idiot. He could not recite the multiplication table and could not tell the time of day by the clock ... Six months of the year he was an earnest and reliable teacher, tasting nothing stronger than tea, then for another six months he gave himself up to a state of beastly drunkenness . . ."
By 1840 there was a backlash, and the look-say system was dropped in Massachusetts.

**The Second Attempt**
Towards the end of the 19th century The Order came on the scene - and the look-say method was revived. The youngest son of Thomas Hopkins and Sophia Gallaudet was Edward Miner Gallaudet. Two of his sons went to Yale and became members of The Order:
- Edson Fessenden Gallaudet ('93), who became an instructor of physics at Yale, and
- Herbert Draper Gallaudet ('98), who attended Union Theological Seminary and became a clergyman.

Then the method was adopted by Columbia Teachers' College and the Lincoln School. The thrust of the new Dewey-inspired system of education was away from learning and towards preparing a child to be a unit in the organic society. Look-say was ideal for Deweyites. It skipped one step in the learning process. It looked "easy," and de-emphasized reading skills.

The educational establishment rationalized look-say by claiming that up to the turn of the century reading was taught by "synthetic" methods, i.e., children were taught letters and an associated sound value. Then they learned to join syllables to make words. This was held to be uninteresting and artificial. Educational research, it was claimed, demonstrated that in reading words are not analyzed into component letter parts but seen as complete units. Therefore, learning to read should start with complete units.

**Education**

Of course, there is a gigantic non-sequitur in this reasoning process. Certainly a skilled reader does see words as complete units. And a really skilled reader does see lines and paragraphs at a glance. But the accuracy of perceiving the whole is based on the degree of understanding and knowledge of the component parts.

The educational establishment argues today in the 1980s that, based on further experimental testing, it is easier for a child to read the line "the rocket zoomed into space" than "the cat sat on the mat." The first line has "contrasting visual structure" and the second quote has a "similar visual pattern."

What they have done now is to make a mountain out of a molehill, convert the relatively simple task of learning to read into an unnecessarily complex system.

Why? That we shall see as the story progresses.

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How children are taught to read - and why they can't.

**Memorandum Number Three:**
**The Illuminati Connection**
We need to trace three historical lines in modern education: the first we looked at in Memorandum Number Two, the development of the look-say method of reading, its abandonment and its later adoption around the turn of the century.

Another line is the import of the experimental psychology of Wilhelm Wundt into the United States by The Order. This we shall examine in Memorandum Number Four.

For the moment we want to briefly trace the influence of Johann Friedrich Herbart, a major German philosopher of the early 19th century. There was at one time in the United States a National Herbart Society for the Scientific Study of Education to adapt Herbartian principles to American education. Later, this became just National Society for the Study of Education. You don’t hear too much about Johann Herbart today, but his influence survives in the so-called "enriched" school curricula and in current educational methodology.

Our purpose in this memorandum is twofold: to show the Hegelian aspects of Herbartian theory and to trace the Illuminati connection. There is no direct connection to The Order. However, in a subsequent book, we will trace The Order to the Illuminati and this section will then fall into a logical place.

Herbart was an educational theorist as well as philosopher and psychologist, and strongly influenced Wilhelm Wundt. For Herbart, education had to be presented in a scientifically correct manner, and the chief purpose of education for Herbart is to prepare the child to live properly in the social order of which he is an integral part. Following Hegel, the individual is not important. The mere development of individual talent, of individual fitness, mental power and knowledge is not the purpose of education. The purpose is to develop personal character and social morality, and the most important task of the educator is to analyze the activities and duties of men within society.

The function of instruction is to fulfill these aims and impart to the individual socially desirable ideas. Morality for Herbart, therefore, is what is good for society, following Hegelian theory.

Herbartians favor grouping of subjects around a core topic, i.e., the grouping of history, social science and English literature. This enables the teacher to more easily draw out those notions useful to the objective.

All of these ideas we can recognize in today’s educational philosophy came into American education through the Herbartian groups.
The Illuminati Connection

Johann Herbart studied at the University of Jena, and came under the influence of Johann Herder, Friedrich Schiller, Johann Fichte and Johann Goethe. Later, in Switzerland, Herbart came into contact with Johann Pestalozzi.

What is interesting about these names, and they comprise the most important influence on Herbart, is that they are either known members of the Illuminati or reputed to be close to the Illuminati Order.

Let's take each name in turn:

• Johann Gottried Herder (1744-1803) was "Damascus pontifex" in the Illuminato.
• Johann Fichte, we have already noted in the previous volume, was close to the Illuminati and pushed by Goethe ("Abaris") for the post at the University of Jena, where Johann Herbart was studying.
• Friedrich Schiller (1759-1805) was known in the circle but not reliably recorded as an Illuminati member.
• Johann Wolfgang Goethe (1749-1832) was "Abaris" in the Illuminati.
We have an even more precise connection for another prominent Illuminati, Johann Heinrich Pestalozzi (1746-1827), a Swiss teacher of some renown living at Interlaken, and known as "Alfred" in the Illuminati code.

Before Herbart completed his doctorate, just after the turn of the 19th century, he spent three years at Interlaken in Switzerland. Out of his contact with Pestalozzi came a book on Pestalozzi's educational theories, much of which rubbed off onto Herbart. The book is Pestalozzi's 'Idee Eines ABC Der Anschauung Untersucht Und Wissenschaftlich Asugefuhrt' (Pestalozzi's idea of an ABC of sense impression). This book has been translated and we reproduce a copy of the 1896 New York edition. This is not insignificant. It is a commentary by a prominent influence on today's education upon an Illuminati book.

**Why Is The Illuminati Connection Significant?**

The Illuminati was founded May 1, 1776 by Professor Adam Weishaupt of the University of Ingolstadt. It was a secret society, but in 1785 and 1787 several batches of internal documents came to the Bavarian Government. Subsequent investigation determined that the aim of the Illuminati was world domination, using any methods to advance the objective, i.e., the end always justifies the means. It was anti-Christian, although clergymen were found in the organization. Each member had a pseudonym to disguise his identity.

During its time, the Illuminati had widespread and influential membership. After suppression by the Bavarian Government in 1788 it was quiet for some years and then reportedly revived.

The significance for this study is that the methods and objectives parallel those of The Order. In fact, infiltration of the Illuminati into New England is known and will be the topic of a forthcoming volume.

So far as education is concerned, the Illuminati objective was as follows:

"We must win the common people in every corner. This will be obtained chiefly by means of the schools, and by open, hearty behaviour, show, condescension, popularity and toleration of their prejudices which we shall at leisure root out and dispel."

As Rosenbaum has pointed out in his *Esquire* article, the Illuminati ceremony has similarities to The Order. For example, John Robison in *Proofs Of A Conspiracy*: "The candidate is presented for reception in the character of a slave; and it is demanded of him what has brought him to this most miserable of all conditions. He answers - Society - the State - Submissiveness - False Religion. A skeleton is pointed out to him, at the feet of which are laid a Crown and a Sword. He is asked whether that is the skeleton of a King, a Nobleman or a Beggar?"

As he cannot decide, the President of the meeting says to him, "the character of being a man is the only one that is of importance." Finally, in conclusion, we can trace the foundation of three secret societies, in fact the most influential three secret societies that we know about, to Universities. The Illuminati was founded at University of Ingolstadt. The Group was founded at All Souls College, Oxford University in England, and The Order was founded at Yale University in the United States.

The paradox is that institutions supposedly devoted to the search for truth and freedom have given birth to institutions devoted to world enslavement.

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Memorandum Number Four:
The Leipzig Connection*

The link between German experimental psychology and the American educational system is through American psychologist G. Stanley Hall, in his time probably the foremost educational critic in the U. S.

The Hall family is Scotch and English and goes back to the 1630s, but Hall was not a Yale graduate, and at first sight there is no connection between Hall and The Order.

On the other hand, Hall is a good example of someone whose life has major turning points and on probing the turning points, we find The Order with its guiding hand. The detail below is important to link Hall with The Order. It is an open question how much Hall knew, if he knew anything at all, about The Order and its objectives.

After graduation from Williams College, Hall spent a year at the Union Theological Seminary, New York. Our "Addresses" books for The Order do not give church affiliations for members citing the ministry as their occupation. We do know that Rev. Henry Sloane Coffin ('97) was Associate Professor of Practical Theology at Union from 1904-1926 and President of Union Seminary from 1926 to 1945, but we cannot trace any members at Union before 1904.

Fortunately, Hall was an egocentric and wrote two long, tedious autobiographies: Recreations Of A Psychologist and Life And Confessions Of A Psychologist. This is how Hall described his entry to Union in the latter book (pp. 177-8):

"Recovering from a severe attack of typhoid fever the summer after graduation and still being very uncertain as to what I would be and do in the world, I entered Union Theological Seminary in September 1867."

Later Hall adds,

"The man to whom I owe far more in this group than any other was Henry B. Smith, a foreign trained scholar, versed more or less not only in systematic theology, which was his chair, but in ancient and modern philosophy, on which he gave us a few lectures outside the course. Of him alone I saw something socially. He did me perhaps the greatest intellectual service one man can render another by suggesting just the right reading at the right time. It was he, too, who seeing my bent advised me to go to Europe."

'The Leipzig Connection is the title of an excellent little booklet by Lance J. Klass and Paoli Lionni, published by The Delphian Press. Route 2, Box 195, Sheridan, Oregon 97378 ($4.00 postpaid), The book came out in 1967 and was the first to trace the Wundt link. It has more detail on Wundt than this memorandum, but, of course, is not concerned with The Order.

The Rev. Henry Boynton Smith cited by Hall was Professor of Church History at Union Seminary from 1850 to 1874, and in the "liberal" wing of the Presbyterian Church, he edited Theological Review from 1859-1874 and translated several German theological works. Smith was not a member of The Order.

How did Hall, who says he was broke, get from New York to Europe, specifically to Germany?

Here's the interesting twist. Someone he didn't know (but whom today we can trace to The Order) gave him $1,000 - a lot of money in those days. Here's how it happened. While preaching in Pennsylvania in 1868, Hall received a letter from Rev. Henry Ward Beecher, whose church he attended in New York:

"...asking me to call on him. I immediately took the train and Beecher told me that through the Manns (friends) he had learned that I wished to study philosophy in Germany but lacked the means... (he) gave me a sealed note to the lumber magnate Henry Sage, the benefactor of Cornell, which I presented at his office without knowing its contents. To my amazement, after some scowling and a remark to the effect that his pastor took amazing liberties with his purse, he gave me a check for one thousand dollars. Taking my note to repay it with interest, he told me to sail for Germany the next day" (Confessions, p. 182).
Who was "lumber magnate Henry Sage, the benefactor of Cornell"? The Sage family had several "Henrys" involved with Yale and Cornell Universities in those days. The "Henry Sage" cited is probably William Henry Sage (1844-1924) who graduated Yale 1865 and then joined the family lumber company, H.W. Sage & Company in New York. Henry Sage was a member of Scroll & Key - the sister Senior Society to Skull & Bones at Yale. Furthermore, two of Henry Sage's nephews were in The Order, but well after 1868:

- Dean Sage ('97)
- Henry Manning Sage ('90)

Both Sages entered the family lumber business, by then renamed Sage Land & Lumber.

In brief: the funds to get Hall to Germany on his first trip came from a member of Scroll & Key, i.e., Henry Sage, while Sage's two nephews joined The Order later in the century.

In Germany, Hall studied philosophy at the University of Berlin for two years under Hegelians Trendelenberg (Gilman of The Order also studied under Trendelenberg) and Lepsius. There were few American students in Berlin at this time. So few that the American Minister George Bancroft could entertain them at the U.S. Embassy to meet German Chancellor von Bismarck.

**Hall At Antioch College**

Hall returned to the U.S. from Germany in 1871 and by design or accident found himself under the wing of The Order.

Again, the detail is important. There are two versions of Hall's life immediately after returning from his first trip to Germany. According to Hall's Confessions, he became tutor for the Seligman banking family in New York and was then contacted by James K. Hosmer, Professor at Antioch College, Yellow Springs, Ohio. Hosmer asked, and this is very unusual, if Hall would like his professorial post at Antioch. Said Hall, "I gladly accepted."

There is another version in National Cyclopaedia Of American Biography which states, "In 1872 he (Hall) accepted a professorship at Antioch College, Ohio, that formerly was held by Horace Mann."

In any event Hall went to Antioch, a "liberal" Unitarian college with a more than "liberal" view of education. And at Antioch College, G. Stanley Hall was at the core of The Order.

Horace Mann, whom we met in Memorandum Two as the promoter of "look-say" reading, was the first President of Antioch (1853-1860). The most prominent trustee of Antioch College was none other than the co-founder of The Order, Alphonso Taft. According to Hall, "(I) occasionally spent a Sunday with the Tafts. Ex-President Taft was then a boy and his father, Judge Alonzo (sic) Taft was a trustee of Antioch College" Confessions, p. 201).

Furthermore, Cincinnati, Ohio, at that time was the center for a Young Hegelian movement including famous left Hegelian August Willich, and these were well known to Judge Alphonso Taft.
In brief, while at Antioch College in Yellow Springs, Ohio, Hall came under the influence of four groups:
(a) the legend of Horace Mann, a hero of the modern education movement.
(b) the Unitarian Church, which will enter our later reports,
(c) a Hegelian discussion group comprised of left Hegelians, and (d) the co-founder of The Order, Alphonso Taft. And Hall knew William Howard Taft, also a member of The Order ('78) and future President and Chief Justice of the United States.

Hall stayed four years at Antioch, then took off again for Europe, while Alphonso Taft went to Washington, D.C. as Secretary of War, then as Attorney General in the Grant Administration. Hall
paused a while in England and then went on to Germany, to Leipzig and Wilhelm Wundt. He became
the first of a dozen Americans to receive a Ph.D. in psychology (a new field) under Wundt.

The Hegelian Influence On Hall

So between 1870 and 1882, a span of twelve years, Hall spent six years in Germany. As Hall
himself comments,

"I do not know of any other American student of these subjects (i.e., philosophy and
psychology) who came into even the slight personal contact it was my fortune to enjoy with
Hartmann and Fechner, nor of any psychologist who had the experience of attempting
experimental work with Helmholtz and I think I was the first American pupil of Wundt. The
twelve years included in this span, more than any other equal period, marked and gave direc-
tion to modern psychology . . ."1

Who were these four German philosophers who so influenced Stanley Hall?
Eduard von Hartmann (1842-1906), a prominent philosopher. Hartmann's views on individual
rights are entirely contrary to our own, i.e., "The principle of freedom is negative . . . in every
department of life, save religion alone, compulsion is necessary ... What all men need is rational
tyranny, if it only holds them to a steady development, according to the laws of their own nature."
There isn't too much difference between Hegel and Hartmann on the idea of social progress.
Individual freedom is not acceptable to these philosophers, man must be guided by "rational
tyranny."
Gustav Theodor Fechner (1801-1887). Fechner disliked Hegel, who Fechner said, "unlearned men
to think." However, Fechner was mainly interested in psycho-physics, i.e., parapsychology:


"... he was particularly attracted to the unexplored regions of the soul and so he became
interested in somnambulism, attended seances when table tapping came into vogue."

Herman L. F. von Helmholtz (1821-1894) was undoubtedly Germany's greatest scientist in the
19th century and was rooted in Kant, the predecessor of Hegel.
For Helmholtz:

"The sensible world is a product of the interaction between the human organism and an
unknown reality. The world of experience is determined by this interaction but the organism
itself is only an object of experience and is to be understood by psychology and physiology."

Wilhelm Maximilian Wundt

Wilhelm Wundt (1832-1920), Professor of Philosophy at University of Leipzig, was undoubtedly
the major influence on G. Stanley Hall. Modern education practice stems from Hegelian social theory
combined with the experimental psychology of Wilhelm Wundt. Whereas Karl Marx and von
Bismarck applied Hegelian theory to the political field, it was Wilhelm Wundt, influenced by Johann
Herbart, who applied Hegel to education, which in turn, was picked up by Hall and John Dewey and
modern educational theorists in the United States.

Wilhelm Maximilian Wundt was born August 16, 1832 at Neckarau, a suburb of Mannheim,
Germany. His father Maximilian (1787-1846) was a minister. Wundt's grandfather on the paternal
side is of significant interest: Kirchenrat Karl Kasimir Wundt (1744-84) was Professor at Heidelberg
University in the history and geography of Baden and pastor of the church at Wieblingen, a small
neighborhood town.
The Illuminati-Order documents show that "Raphael" in the Illuminati is identified as this same
Professor Karl Kasimir Wundt and is referred to in the Illuminati Provincial Report from Utica (i.e.,
Heidelberg) dated September 1782.1

The magnum opus of Wilhelm Wundt, i.e., Volkerpsychologie, is also today a recommended book
in Internationales Freimaurer Lexikon (page 50).
Historical links aside, Wundt is important in the history of American education for the following reasons:

1. He established in 1875 the world's first laboratory in experimental psychology to measure individual responses to stimuli.

(2) Wundt believed that man is only the summation of his experience, i.e., the stimuli that bear upon him. It follows from this that, for Wundt, man has no self will, no self determination. Man is in effect only the captive of his experiences, a pawn needing guidance.

3. Students from Europe and the United States came to Leipzig to learn from Wundt the new science of experimental psychology. These students returned to their homelands to found schools of education or departments of psychology, and trained hundreds of Ph.D.s in the new field of psychology.

The core of our problem is that Wundt's work was based on Hegelian philosophical theory and reflected the Hegelian view of the individual as a valueless cog in the State, a view expanded by Wundt to include man as nothing more than an animal influenced solely by daily experiences.

This Wundtian view of the world was brought back from Leipzig to the United States by G. Stanley Hall and other Americans and went through what is known among psychologists as "The Americanization of Wundt."

Although Hall was primarily psychologist and teacher, his political views were partially Marxist, as Hall himself writes: ". . . (I) had wrestled with Karl Marx and half accepted what I understood of him" (Confessions, p. 222).

In the next Memorandum, Number Five, we will link Hall with Gilman and trace their joint influence on American education.

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Memorandum Number Five:
The Baltimore Scheme

While G. Stanley Hall was in Leipzig working under Wilhelm Wundt, the revolutionary trio Gilman-Dwight-White were moving events back home - and The Order ran into its first organized opposition.

The protesting " neutrals" at Yale had no hope of winning. Even under independent President Noah Porter in the 1870s, The Order had Yale University under its control. But while Yale students were watching, protesting and writing bad verse, Daniel Gilman ran into opposition 3000 miles away - and if the leaders of this counter revolution had known the story we are recounting here, they might just have stopped The Order dead in its tracks.

In 1867 Daniel Gilman received an offer as President of the University of Wisconsin. This he declined. In 1872 Gilman was offered the Presidency of the newly established University of California. This offer he accepted.

In California Gilman found a political hornets' nest. For some years there had been increasing popular concern about the railroad monopolies, government subsidies to railroads and - oddly enough - the Morrill Bill which gave federal land grants to agricultural and scientific colleges. The reader will recall that in Connecticut and New York, The Order had grabbed the total state's share for Yale and Cornell respectively. Californians believed that the University of California, a land grant college, should teach agriculture and science, whereas Gilman had different ideas. Unrest over corruption, including corruption among University of California Regents and the railroads (in which members of The Order had widespread interests), led to formation of a new California political party.
In 1873 the party was known as the Patrons of Husbandry or the Grangers. Then members of the Republican Party broke away and joined with the Grangers to form the Peoples Independent Party (known also as the Dolly Varden Party). They won a decisive victory in the 1873 California elections and following investigations by the Grangers, a petition was sent to the Legislature concerning operation of the University of California under Daniel Gilman. At that time Henry George was editor of the San Francisco Daily Evening Post and George used his considerable journalistic skills to attack the University, the Regents, Gilman, and the land grants. Although Henry George is known as a socialist, we classify him as an independent socialist, not part of the Hegelian right-left spectrum. His main target was land monopoly, whereas the "scientific" Hegelian socialism of Karl Marx is geared to establishing monopolies of all kinds under state control, following the Hegelian theory of the supremacy of the State.

This populist furor scared Gilman, as he freely admits:

"... there are dangers here which I could not foresee. ... This year the dangers have been averted but who can tell what will happen two years hence? I feel that we are building a superior structure but it rests over a powder mill which may blow it up any day. All these conditions fill me with perplexity."

Reading between the lines, Daniel Gilman was not too anxious to face the populist west. He needed a more stable base where prying journalists and independent politicians could be headed off. And this base presented itself in the "Baltimore scheme."

**Daniel Gilman Becomes President Of Johns Hopkins**

Johns Hopkins, a wealthy Baltimore merchant, left his fortune to establish a University for graduate education (the first in the United States along German lines) and a medical school. Hopkins' trustees were all friends who lived in Baltimore. How then did they come to select Daniel Coit Gilman as President of the new University?

In 1874 the trustees invited three university presidents to come to Baltimore and advise on the choice of a President. These were Charles W. Eliot of Harvard, Andrew Dickson White of Cornell, and James B. Angell of Michigan. Only Andrew Dickson White was in The Order. After meeting independently with each of these presidents, half a dozen of the trustees toured several American Universities in search of further information - and Andrew D. White accompanied the tour. The result. as in the words of James Angell:

"And now I have this remarkable statement to make to you, that without the least conference between us three, we all wrote letters telling them that the one man was Daniel C. Gilman of California."

The truth is that Gilman not only knew what was going on in Baltimore, but was in communication with Andrew White on the Baltimore scheme, as they called it.

In a letter dated April 5, 1874, Gilman wrote as follows to Andrew D. White:

"I could not conclude on any new proposition without conferring upon it with some of my family friends, and I have not felt at liberty to do so. I confess that the Baltimore (italics in original) scheme has often suggested itself to me, but I have no personal relations in that quarter."

2LIFE OF DANIEL COIT GILMAN, p. 157.

Here's the interesting point: the board appointed by Johns Hopkins to found a university did not even meet to adopt its by-laws and appoint committees until four weeks before this letter i.e., March 7, 1874. Yet Gilman tells us "the Baltimore scheme has of times suggested itself to me..."

In brief: Gilman knew what was happening over in Baltimore BEFORE HIS NAME HAD BEEN PRESENTED TO THE TRUSTEES! Gilman became first President of Johns Hopkins University and quickly set to work.
Johns Hopkins had willed substantial amounts for both a University and a medical school. Dr. William H. Welch (70), a fellow member of The Order, was brought in by Gilman to head up the Hopkins medical school. (Welch was President of the Board of Directors of the Rockefeller Institute of Medical Research for almost 25 years, 1910-1934. This we shall expand upon later in the series when we examine how The Order came to control medicine). For the moment let's return to G. Stanley Hall who was in Leipzig while Johns Hopkins was acquiring its new President.

Gilman Starts The Revolution in American Education

When he returned to the United States Hall was feeling pretty low: "I came home, again in the depths because of debt and with no prospects, took a small flat on the edge of Somerville, where my two children were born, and waited, hoped and worked. One Wednesday morning President Eliot (of Harvard University) rode up to the house, rapped on the door without dismounting from his horse and asked me to begin Saturday of that week a course of lectures on education . . ."

As Hall recounts it, he had a "very impressive audience" for these lectures. Sometime later, "In 1881 I was surprised and delighted to receive an invitation from the Johns Hopkins University, then the cynosure of all aspiring young professors, to deliver a course of twelve semi-public lectures on psychology."

At the end of the lecture series, Gilman offered Hall the chair of Professor of Psychology and Pedagogy. This puzzled Hall because others at Johns Hopkins were "older and abler" than himself and

"Why the appointment for which all of them had been considered fell to me I was never able to understand unless it was because my standpoint was thought to be a little more accordant with the ideals which then prevailed there."

Hall was given a psychological laboratory, a thousand dollars a year for equipment and, with the encouragement of Gilman, founded The American Journal Of Psychology.

And what did Hall teach? Again in his own words:

"The psychology I taught was almost entirely experimental and covered for the most part the material that Wundt had set forth in the later and larger edition of Physiological Psychology."

The rest is known. The chart demonstrates how doctoral students from Wundt and Hall fanned out through the United States, established departments of psychology and education by the score; 117 psychological laboratories just in the period up to 1930. Prominent among these students were John Dewey, J.M. Cattell and E.L. Thorndike - all part of the founding of Columbia Teachers' College and Chicago's School of Education - the two sources of modern American education.

Their activities can be measured by the number of doctorates in educational psychology and experimental psychology granted in the period up to 1948. The following list includes psychologists with training in Germany under Wilhelm Wundt before 1900, and the number of doctorates they in turn awarded up to 1948:

<table>
<thead>
<tr>
<th>American Students of Wundt Teaching at U.S. Universities</th>
<th>Career At</th>
<th>Number of Doctorates They Awarded up to 1948</th>
</tr>
</thead>
<tbody>
<tr>
<td>G. Stanley Hall</td>
<td>Johns Hopkins and Clark University</td>
<td>149 doctorates</td>
</tr>
<tr>
<td>J. McKeen Cattell</td>
<td>Columbia University</td>
<td>344 doctorates</td>
</tr>
<tr>
<td>E. W. Scripture</td>
<td>Yale University</td>
<td>138 doctorates</td>
</tr>
<tr>
<td>E.B. Titchener</td>
<td>Cornell University</td>
<td>112 doctorates</td>
</tr>
<tr>
<td>H. Gale</td>
<td>Minnesota University</td>
<td>123 doctorates</td>
</tr>
<tr>
<td>G.T.W. Patrick</td>
<td>Iowa University</td>
<td>269 doctorates</td>
</tr>
<tr>
<td>C.H. Judd</td>
<td>University of Chicago</td>
<td>196 doctorates</td>
</tr>
</tbody>
</table>

Of these only E.B. Titchener at Cornell could be called a critic of the Wundt school of experimental psychology. The rest followed the party line: an amalgamation of Hegelian philosophy and Wundtian animal psychology.

So from the seed sown by Daniel Coit Gilman at Johns Hopkins grew the vast network of interlocking schools of education and departments of psychology that dominates education today.
Memorandum Number Six:
The Troika Spreads Its Wings

Around the turn of the century The Order had made significant penetration into the educational establishment. By utilizing the power of members in strategic positions they were able to select, groom and position non-members with similar philosophy and activist traits.

In 1886 Timothy Dwight (The Order) had taken over from the last of Yale's clerical Presidents, Noah Porter. Never again was Yale to get too far from The Order. Dwight was followed by member Arthur T. Hadley ('76). Andrew Dickson White was secure as President of Cornell and alternated as U.S. Ambassador to Germany. While in Berlin, White acted as recruiting agent for The Order. Not only G. Stanley Hall came into his net, but also Richard T. Ely, founder of the American Economic Association. Daniel Gilman, as we noted in the last memorandum, was President of Johns Hopkins and used that base to introduce Wundtian psychology into U.S. education. After retirement from Johns Hopkins, Gilman became the first President of the Carnegie Institution of Washington, D.C.

The chart overleaf summarizes the achievements of this remarkable troika.

Now let's see how The Order moved into more specialized fields of education, then we need to examine how The Order fits with John Dewey, the source of modern American educational philosophy, then how The Order spread Dewey throughout the system.

Founding Of The American Economic Association

Academic associations are a means of conditioning or even policing academics. Although academics are great at talking about academic freedom, they are peculiarly susceptible to peer group pressures. And if an academic fails to get the word through his peer group, there is always the threat of not getting tenure. In other words, what is taught at University levels is passed through a sieve. The sieve is faculty conformity. In this century when faculties are larger, conformity cannot be imposed by a President. It is handled equally well through faculty tenure committees and publications committees of academic associations.
We have already noted that member Andrew Dickson White founded and was first President of the American Historical Association and therefore was able to influence the constitution and direction of the AHA. This has generated an official history and ensured that existence of The Order is never even whispered in history books, let alone school texts.

An economic association is also of significance because it conditions how people who are not economists think about the relative merits of free enterprise and state planning. State economic planning is an essential part of State political control. Laissez faire in economics is the equivalent of individualism in politics. And just as you will never find any plaudits for the Ninth and Tenth Amendments to the Constitution in official history, neither will you find any plaudits for individual free enterprise.

The collectivist nature of present day college faculties in economics has been generated by the American Economic Association under influence of The Order. There are very few outspoken preachers of the Austrian School of Economics on American campuses today. They have been effectively weeded out. Even Ludwig von Mises, undisputed leader of the school, was unable to find a teaching post in the United States. So much for
academic freedom in economics. And it speaks harshly for the pervasive, deadening, dictatorial hand of the American Economics Association. And the controlling hand, as in the American Psychological Association and the American Historical Association, traces back to The Order.

The principal founder and first Secretary of the American Economic Association was Richard T. Ely. Who was Ely?


Ely's first degree was from Dartmouth College. In 1876 he went to University of Heidelberg and received a Ph.D. in 1879. Ely then returned to the United States, but as we shall describe below, had already come to the notice of The Order.

When Ely arrived home, Daniel Gilman invited Ely to take the Chair of Political Economy at Johns Hopkins. Ely accepted at about the same time Gilman appointed G. Stanley Hall to the Chair of Philosophy and Pedagogy and William Welch, a member of The Order we have yet to describe, to be Dean of the Johns Hopkins medical school.

Fortunately, Richard Ely was an egocentric and left an autobiography, *Ground Under Our Feet*, which he dedicated to none other than Daniel Coit Gilman (see illustration). Then on page 54 of this autobiography is the caption "I find an invaluable friend in Andrew D. White." And in Ely's first book, *French And German Socialism*, we find the following:

"The publication of this volume is due to the friendly counsel of the Honorable Andrew D. White, President of Cornell University, a gentleman tireless in his efforts to encourage young men and alive to every opportunity to speak fitting words of hope and cheer. Like many of the younger scholars of our country, I am indebted to him more than I can say."

Ely also comments that he never could understand why he always received a welcome from the U.S. Embassy in Berlin, in fact from the Ambassador himself. But the reader has probably guessed what Ely didn't know - White was The Order's recruiter in Berlin.

Ely recalls his conversations with White, and makes a revealing comment: "I was interested in his psychology and the way he worked cleverly with Ezra Cornell and Mr. Sage, a benefactor and one of the trustees of Cornell University." The reader will remember it was Henry 5age who provided the first funds for G. Stanley Hall to study in Germany.

Then Ely says, "The only explanation I can give for his special interest in me was the new ideas I had in relation to economics." And what were these new ideas? Ely rejected classical liberal economics, including free trade, and noted that free trade was "particularly obnoxious to the German school of thought by which I was so strongly impressed." In other words, just as G. Stanley Hall had adopted Hegelianism in psychology from Wundt, Ely adopted Hegelian ideas from his prime teacher Karl Knies at University of Heidelberg.

TO THE MEMORY OF
DANIEL COIT GILMAN

First President of Johns Hopkins University, creative genius in the field of education; wise, inspiring and courageous chief under whom I had the good fortune to begin my career and to whom I owe an inestimable debt of gratitude, I dedicate this book.

And both Americans had come to the watchful attention of The Order. The staff of the U.S. Embassy in Berlin never did appreciate why a young American student, not attached to the Embassy, was hired by Ambassador White to make a study of the Berlin City Government. That was Ely's test, and he passed it with flying colors. As he says, "It was this report which served to get me started on my way and later helped me get a teaching post at the Johns Hopkins."
The rest is history. Daniel Coit Gilman invited Richard Ely to Johns Hopkins University. From there Ely went on to head the department of economics at University of Wisconsin. Through the ability to influence choice of one's successor, Wisconsin has been a center of statist economics down to the present day.

Before we leave Richard Ely we should note that financing for projects at University of Wisconsin came directly from The Order - from member George B. Cortelyou ('13), President of New York Life Insurance Company.

Ely also tells us about his students, and was especially enthralled by Woodrow Wilson: "We knew we had in Wilson an unusual man. There could be no question that he had a brilliant future."

And for those readers who are wondering if Colonel Edward Mandell House, Woodrow Wilson's mysterious confidant, is going to enter the story, the answer is Yes! He does, but not yet.

The clue is that young Edward Mandell House went to school at Hopkins Grammar School, New Haven, Connecticut. House knew The Order from school days. In fact one of House's closest classmates at Hopkins Grammar School was member Arthur Twining Hadley ('76), who went on to become President of Yale University (1899 to 1921). And it was Theodore Roosevelt who surfaced Hadley's hidden philosophy: "Years later Theodore Roosevelt would term Arthur Hadley his fellow anarchist and say that if their true views were known, they would be so misunderstood that they would both lose their jobs as President of the United States and President of Yale."

House's novel, Philip Dru, was written in New Haven, Connecticut and in those days House was closer to the Taft segment of The Order than Woodrow Wilson. In fact House, as we shall see later, was The Order's messenger boy. House was also something of a joker because part of the story of The Order is encoded within Philip Dru!

We are not sure if The Order knows about House's little prank. It's just like House to try to slip one over on the holders of power.

**American Medical Association**

Your doctor knows nothing about nutrition? Ask him confidentially and he'll probably confess he had only one course in nutrition. And there's a reason.

Back in the late 19th century American medicine was in a deplorable state. To the credit of the Rockefeller General Education Board and the Institute for Medical Research, funds were made available to staff teaching hospitals and to eradicate some pretty horrible diseases.

1 Morris Hadley. ARTHUR TWINING HADLEY. Yale University Press. 1948, p. 33.

On the other hand, a chemical-based medicine was introduced and the medical profession cut its ties with naturopathy. Cancer statistics tell you the rest.

For the moment we want only to note that the impetus for reorganizing medical education in the United States came from John D. Rockefeller, but the funds were channeled through a single member of The Order.

Briefly, the story is this. One day in 1912 Frederick T. Gates of Rockefeller Foundation had lunch with Abraham Flexner of Carnegie Institution. Said Gates to Flexner: "What would you do if you had one million dollars with which to make a start in reorganizing medical education in the United States?"

As reported by Fosdick, this is what happened:

"The bluntness was characteristic of Mr. Gates, but the question about the million dollars was hardly in accord with his usual indirect and cautious approach to the spending of money. Flexner's reply, however, to the effect that any funds - a million dollars or otherwise - could most profitably be spent in developing the Johns Hopkins Medical School, struck a responsive chord in Gates who was already a close friend and devoted admirer of Dr. William H. Welch, the dean of the institution."

Welch was President of the Rockefeller Institute for Medical Research from 1901, and a Trustee of the Carnegie Institution from 1906. William H. Welch was also a member of the Order and had been brought to Johns Hopkins University by Daniel Coit Gilman.
Other Areas Of Education

We should note in conclusion other educational areas where The Order had its influence. In theology we have already noted that The Order controlled Union Theological Seminary for many years, and was strong within the Yale School of Divinity.

The constitution for UNESCO was written largely by The Order, i.e., member Archibald MacLeish. And member William Chauvenet (1840) was "largely responsible for establishing the U.S. Naval Academy on a firm scientific basis." Chauvenet was director of the Observatory, U.S. Naval Academy, Annapolis from 1845 to 1859 and then went on to become Chancellor of Washington University (1869).

Finally, a point on methodology. The reader will remember from Memorandum One (Volume One) that we argued the most "general" solution to a problem in science is the most acceptable solution. In brief, a useful hypothesis is one that explains the most events. Pause a minute and reflect. We are not developing a theory that includes numerous superficially unconnected events.


For example, the founding of Johns Hopkins University, the introduction of Wundtian educational methodology, a psychologist G. Stanley Hall, an economist Richard T. Ely, a politician Woodrow Wilson - and now we have included such disparate events as Colonel Edward House and the U.S. Naval Observatory. The Order links to them all . . . and several hundred or thousand other events yet to be unfolded.

In research when a theory begins to find support of this pervasive nature it suggests the work is on the right track.

So let's interpose another principle of scientific methodology. How do we finally know that our hypothesis is valid? If our hypothesis is correct, then we should be able to predict not only future conduct of The Order but also events where we have yet to conduct research. This is still to come. However, the curious reader may wish to try it out. Select a major historical event and search for the guiding hand of The Order.

Members Of The Order In Education

(For Yale University see list at end of Memorandum Number One)

<table>
<thead>
<tr>
<th>Name</th>
<th>Date Initiated</th>
<th>Affiliations</th>
</tr>
</thead>
<tbody>
<tr>
<td>BURTT, Edwin A.</td>
<td>1915</td>
<td>Professor of Philosophy, University of Chicago (1924-1931) and Cornell University (1931-1960)</td>
</tr>
<tr>
<td>ALEXANDER, Eben</td>
<td>1873</td>
<td>Professor of Greek and Minister to Greece (1893-97)</td>
</tr>
<tr>
<td>BLAKE, Eli Whitney</td>
<td>1857</td>
<td>Professor of Physics, Cornell (1868-1870) and Brown University (1870-95)</td>
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<tr>
<td>CAPRON, Samuel M.</td>
<td>1853</td>
<td>Not known</td>
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<tr>
<td>CHAUVENET, William</td>
<td>1840</td>
<td>U.S. Naval Academy (1845-59) and Chancellor Washington University (1862-9)</td>
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<tr>
<td>COLTON, Henry M.</td>
<td>1848</td>
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<td>COOKE, Francis J.</td>
<td>1933</td>
<td>New England Conservatory of Music</td>
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<td>COOPER, Jacob</td>
<td>1852</td>
<td>Professor of Greek, Center College (1855-1866), Rutgers University (1866-1904)</td>
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<td>CUSHING, William</td>
<td>1872</td>
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<td>CUSHMAN, Isaac LaFayette</td>
<td>1845</td>
<td>Not known</td>
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<tr>
<td>CUTLER, Carroll</td>
<td>1854</td>
<td>President, Western Reserve University (1871-1886)</td>
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<tr>
<td>DALY, Frederick J.</td>
<td>1911</td>
<td>Not known</td>
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<td>DANIELS, Joseph L.</td>
<td>1860</td>
<td>Professor of Greek, Olivert College, and President (1865-1904)</td>
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<tr>
<td>Name</td>
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<td>EMERSON, Joseph</td>
<td>1841</td>
<td>Professor of Greek, Beloit College</td>
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<td>EMERSON, Samuel</td>
<td>1848</td>
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<td>ESTILL, Joe G.</td>
<td>1891</td>
<td>Connecticut State Legislature (1932-1936)</td>
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<td>EVANS, Evan W.</td>
<td>1851</td>
<td>Professor of Mathematics, Cornell University</td>
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<td>EWELL, John L.</td>
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<td>Professor of Church History, Howard University</td>
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<td>FEW SMITH, W.</td>
<td>1844</td>
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<td>1888</td>
<td>Professor of Political Economy, Yale</td>
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<td>FISK, F.W.</td>
<td>1849</td>
<td>President, Chicago Theological Seminary</td>
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<td>GREEN, James Payne</td>
<td>1857</td>
<td>Professor of Greek, Jefferson College</td>
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<td>1889</td>
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<td>GROVER, Thomas W.</td>
<td>1874</td>
<td>Not known</td>
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<td>HARMAN, Archer</td>
<td>1913</td>
<td>St. Paul's School, Concord, N.H.</td>
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<td>HARMAN, Archer, Jr.</td>
<td>1945</td>
<td>St. Paul's School, Concord, N.H.</td>
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<td>HEBARD, Daniel</td>
<td>1860</td>
<td>Not known</td>
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<td>HINCKS, John H.</td>
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<td>Professor of History, Atlanta University</td>
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<td>(1849-1894)</td>
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<tr>
<td>HINE, Charles D.</td>
<td>1871</td>
<td>Secretary, Connecticut State Board of Education</td>
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<tr>
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<td>HOLLISTER, Arthur N.</td>
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<td>1900</td>
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<td>HOYT, Joseph G.</td>
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<td>Chancellor, Washington University</td>
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<tr>
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<td>IVES, Chauncey B.</td>
<td>1928</td>
<td>Adirondack-Florida School</td>
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<tr>
<td>JOHNSON, Charles F.</td>
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<td>Professor of Mathematics, U.S. Naval Academy</td>
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<tr>
<td></td>
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<td>(1884-1906)</td>
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<tr>
<td>JOHNSTON, Henry Phelps</td>
<td>1862</td>
<td>Professor of History, N.Y. City College</td>
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<td>J OHNSTON, William</td>
<td>1852</td>
<td>Professor of English Literature, Washington &amp; Lee</td>
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<td>(1867-1877) and Louisiana State University (1883-1889)</td>
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<td>NES, Theodore S.</td>
<td>1933</td>
<td>Institute of Contemporary Art</td>
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<td>J UDSON, Isaac N.</td>
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<td>KEILLOGG, Fred W.</td>
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<td>KIMBALL, John</td>
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<td>KINGSBURY, Howard T.</td>
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<td>Westminster School</td>
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<td>KINNE, William</td>
<td>1948</td>
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<td>1936</td>
<td>Princeton University</td>
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<td>KNOX, Hugh</td>
<td>1907</td>
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<td>LEARNED, Dwight Whitney</td>
<td>1870</td>
<td>Professor of Church History, Doshiba College, Japan</td>
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<td>(1876-1928)</td>
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<td>McCLINTOCK, Norman</td>
<td>1891</td>
<td>Professor of Zoology, University of Pittsburgh</td>
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<td>(1925-30), Rutgers (1932-6)</td>
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<td>1950</td>
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<td>1858</td>
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<td>MOORE, Eliakim H.</td>
<td>1883</td>
<td>Professor of Mathematics, University of Chicago (1892-1931)</td>
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<td>NICHOLS, Alfred B.</td>
<td>1880</td>
<td>Professor of German, Simmons College (1903-1911)</td>
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<td>NORTON, William B.</td>
<td>1925</td>
<td>Professor of History, Boston Univ.</td>
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<td>1872</td>
<td>Professor of French, University of Wisconsin (1879-1931)</td>
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<td>1933</td>
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<td>PERRY, David B.</td>
<td>1863</td>
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<td>POMEROY, John</td>
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<td>REED, Harry L.</td>
<td>1889</td>
<td>President, Auburn Theological Seminary (1926-1939)</td>
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<td>RICHARDSON, Rufus B.</td>
<td>1869</td>
<td>Director of American School of Classical Studies, Athens (1893-1903)</td>
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<td>RUSSELL, William H.</td>
<td>1833</td>
<td>Collegiate School, Hartford</td>
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<td>SEELY, Wm. W.</td>
<td>1862</td>
<td>Dean, Medical Faculty, University of Cincinnati (1881-1900)</td>
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<td>SOUTHWORTH, George</td>
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<td>1888</td>
<td>Director Physical Education, University of Chicago</td>
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<td>1935</td>
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<td>1916</td>
<td>Treasurer of Yale</td>
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<td>TWICHELL, Charles P.</td>
<td>1945</td>
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<td>TYLER, Charles M.</td>
<td>1855</td>
<td>Professor of History, Cornell University (1891-1903)</td>
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<td>TYLER, Moses Coit</td>
<td>1857</td>
<td>Professor at Cornell (1867-1900)</td>
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<td>VOGT, T.D.</td>
<td>1943</td>
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<td>WATKINS, Charles L.</td>
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<td>YOUNG, Benham D.</td>
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<td>YARDLEY, Henry A.</td>
<td>1855</td>
<td>Berkeley Divinity School (1867-1882)</td>
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**Memorandum Number Seven:**

**The Order's Objectives For Education**

We can deduce The Order’s objectives for education from evidence already presented and by examining the work and influence of John Dewey, the arch creator of modern educational theory.
How do we do this? We first need to examine Dewey's relationship with The Order. Then compare Dewey's philosophy with Hegel and with the philosophy and objectives of modern educational practice.

These educational objectives have not, by and large, been brought about by governmental action. In fact, if the present state of education had been brought about by legislation, it would have been challenged on the grounds of unconstitutionality.

On the contrary, the philosophy and practice of today's system has been achieved by injection of massive private funds by foundations under influence, and sometimes control, of The Order. This implementation we will describe in a future volume, How The Order Controls Foundations. In fact, the history of the implementation of Dewey's objectives is also the history of the larger foundations, i.e., Ford, Carnegie, Rockefeller, Peabody, Sloan, Slater and Twentieth Century.

**How John Dewey Relates To The Order**

John Dewey worked for his doctorate at Johns Hopkins University from 1882-86 under Hegelian philosopher George Sylvester Morris. Morris in turn had his doctorate from University of Berlin and studied under the same teachers as Daniel Gilman, i.e., Adolph Trendelenberg and Hermann Ulrici.

Neither Morris nor Dewey were members of The Order, but the link is clear. Gilman hired Morris, knowing full well that Hegelianism is a totally integrated body of knowledge and easy to recognize. It is a different from the British empirical school of John Stuart Mill as night and day.

John Dewey's psychology was taken from G. Stanley Hall, the first American student to receive a doctorate from Wilhelm Wundt at University of Leipzig. Gilman knew exactly what he was getting when he hired Hall. With only a dozen faculty members, all were hired personally by the President.

In brief, philosophy and psychology came to Dewey from academics hand-picked by The Order.

From Johns Hopkins Dewey went as Professor of Philosophy to University of Michigan and in 1886 published *Psychology*, a blend of Hegelian philosophy applied to Wundtian experimental psychology. It sold well. In 1894 Dewey went to University of Chicago and in 1902 was appointed Director of the newly founded - with Rockefeller money - School of Education.

The University of Chicago itself had been founded in 1890 with Rockefeller funds - and in a future volume we will trace this through Frederick Gates (of Hartford, Connecticut), and the Pillsbury family (The Order). The University of Chicago and Columbia Teachers' College were the key training schools for modern education.

**The Influence Of Dewey**

Looking back at John Dewey after 80 years of his influence, he can be recognized as the pre-eminent factor in the collectivization, or Hegelianization, of American Schools. Dewey was consistently a philosopher of social change. That's why his impact has been so deep and pervasive. And it is in the work and implementation of the ideas of John Dewey that we can find the objective of The Order.

When The Order brought G. Stanley Hall from Leipzig to Johns Hopkins University, John Dewey was already there, waiting to write his doctoral dissertation on "The Psychology of Kant." Already a Hegelian in philosophy, he acquired and adapted the experimental psychology of Wundt and Hall to his concept of education for social change. To illustrate this, here's a quote from John Dewey in My Pedagogic Creed:

"The school is primarily a social institution. Education being a social process, the school is simply that form of community life in which all those agencies are concentrated that will be most effective in bringing the child to share in the inherited resources of the race, and to use his own powers for social ends. Education, therefore, is a process of living and not a preparation for future living."

What we learn from this is that Dewey's education is not child centered but State centered, because for the Hegelian, "social ends" are always State ends.

This is where the gulf of misunderstanding between modern parents and the educational system begins. Parents believe a child goes to school to learn skills to use in the adult world, but Dewey states specifically that education is "not a preparation for future living." The Dewey educational system does not accept the
role of developing a child's talents but, contrarily, only to prepare the child to function as a unit in an organic whole - in blunt terms a cog in the wheel of an organic society. Whereas most Americans have moral values rooted in the individual, the values of the school system are rooted in the Hegelian concept of the State as the absolute. No wonder there is misunderstanding!

**The Individual Child**

When we compare Hegel, John Dewey, and today's educational thinkers and doers, we find an extraordinary similarity.

For Hegel the individual has no value except as he or she performs a function for society:

"The State is the absolute reality and the individual himself has objective existence, truth and morality only in his capacity as a member of the State."

John Dewey tried to brush the freedom of the individual to one side. In an article, "Democracy and Educational Administration" (School & Society, XVI, 1937, p. 457) Dewey talks about the "lost individual," and then restates Hegel in the following way: "freedom is the participation of every mature human being in formation of the values that regulate the living of men together." This is pure Hegel, i.e., man finds freedom only in obedience to the State. As one critic, Horace M. Kallen stated, John Dewey had a "blindness to the sheer individuality of individuals."

In other words, for Dewey man has no individual rights. Man exists only to serve the State. This is directly contradictory to the Declaration of Independence and the Constitution with the preamble "We the people." They then go on to define the rights of the state which are always subordinate and subject to the will of "We the people."

This, of course, is why modern educationists have great difficulty in introducing the Constitution into school work. Their ideas follow Hegel and Dewey and indirectly the objectives of The Order. For example: "An attempt should be made to redress the present overemphasis on individualism in current programs . . . students need to develop a sense of community and collective identity." (Educational Leadership, May 1982, William B. Stanley, Asst. Professor, Dept. of Curriculum and Instruction, Louisiana State University).

**The Purpose Of Education**

What then is the purpose of education, if the individual has no rights and exists only for the State?

There was no need for Hegel to describe education, and so far as we Know there is no statement purely on education in Hegel's writings. It is unnecessary. For Hegel every quality of an individual exists only at the mercy and will of the State. This approach is reflected in political systems based on Hegel whether it be Soviet Communism or Hitlerian national socialism. John Dewey follows Hegel's organic view of society. For example:

"Education consists either in the ability to use one's powers in a social direction or else in ability to share in the experience of others and thus widen the individual consciousness to that of the race" (Lectures For The First Course In Pedagogy).

This last sentence is reminiscent of the Hitlerian philosophy of race (i.e., right Hegelianism).

And today's educators reflect this approach. Here's a quote from Assemblyman John Vasconcellos of California, who also happens to be Chairman of the Joint Committee on the Master Plan for Higher Education and the Education Goals Committee for the California State Assembly - a key post:

"It is now time for a new vision of ourselves, of man, of human nature and of human potential, and a new theory of politics and institutions premised upon that vision. What is that vision of Man? That the natural, whole, organismic human being is loving . . . that man's basic thrust is towards community" (quoted in Rex Myles, Brotherhood and Darkness, p. 347).

What is this "widen(ing) the individual conscienteness" (Dewey) and "thrust . . . towards community" (Vasconcellos)?
Stripped of the pedantic language it is new world order, a world organic society. But there is no provision for a global organic order within the Constitution. In fact, it is illegal for any government officer or elected official to move the United States towards such an order as it would clearly be inconsistent with the Constitution. To be sure, Dewey was not a government official, but Vasconcellos has taken an oath of allegiance to the Constitution.

The popular view of a global order is probably that we had better look after our problems at home before we get involved in these esoteric ideas. Political corruption, pitifully low educational standards, and insensitive bureaucracy are probably of more concern to Americans.

It's difficult to see what the new world order has to do with education of children, but it's there in the literature. Fichte, Hegel's predecessor from whom many of his philosophical ideas originated, had a definite concept of a League of Nations (Volkerbund) and the idea of a league to enforce peace. Fichte asserted "As this federation spreads further and gradually embraces the whole earth, perpetual peace begins, the only lawful relation among states . . ."

The National Education Association, the lobby for education, produced a program for the 1976 Bicentennial entitled "A Declaration Of Interdependence: Education For A Global Community."

On page 6 of this document we find:

"We are committed to the idea of Education for Global Community. You are invited to help turn the commitment into action and mobilizing world education for development of a world community."

An objective almost parallel to Hegel is in Self Knowledge And Social Action by Obadiah Silas Harris, Associate Professor of Educational Management and Development New Mexico State University, Las Cruces, New Mexico:

"When community educators say that community education takes into consideration the total individual and his total environment, they mean precisely this: the field of community education includes the individual in his total psycho-physical structure and his entire ecological climate with all its ramifications - social, political, economical, cultural, spiritual, etc. It seeks to integrate the individual within himself (sic) and within his community until the individual becomes a cosmic soul and the community the world."

And on page 84 of the same book:

"The Cosmic soul ... the whole human race is going to evolve an effective soul of its own - the cosmic soul of the race. That is the future of human evolution. As a result of the emergence of the universal soul, there will be a great unification of the entire human race, ushering into existence a new era, a new dawn of unique world power."

This last quote sounds even more like Adolph Hitler than Assemblyman John Vasconcellos. It has the same blend of the occult, the ethnic and absolutism.

In conclusion we need only quote the Constitution, the basic body of law under which the United States is governed.

The generally held understanding of the Constitution on the relationship between the individual and the State is that the individual is Supreme, the State exists only to serve individuals and the State has no power except by express permission of the people.

This is guaranteed by Amendments IX and X of the Constitution. Amendment IX reads,

"The enumeration in the Constitution of certain rights shall not be construed to deny or disparage others retained by the People." Note, the "retained". And, Amendment X reads,

"The powers not delegated to the United States by the Constitution, nor prohibited by it to the States, are reserved to the States respectively, or to the people."

In brief, the proposals of John Dewey and his followers are un constitutional. They would never have seen the light of day in American schoolrooms unless they had been promoted by The Order with its enormous power.
Memorandum Number Eight: Summary

Up to this point we have established the following:

(1) By the 1870s The Order had Yale University under its control. Every President of Yale since Timothy Dwight has either been a member of The Order or has family connections to The Order.

   It also appears that some Yale graduates who are not members of The Order will act towards objectives desired by The Order. Some of these, for example Dean Acheson, we can identify as members of Scroll & Key, or with relatives in The Order. Others yet to be brought into our discussion are members of Wolf's Head (for example, Reeve Schley, who worked for the Rockefellers). Still others, for example Robert Maynard Hutchins (Fund for the Republic), are Yale graduates but not yet identified as members of any Yale senior society. It appears at this point that Ron Rosenbaum's assertion (in Esquire, 1977), that members of the Eastern Establishment who are not members of Skull & Bones will be members of either Scroll & Key or Wolf's Head is holding up.

(2) So far as education is concerned, look-say reading originated with Thomas Gallaudet and was designed for deaf mutes. The elder Gallaudet was not a member of The Order, but his two sons (Edson and Herbert Gallaudet) were initiated in 1893 and 1898. Horace Mann, a significant influence in modern educational theory and the first promoter of "look-say," was not a member. However, Mann was President of Antioch College, and the Tafts (The Order) were the most powerful trustees of Antioch.

   (3) We traced John Dewey's philosophy, that education is to prepare a person to fit into society rather than develop individual talents, to Herbart who was influenced by the Swiss Pestalozzi. Personal development cannot be achieved by developing individual talents, it must take the form of preparation to serve society, according to Herbart, Dewey and Pestalozzi. Pestalozzi was a member of the Illuminati, with the code name "Alfred."

   This raises new perspectives for future research, specifically whether The Order can be traced to the illuminati.

(4) The scene shifts in the late 19th century from Yale to Johns Hopkins University. Member Daniel Coit Gilman is the first President of Johns Hopkins and he has handpicked either members of The Order (Welch) or Hegelians for the new departments. G. Stanley Hall, the first of Wilhelm Wundt's American students, began the process of Americanization of Wundt, established the first experimental psychology laboratory for education in the United States with funds from Gilman, and later started the Journal Of Psychology.

   John Dewey was one of the first doctorates from Johns Hopkins (under Hall and Morris), followed by Woodrow Wilson, who was President of Princeton University before he became President of the United States.
We noted that at key turning points of G. Stanley Hall's career the guiding hand of The Order can be traced. Hall also links to another member of The Order, Alphonso Taft. We noted that Wilhelm Wundt's family had Illuminati connections.

(5) The Order was able to acquire all the Morrill Act land grant entitlements for New York and Connecticut for Cornell and Yale respectively. However, member Gilman ran into trouble as President of University of California on the question of the California land grants and corruption among the University regents. The first organized opposition to The Order came from the San Francisco Times, but editor Henry George was not fully aware of the nature of his target.

(6) The core of The Order's impact on education can be seen as a troika: Gilman at Johns Hopkins, White at Cornell (and U.S. Minister to Germany) and Dwight, followed by member Hadley, at Yale. Andrew White was first President of the American Historical Association. Richard T. Ely (not a member but aided by The Order) became a founder and first secretary of the American Economic Association. Members can also be traced into such diverse areas as the U.S. Naval Observatory and the Union Theological Seminary.

(7) John Dewey, the originator of modern educational theory, took his doctorate at Johns Hopkins under Hegelians. Dewey's work is pure Hegel in theory and practice, and is totally inconsistent with the Constitution of the U.S. and rights of the individual. A comparison of German Hegelians, John Dewey and modern educational theorists demonstrates the parallelism. Children do not go to school to develop individual talents but to be prepared as units in an organic society.

Experimental schools at University of Chicago and Columbia University fanned the "new education" throughout the United States.

In brief, The Order initiated and controlled education in this century by controlling its CONTENT. The content is at variance with the traditional view of education, which sees each child as unique and the school as a means of developing this uniqueness.

Criticism of the educational system today bypasses the fundamental philosophic aspect and focuses on omissions, i.e., that the kids can't read, write, spell or undertake simple mathematical exercise. If we look at the educational system through the eyes of The Order and its objectives, then the problems shift.

If teachers are not teaching basics, then what are they doing?

They appear to be preparing children for a political objective which also happens to be the objective of The Order. The emphasis is on global living, preparing for a global society. It is apparently of no concern to the educational establishment that children can't read, can't write, and can't do elementary mathematics…but they are going to be ready for the Brave New World.
Memorandum Number Nine: Conclusions And Recommendations

A general conclusion is that The Order has been able to convert the educational system from one aimed at developing the individual child to one aimed at conditioning the child to be a unit in an organic, i.e., Hegelian, society.

When we look at philanthropic foundations in the next volume we shall see the way this has been implemented by private foundation funds.

There is not sufficient evidence to argue whether the decline in educational standards is an accidental by-product of this "new education" or a deliberate subsidiary policy. In any event, the Reagan Administration policy of merit pay will compound, not solve, the problem.

Recommendations for reform have been forthcoming at intervals since the late 1950s when educational problems first surfaced. At the time of Sputnik there was a hue and cry about the backward nature of U.S. training in mathematics and science, which at the University level are not at all backward. Anyway the educational establishment recognized an opportunity and cried, "more, more money." They got it, and there
was a massive expansion in the '60s. But the funds have been poured into social conditioning. Mathematics and sciences have taken back seat in the last 30 years.

Then in 1981, James S. Coleman of the University of Chicago produced a study of public schools for the U.S. Department of Education. In this study Coleman used the National Opinion Research Center to contact 58,728 sophomores and seniors in 1,016 public, parochial, and private schools across the United States. His findings were:

• private and parochial schools provide an education closer to the common school ideal than do public schools,
• private school students learned more than public school counterparts,
• Coleman wrote it was paradoxical that "catholic schools function much closer to the American ideal of the common school . . . than do public schools."
• private schools provide "a safer, more disciplined and more ordered environment" than public schools,
• "blacks and Hispanics perform better at private schools."

The reason? Private schools are less under the influence of the Dewey educational philosophy. They still have to use accredited teachers, but these teachers - quite bluntly - have been able to survive the teacher training conditioning.

Yet the educational establishment does not see the writing on the wall.

In Fall 1983 a report by John Goodlad, Dean of the School of Education at University of Southern California, will be published. John I. Goodlad wrote the Foreword to Schooling For A Global Age (McGraw Hill, 1979) which includes these comments:

"Enlightened social engineering is required to face situations that demand global action now" (page xiii).
"Parents and the general public must be reached . . . otherwise children and youth enrolled in globally oriented programs may find themselves in conflict with values assumed in the home."

And more. Another 345 pages of globalony follows.

Nothing about the child as an individual. Nothing about the child as a repository of talents that need to be encouraged. Nothing about basic education: the 3 R's.

Yet this Goodlad report is being pushed in The New York Times (July 19, 1983) as the most "comprehensive report" ever made on American schools. These are some Goodlad proposals:

• education should start at 4 years old • schools should be smaller
• head teachers with doctorates should have more pay.

And this does nothing, of course, to stop what a former Commissioner of Education called "a rising tide of mediocrity."

If the United States is to survive in the coming technologically intensive age, then certain recommendations follow. These are:

• the function of the school is to develop individual talent. Social engineering as an objective has to be discarded.
• A thorough grounding in the 3 R's is essential for a good education. In other words, "content" is all important.
• It follows that Schools of Education should be abolished (this is under serious discussion at Duke University and has been proposed at University of Michigan and even Cal Berkeley).
• Teacher credentials should be based on subject matter entirely, not educational theory.

• All restrictions on private schools should be abolished. • Public schools should be returned to local control.
Preface

The operational history of The Order can only be understood within a framework of the Hegelian dialectic process. Quite simply this is the notion that conflict creates history.

From this axiom it follows that controlled conflict can create a predetermined history. For example: When the Trilateral Commission discusses "managed conflict", as it does extensively in its literature, the Commission implies the managed use of conflict for long run predetermined ends - not for the mere random exercise of manipulative control to solve a problem.

The dialectic takes this Trilateral "managed conflict" process one step further. In Hegelian terms, an existing force (the thesis) generates a counterforce (the antithesis). Conflict between the two forces results in the forming of a synthesis. Then the process starts all over again: Thesis is. antithesis results in synthesis.
The synthesis sought by the Establishment is called the New World Order. Without controlled conflict this New World Order will not come about. Random individual actions of persons in society would not lead to this synthesis, it’s artificial, therefore it has to be created. And this is being done with the calculated, managed, use of conflict. And all the while this synthesis is being sought, there is no profit in playing the involved parties against one another. This explains why the International Bankers backed the Nazis, the Soviet Union, North Korea, North Vietnam, ad nauseam, against the United States. The "conflict" built profits while pushing the world ever closer to One World Government. The process continues today.

We apologize for the poor quality of some documents included in this volume. These are the best copies in existence today. In fact, it is a miracle they survived at all... For example, letters between Patriarch Amos Pinchot (Club D. 95) and Patriarch William Kent (Club D. 85) Would almost certainly have been destroyed if a New York State Commission had not seized the documents as part of an investigation into subversion in the United States.

However, even where contents cannot be clearly identified, the very existence of even a fragmentary text proves a vital point: There is a joint calculated effort among Patriarchs to bring about a specific objective. Furthermore, the diverse conflicting nature of these efforts, commented upon even in letters between Patriarchs, can only be explained in the terms of the Hegelian dialectic.

In brief, the existence of these documents is just as important as the nature of the contents. It demonstrates joint planned actions, ergo: A Conspiracy!

Antony C. Sutton

April, 1984

Memorandum Number One: Created Conflict And The Dialectic Process

I. INTRODUCTION

The first volume of this series (Introduction To The Order described in broad terms the nature and objectives of The Order.

Our first hypothesis, that the U.S. was ruled by an elite, secret society, was supported by documentary evidence: such a secret society does exist, its membership is concealed, and disclosure of membership is not a voluntary effort. Further, since publication of the first volume, the Sterling Library at Yale University which has major holdings of their records has refused to allow researchers further access to Russell Trust papers (the legal name for The Order).

We also argued in the first volume that the operations of The Order must be seen and explained in terms of the Hegelian dialectic process. Their operations cannot be explained in terms of any other philosophy; therefore The Order cannot be described as "right" or "left," secular or religious, Marxist or Capitalist. The Order, and its objectives, is all of these and none of these.

In Hegelian philosophy the conflict of political "right" and political "left," or thesis and antithesis in Hegelian terms, is essential to the forward movement of history and historical change itself. Conflict between thesis and antithesis brings about a synthesis, i.e., a new historical situation.

Our descriptive world history in the West and Marxist countries consists only of description and analysis within a political framework of "right" or "left." For example, historical work published in the West looks at
communism and socialism either through the eyes of financial capitalism or Marxism. Historical work published in the Soviet Union looks at the West only through Marxist eyes. However, there is another frame for historical analysis that has never (so far as we can determine) been utilized, i.e., to use a framework of Hegelian logic, to determine if those elites who control the State use the dialectic process to create a predetermined historical synthesis.

Only tantalizing glimpses of any such creative process can be found in modern historical works. The most convincing glimpses are in the late Carroll Quigley's Tragedy And Hope which we shall quote below. Rarely some politicians on the periphery of elitist power have allowed brief insights into the public eye. For example, President Woodrow Wilson made the revealing statement: "Some of the biggest men in the U.S. in the fields of commerce and manufacturing know that there is a power so organized, so subtle, so complete, so pervasive that they had better not speak above their breath when they speak in condemnation of it."

Who or what is this power? And how is it used?

This series argues that the current world situation has been deliberately created by this elitist power more or less by manipulation of "right" and "left" elements. We argue that the most powerful of all world elites has during the past 100 years or so developed both right and left elements to bring about a New World Order.

There is no question that the so-called establishment in the U.S. uses "managed conflict." The practice of "managing" crises to bring about a favorable outcome, that is, favorable to the elite, is freely admitted in the literature of, for example, The Trilateral Commission. Furthermore, there is no question that decisions of war and peace are made by a few in the elite and not by the many in the voting process through a political referendum. This volume explores some major conflict decisions made by the few in The Order and the way in which right-left situations have been deliberately created and then placed in a conflict mode to bring about a synthesis.

Finally, we will tie these decisions and operations back to the elite and specifically to The Order.

II. HOW THE DIALECTIC PROCESS WORKS

Throughout the last 200 years, since the rise of Kant in German philosophy, we can identify two conflicting systems of philosophy and so opposing ideas of the State, society and culture. In the U.S., the British Commonwealth and France, philosophy is based on the individual and the rights of the individual. Whereas in Germany from the time of Kant, through Fichte and Hegel up to 1945, the root philosophy has been universal brotherhood, rejection of individualism and general opposition to Western classical liberal thought in almost all its aspects. German idealism, as we noted in earlier volumes of this series, was the philosophical basis for the work of Karl Marx and the Left Hegelians as well as Bismarck, Hitler and the Right Hegelians. This is the paradox: that Hegel gave a theoretical basis not only to the most conservative of German movements, but also to most of the revolutionary movements of the 19th century. Both Marx and Hitler have their philosophical roots in Hegel.

From the Hegelian system of political thought, alien to most of us in the West, stem such absurdities as the State seen as the "march of God through history," that the State is also God, that the only duty of a citizen is to serve God by serving the State, that the State is Absolute Reason, that a citizen can only find freedom by worship and utter obedience to the State. However, we also noted in How The Order Controls Education that Hegelian absurdities have thoroughly penetrated the U.S. educational system under pressure from such organizations as the National Education Association and major foundations.

From this system of Hegelian philosophy comes the historical dialectic, i.e., that all historical events emerge from a conflict between opposing forces. These emerging events are above and different from the conflicting events. Any idea or implementation of an idea may be seen as THESIS. This thesis will encourage emergence of opposing forces, known as ANTITHESIS. The final outcome will be neither thesis nor antithesis, but a synthesis of the two forces in conflict.

Karl Marx, in Das Kapital, posed capitalism as thesis and communism as antithesis. What has been completely ignored by historians, including Marxists, is that any clash between these forces cannot lead to a society Which is either capitalist or communist but must lead to a society characterized by a synthesis of the two conflicting forces. The clash of opposites must in the Hegelian system bring about a society neither capitalist nor
Moreover, in the Hegelian scheme of events, this new synthesis will reflect the concept of the State as God and the individual as totally subordinate to an all powerful State.

What then is the function of a Parliament or a Congress for Hegelians? These institutions are merely to allow individuals to feel that opinions have some value and to allow a government to take advantage of whatever wisdom the "peasant" may accidentally demonstrate. As Hegel puts it: "By virtue of this participation, subjective liberty and conceit, with their general opinion, (individuals) can show themselves palpably efficacious and enjoy the satisfaction of feeling themselves to count for something."

War, the organized conflict of nations for Hegelians, is only the visible outcome of the clash between ideas. As John Dewey, the Hegelian darling of the modern educational system, puts it: "War is the most effective preacher of the vanity of all merely finite interests, it puts an end to that selfish egoism of the individual by which he would claim his life and his property as his own or as his family's." (John Dewey, German Philosophy And Politics, p. 197)

Of course, this war-promoting Dewey paragraph is conveniently forgotten by the National Education Association, which is today busy in the "Peace Movement" - at precisely that time when a "peace" movement most aids the Hegelian Soviets.

Above all, the Hegelian doctrine is the divine right of States rather than the divine right of kings. The State for Hegel and Hegelians is God on earth:

"The march of God in history is the cause of the existence of states, their foundation is the power of Reason realizing itself as will. Every state, whatever it be, participates in the divine essence. The State is not the work of human art, only Reason could produce it." (Philosophy Of Right)

For Hegel the individual is nothing, the individual has no rights, morality consists solely in following a leader. For the ambitious individual the rule is Senator Mansfield's maxim: "To get along you have to go along."

Compare this to the spirit and letter of the Constitution of the United States: "We the people" grant the state some powers and reserve all others to the people. Separation of church and state is built into the U.S. Constitution, a denial of Hegel's "the State is God on earth." Yet, compare this legal requirement to the actions of The Order in the United States, The Group in England, the Illuminati in Germany, and the Politburo in Russia. For these elitists the State is supreme and a self-appointed elite running the State acts indeed as God on earth.

III. J.P. MORGAN USES THE DIALECTIC PROCESS

The concept of the Hegelian dialectic is obviously beyond the comprehension of modern textbook writers. No historical or political theory textbook that we know of discusses the possible use of the Hegelian dialectic in American politics. Yet its use has been recorded by Professor Carroll Quigley in Tragedy And Hope, a trade book based on documents of the Council on Foreign Relations. Quigley not only describes banker J.P. Morgan's use of the "right" and the "left" as competitive devices for political manipulation of society, but adds an eye-opening comment: "Unfortunately we do not have space here for this great and untold story, but it must be remembered that what we do say is part of a much larger picture." (Tragedy And Hope, p. 945)

This much larger picture is partly revealed in this book. First let's briefly note how J.P. Morgan used the dialectic process as a means of political control for financial ends. The only college attended by Morgan was 2-3 years in the mid-1850s at University of Gottingen, Germany, which was a center of Hegelian activism. We have no record that Morgan joined any secret society, no more than the KONKNEIPANTEN, one of the student corps. Yet German Hegelianism is apparent in J.P. Morgan's approach to political parties - Morgan used them all.

As Quigley comments:

"The associations between Wall Street and the Left, of which Mike Straight is a fair example, are really survivals of the associations between the Morgan Bank and the Left. To Morgan all political parties were simply organizations to be used, and the firm always was careful to keep a foot in all camps. Morgan himself, Dwight Morrow, and other partners were allied with Republicans; Russell C. Leffingwell was allied with the
Democrats; Grayson Murphy was allied with the extreme Right; and Thomas W. Lamont was allied with the Left. Like the Morgan interest in libraries, museums, and art, its inability to distinguish between loyalty to the United States and loyalty to England, its recognition of the need for social work among the poor, the multi-partisan political views of the Morgan firm in domestic politics went back to the original founder of the firm, George Peabody (1795-1869). To this same seminal figure may be attributed the use of tax-exempt foundations for controlling these activities, as may be observed in many parts of America to this day, in the use of Peabody foundations to support Peabody libraries and museums. Unfortunately, we do not have space here for this great and untold story, but it must be remembered that what we do say is part of a much larger picture." *(Ibid)*

Quigley did not know of the link between the Morgan firm, other New York financial interests and The Order. As we have noted before, Quigley did publish a valuable expose of the British Establishment known as "The Group." And we know from personal correspondence that Quigley suspected more than he published, but identification of an American elite was not part of Quigley's work. The names Harriman, Bush, Acheson, Whitney - even Stimson - do not appear in *The Anglo American Establishment.*

We can therefore take the above paragraph from Quigley's *Tragedy And Hope* and insert identification of The Order. The paragraph then becomes more revealing. Although Morgan himself was not a member of The Order, some of his partners were, and after Morgan's death the firm became Morgan, Stanley & Co. The "Stanley" was Harold Stanley (The Order '08). In Morgan's time the influence of The Order came through partner Henry P. Davison, whose son H.P. Davison, Jr. was initiated in 1920. The elder Henry P. Davison brought Thomas Lamont and Willard Straight into the Morgan firm. These partners were instrumental in building the left wing of Morgan's dialectic, including the Communist Party U.S.A. (with Julius Hammer, whose son is today Chairman of Occidental Petroleum).

Morgan partner Thomas Cochran was initiated in 1904. However, it was in the network of Morgan dominated and affiliated firms, rather than in the partnership itself, that one finds members of The Order. In firms like Guaranty Trust and Bankers Trust, somewhat removed from the J.P. Morgan financial center, although under Morgan control, we find concentrations of initiates (as we shall describe below). This practice by The Order of supporting both "right" and "left" persists down to the present day. We find in 1984, for example, that Averell Harriman (The Order '13) is elder statesman of the Democratic Party while George Bush (The Order '49) is a Republican Vice President and leader of the misnamed "moderate" (actually extremest) wing of the Republican Party. In the center we have so-called "independent" John Anderson, who in fact receives heavy financial support from the elite.

**IV. THE CREATION OF WAR AND REVOLUTION**

This manipulation of "left" and "right" on the domestic front is duplicated in the international field where "left" and "right" political structures are artificially constructed and collapsed in the drive for a one-world synthesis. College textbooks present war and revolution as more or less accidental results of conflicting forces. The decay of political negotiation into physical conflict comes about, according to these books, after valiant efforts to avoid war. Unfortunately, this is nonsense. War is always a deliberate creative act by individuals.

Western textbooks also have gigantic gaps. For example, after World War II the Tribunals set up to investigate Nazi war criminals were careful to censor any materials recording Western assistance to Hitler. By the same token, Western textbooks on Soviet economic development omit any description of the economic and financial aid given to the 1917 Revolution and subsequent economic development by Western firms and banks. Revolution is always recorded as a spontaneous event by the politically or economically deprived against an autocratic state. Never in Western textbooks will you find the evidence that revolutions need finance and the source of the finance in many cases traces back to Wall Street.

Consequently it can be argued that our Western history is every bit as distorted, censored, and largely useless as that of Hitler's Germany or the Soviet Union or Communist China. No Western foundation will award grants to investigate such topics, few Western academics can "survive" by researching such theses and certainly no major publisher will easily accept manuscripts reflecting such arguments.

In fact, there is another largely unrecorded history and it tells a story quite different than our sanitized textbooks. It tells a story of the deliberate creation of war, the knowing finance of revolution to change governments, and the use of conflict to create a New World Order.

In the following Memorandum Number Two we will describe the operational vehicles used to create two revolutions and one world conflict. Then, in Memoranda Three and Four, we will explore thesis and antithesis in one major historical episode - the development and construction of the Soviet Union (thesis) and Hitler's Germany (antithesis),
In Memorandum Five we will explore the continuation of this dialectic conflict into the last few decades, specifically Angola and China today. We will show that the purpose of The Order is to create a new synthesis, a New World Order along Hegelian lines where the State is the Absolute and the individual can find freedom only in blind obedience to the State.

Memorandum Number Two:
Operational Vehicles For Conflict Creation

I. A UNIVERSAL MIND SET

Our first task is to break an almost universally held mind set, i.e., that communists and elitist capitalists are bitter enemies. This Marxist axiom is a false statement and for a century has fooled academics and investigators alike.

To illustrate this mind set, let's look at a report on revolutionaries in the U.S. compiled by the respected Scotland Yard (London) in 1919. London police investigators were then tracking the Bolshevik Revolution and attempting to identify its Western supporters. When it came to men with long beards and even longer overcoats, most police departments had no problem - they looked like revolutionaries, therefore, they must be revolutionaries. But when it came to respectable black-suited bankers, Scotland Yard was unable to rise above its mind set and recognize that bankers might equally be revolutionaries. Witness this extract from a Scotland Yard Intelligence Report. 1

"Martens is very much in the limelight. There appears to be no doubt about his connection with the Guarantee (sic) Trust Company. Although it is surprising that so large and influential an enterprise should have dealings with a Bolshevik concern."

Scotland Yard had picked up an accurate report that the Soviets were deeply involved with Guaranty Trust of New York, but they couldn't believe it, and dropped this line of investigation.

Even today the FBI has a similar mind set. For example, David Rockefeller has met regularly with a KGB agent in the United States - weekly lunch meetings is a close description. Yet the FBI presumably can't bring itself to investigate David Rockefeller as a potential Soviet agent, but if Joe Smith of Hoboken, N.J. was lunching weekly with the KGB, you can be sure the FBI would be on his tail. And, of course, our domestic U.S. Marxists find it absolutely inconceivable that a capitalist would support communism.

Organizations like Scotland Yard and the FBI, and almost all academics on whom investigators rely for their guidelines, have a highly important failing: they look at known verifiable historical facts with a mind set. They convince themselves that they have the explanation of a problem even before the problem presents itself.

The key to modern history is in these facts: that elitists have close working relations with both Marxists and Nazis. The only questions are who and why? The common reaction is to reject these facts.

1 A copy is in U.S. State Department Decimal File, Microcopy 316, Roll 22, Frame 656.

On the other hand, national security alone demands that we face these unwelcome relations before any more damage is done to our way of life.

In this memorandum we will present the concept that world history, certainly since about 1917, reflects deliberately created conflict with the objective of bringing about a synthesis, a New World Order.

The operation actually began before 1917. In later volumes we will explore the Spanish-American War and the Anglo-Boer War of 1899. The first was created by The Order, i.e., the U.S. elite, and the second by "The Group," i.e., the British elite (with some U.S. assistance). We might aptly term these the First and Second Hegelian Wars, but this is another story. In this volume we are limited to the rise of Hitler in Germany and the rise of the Marxist state in the Soviet Union. The clash between these two powers or the political systems they represent was a major source of World War II.
After World War II the world stage was changed. After 1945 it became the Soviet Union on one side versus
the United States on the other. The first dialectical clash led to the formation of the United Nations, an
elementary step on the road to world government. The second dialectical clash led to the Trilateral
Commission, i.e., regional groupings and more subtly to efforts for a merger of the United States and the
Soviet Union.

In Introduction To The Order we established the existence of a secret society, The Order. We are now going
to demonstrate how The Order created and developed two global arms needed for Hegelian conflict. Since
1917 the operational vehicles for this global battle have been:

(a) Guaranty Trust Company of New York, the same firm cited in the 1919 Scotland Yard report, and

(b) Brown Brothers, Harriman, private bankers of New York. Before 1933 Brown Brothers, Harriman
consisted of two firms: W.A. Harriman Company and Brown Brothers. Numerous members of The Order have
been in both firms, but one individual stands out above all others as the key to the operation of The
Order: W. Averell Harriman (The Order '13).
The name William Averell Harriman turns up behind world political scenes more frequently than any other member of The Order. Possibly because Harriman is a remarkably active man. Born in 1891, graduated Yale 1913, Harriman is still newsworthy in the 1980s. In June 1983 Harriman had a private meeting with Yuri Andropov in Moscow and in December 1983, at 92, broke his right leg while swimming in the sea off Barbados. Whatever else we say here about Averell, we must record his truly remarkable energy and longevity.

In official Harriman biographies, however, there is no mention of The Order, Skull & Bones, or the Russell Trust. Like other initiates Harriman has carefully expunged membership from the public record. We have not yet determined if this membership was ever made known to the FBI for use in background checks needed for government positions, or maybe no one ever bothered to ask for a background check on Averell Harriman.

To understand Averell Harriman we need to go back to his father, Edward H. Harriman, the 19th century "robber baron." Edward Harriman's biography (E.H. Harriman: A Biography) is as self-serving as all hired biographies. It was written by George Kennan (published by Houghton Mifflin in 1922) who was active in the Dean Acheson State Department. The author of the famous - some say infamous - National Security Council document 68 was none other than George Kennan. (See page 175)

Edward Harriman started work at 14 with little education, but married Mary Averell, daughter of a New York banker and railroad president. At 22, Harriman bought a seat on the New York Stock Exchange and got lucky or smart with Union Pacific after the crash of 1893.

Even the widely accepted Dictionary of American Biography states that Harriman was subsequently guilty of a combination in restraint of trade (1904 Northern Securities case), that his dubious financial activities netted him $60 million in a manner which led to investigation by the Interstate Commerce Commission. This source cites Harriman as "an example of how a road may be drained of its resources for the benefit of insiders."

Harriman printed securities with a nominal value of $80 million to expand capitalization of his railroads. On the other hand, Harriman neglected to acquire improvements and property for more than $18 million. In other words, $60 million of the securities was water, mostly sold through Kuhn Loeb & Co., his backers and bankers. The $60 million went into Harriman's pocket.

In brief, Mr. Edward H. Harriman was apparently a thief, a crook, and a felon, because fraudulent conversion of $60 million is a felony. Harriman stayed out of jail by judicious expenditures to politicians and political parties. Biographer George Kennan relates how Harriman responded to President Theodore Roosevelt's 1904 plea for $250,000 for the Republican National Committee.

These funds were turned over to the Committee by Harriman's friend and attorney, Judge Robert Scott Lovett. Lovett was also general counsel for the Union Pacific Railroad and could be described as Harriman's bagman. Judge Lovett's son, Robert Abercrombie Lovett (The Order '18) went to Yale and with the two Harriman boys, Roland and Averell, was initiated into The Order. We shall catch up again with Robert Abercrombie Lovett in the 1950s as Secretary of Defense, partner in Brown Brothers, Harriman, and a key force to have President Harry Truman recall General Douglas MacArthur from Korea. By itself the Lovett family is incidental. When we link it to the Harriman family we have an example of how these families help each other along the way for a common objective.

In any event, $250,000 hardly changed Theodore Roosevelt's view of Harriman. Two years after the gift, Roosevelt wrote Senator Sherman and described Harriman as a man of "deep seated corruption," an "undesirable citizen" and "an enemy of the Republic."

Another description of Averell Harriman's father is in Concise Dictionary Of National Biography (page 402) : "Self confident, dominant, cold and ruthless, he spared neither friend nor foe if they blocked his plans."

1 Names of Brown Brothers, Haniman partners in 1972 were included in Introduction To The Order, pages 20-21. About 100 Harriman related documents from the 1920s may be found in U.S. State Department Decimal File, Microcopy 316, Roll 138 (861.6364-6461).
Now we cannot visit the sins of the father onto his sons, but we should keep this background in mind when we look at the careers of the Harriman boys, Averell and Roland. At least we have reasons to probe behind the public relations facade and perhaps suspect the worst.

2 George Kennan. op cit., p 192
3 Augustus Myers, op cit., p. 214.

Superficially, Averell Harriman's life has been quite different than his fathers. Here's an official summary of Averell Harriman's long career: • Married three times -
(1) 1915 Kitty Lanier Lawrence (2) 1930 Marie Norton Whitney (3) 1971 Pamela Churchill Hayward 4

• Groton Prep School, then Yale. Initiated into The Order in 1913. • Started with his father's company, Union Pacific Railroad

1917 organized the Merchant Shipbuilding Corporation, sold all shipping interests in 1925
1917 Director of Guaranty Trust. Family holdings of about one-third of Guaranty stock were put into a J.P. Morgan voting trust in 1912

4For Marie Norton Whitney, see Volume One, p 29 The Order, p. 29.
Pamela Hayward was formerly married to Randolph Churchill, thus linking Harriman to the British establishment.

• 1920 established W.A. Harriman Company, with his brother Roland as Vice-President
• 1923 formed Georgian Manganese Company
• 1933 W.A. Harriman merged with Brown Brothers to become Brown Brothers, Harriman
• 1934 Special assistant administrator of Roosevelt's National Recovery Act
• 1941 Minister to Great Britain in charge of Lend Lease for Britain and Russia
• 1941 Ambassador to the Soviet Union
• 1946 Ambassador to Great Britain
• 1946 Secretary of Commerce
• 1948 U.S. representative to ECA in Europe
• 1950 Special Assistant to President Truman
• 1951 U.S. representative at NATO defense meetings
• 1951 Director of Mutual Security Agency
• 1955 Governor of State of New York
• 1961 Ambassador at Large
• 1961 Assistant Secretary of State for Far East
• 1963 Under Secretary of State for Political Affairs
• 1968 U.S. representative at Paris "peace" talks on Vietnam
• 1974 Chairman Democratic Party Foreign Policy Task Force
• 1975 Limited Partner Brown Brothers, Harriman
• 1983 Visits Yuri Andropov in Moscow

With this lengthy global experience one might suspect that Harriman has developed a deep knowledge, understanding and perception of the world. But in fact his writings suggest he is either rather stupid or one of the most deceptive men ever to walk the face of our earth. Let's take one example: an article written by Averell Harriman, published in Look. October 3, 1967 and entitled "From Stalin to Kosygin: the myths and the realities."

Here are two extracts:

(1) "Therefore in the early twenties my firm participated in credits to finance trade with Russia. We found as others did that the new government was most meticulous in meeting its financial commitments."

In fact, the Soviets expropriated the concessions of the 1920s including Harriman's, usually without reimbursement. Harriman was double-crossed by the Soviets in his Georgian manganese concession, then persuaded to take $3 million in Soviet bonds as compensation.

(See documents printed on pages 154-155). This Soviet "compensation" in effect put Harriman in a position of making the first U.S. loan to Russia, so breaching United States law against such loans.

But this is what Harriman told John B. Stetson, Jr. of the State Department (861.637-Harriman) "Mr. Harriman said that they expect to drop about three million dollars which they would charge off to experience."

This, Harriman calls "most meticulous in meeting its financial obligations."

(2) "On the Russian side, one of the most troublesome myths is that America is run by a 'ruling circle,' made up of Wall Streeters and industrialists who have an interest in continuing the cold war and the arms race to prop up the 'capitalist' economy. Anybody who knows American politics knows what nonsense this is." Unfortunately, the Russians are largely right on the political aspects of this one. In making the above statement Harriman not only confirms Russian paranoia, i.e., that capitalists can't be trusted to tell the truth, but also deceives the American reading audience in Look that they do, in fact, have a participation in running political affairs. Compare this paragraph to this series on The Order and you will see the devious way the Harriman mind works, perhaps not so different than Harriman senior.

The previously described official Harriman biography suggests that Harriman, given his decades on the political inside, must be well aware of the dependence of the Soviet Union on Western technology: that the Soviet Union can make no economic progress without Western enterprise technology. In fact, Stalin himself told Harriman as much back in 1944. Here's an extract from a report by Ambassador Harriman in Moscow to the State Department, dated June 30, 1944:
"Stalin paid tribute to the assistance rendered by the United States to Soviet industry before and during the war. He said that about two-thirds of all the large industrial enterprises in the Soviet Union had been built with United States help or technical assistance."

Stalin could have added that the other one-third of Soviet industry had been built by British, German, French, Italian, Finnish, Czech and Japanese companies.

In brief, Harriman knew first hand back in 1944 at least that the West had built the Soviet Union. Now examine Harriman's official biography with its string of appointments relating to NATO, Mutual Security Agency, State Department, foreign policy, and so on. In these posts Harriman actively pushed for a military build-up of the United States. But if the Soviet Union was seen to be an enemy in 1947, then we had no need to build a massive defense.

What we should have done was cut off technology. There was no Soviet technology - and HARRIMAN KNEW THERE WAS NO SOVIET TECHNOLOGY.

Furthermore, Harriman has been in the forefront of the cry for "more trade" with the Soviet Union - and trade is the transfer vehicle for technology. In other words, Harriman has been pushing two CONFLICTING POLICIES SIMULTANEOUSLY.

(a) a build-up of Soviet power by export of our technology, and
(b) a Western defense against that power.

Isn't this the Hegelian dialectic? Thesis versus antithesis, then conflict which leads to a new synthesis. In the following memoranda we will show how Harriman and his fellows in the Brotherhood of Power went about this program of conflict creation.

Moreover, Harriman is understandably highly sensitive when challenged on his pious "I am always right about the Soviets" attitude. One memorable occasion was back in 1971 when author Edward (Teddy) Weintal was at a dinner party with Harriman when Harriman trotted out his well worn line: "I was the first to warn of Soviet dangers…."

Weintal stopped him cold. In research for a book, Weintal had found documents incriminating Harriman in the National Archives (similar to those reproduced later in this book). In particular, Weintal cited a State Department telegram dated February 12, 1944 from Harriman to Roosevelt. Said Weintal, "You told Roosevelt that you were convinced that the Soviets did not want to introduce a Communist government into Poland."

So up jumped 79-year-old Harriman from the dinner table and waved his fists at 70-year-old Weintal. Shouted Harriman, "If you print anything like that in your book, I'll break your jaw."

Reportedly, the agitated host separated the two men, but not before a Washington Post reporter noted the details (See Washington Post, March 17, 1971, VIP Column by Maxine Cheshire).

III. THE GUARANTY TRUST COMPANY

Guaranty Trust was founded 1864 in New York. Over the next 100 years the banking firm expanded rapidly by absorbing other banks and trust companies; in 1910 it merged Morton Trust Company, in 1912 the Standard Trust Company, and in 1929 the National Bank of Commerce. The J.P. Morgan firm has effectively controlled Guaranty Trust since 1912 when Mrs. Edward Harriman (mother of Roland and Averell Harriman) sold her block of 8,000 shares of the total outstanding 20,000 shares to J.P. Morgan. By 1954 Guaranty Trust had become the most important banking subsidiary of the J.P. Morgan firm and since 1954 the merged firms have been known as Morgan-Guaranty Company.

The original capital for Guaranty Trust came from the Whitney, Rockefeller, Harriman and Vanderbilt families, all represented in The Order, and on the Board of Guaranty Trust by family members throughout the period we are discussing.

Harry Payne Whitney (The Order'94) inherited two Standard Oil fortunes from the Payne and the Whitney families. H.P. Whitney was a director of Guaranty Trust, as was his father, William C. Whitney (The Order '63). Alfred Gwynne Vanderbilt (The Order '99) represented the Vanderbilt family until he drowned at sea in the sinking of the Lusitania in 1915. (His sister Gertrude married Harry Payne Whitney, above). The power of The Order is reflected in a bizarre incident as Alfred Gwynne Vanderbilt boarded the Lusitania in
New York on its fateful voyage. A telegram warning Vanderbilt not to sail was delivered to the Lusitania before it sailed - but never reached Vanderbilt. Consequently, Vanderbilt went down with the ship.

The Harriman investment in Guaranty Trust has been represented by W. Averell Harriman.

The Rockefeller investment in Guaranty Trust was represented by Percy Rockefeller (The Order '00).

In brief, The Order was closely associated with Guaranty Trust and Morgan-Guaranty long before 1912 when Mrs. Edward Harriman sold her interest to J.P. Morgan. Averell Harriman remained on the Board of Guaranty Trust after the transfer. The following members of The Order have also been officers and directors of Guaranty Trust Company:

Harold Stanley (The Order 1908): Harold Stanley, born 1885, was the son of William Stanley, an inventor associated with General Electric Company. Stanley prepared for Yale University at the elitist Hotchkiss School, Lakeville, Connecticut. An excellent athlete, Stanley graduated Yale in 1908 and was initiated into The Order.

After Yale, Stanley joined National Bank of Albany and then, between 1913-1915, was with J.G. White (prominent in construction of the Soviet First Five Year Plan). In 1915 Stanley joined Guaranty Trust as Vice President. From 1921 to 1928 he was President of Guaranty Trust and then a partner in the firm of J.P. Morgan, replacing William Morrow. From 1935 to 1941 he was President of Morgan, Stanley & Company, then a partner from 1941 to 1955 and a limited partner after 1956, until his death in 1963.

In brief, a member of The Order was Vice President, then President of Guaranty Trust Company in the years 1915 to 1928 - the years which record the Bolshevik Revolution and the rise of Hitler to power in Germany.

Joseph R. Swan (The Order '02). The Guaranty Company was a subsidiary of Guaranty Trust Co. Joseph Rockwell Swan (The Order '02) was President of the Guaranty Company as well as a director of Guaranty Trust Company.

Percy Rockefeller (The Order '00). Percy Rockefeller, born 1878, was the son of William D. Rockefeller (brother of John D. Rockefeller) and inherited part of the Standard Oil fortune. Percy was a director of Guaranty Trust in the 1915-1930 period.

How The Order Relates To Guaranty
Trust Company And Brown Brothers, Harriman

THE
ORDER

GUARANTY TRUST COMPANY

HAROLD STANLEY (The Order '08) W. MURRAY CRANE (The Order '04) HARRY P. WHITNEY (The Order '94) W. AVERALL HARRIMAN (The Order '13) KNIGHT WOOLLEY (The Order '17) FRANK P. SHEPARD (The Order '17) JOSEPH R. SWAN (The Order '02) THOMAS COCHRANE (The Order '94) PERCY ROCKEFELLER (The Order '00)

POST WORLD WAR II PARTNERS GEORGE H. CHITTENDEN (The Order '39) WILLIAM REDMOND CROSS (The Order '41) HENRY P. DAVISON, JR. (The Order '20) THOMAS RODD (The Order '35) CLEMENT D. GILE (The Order '39) DANIEL P. DAVISON (The Order '49)

BROWN BROTHERS, HARRIMAN,
formerly
W.A. HARRIMAN

W. AVERELL HARRIMAN (The Order '13) E. ROLAND HARRIMAN (The Order '17) ELLERGY S. JAMES (The Order '17) RAY MORRIS (The Order '01)
The other operational vehicle used by The Order was the private banking firm of Brown Brothers, Harriman. Before 1933 W.A. Harriman Company was the vehicle, and Brown Brothers did not enter the picture. After 1933, the merged firm continued Harriman Company activities.

In Introduction To The Order we presented details of the merged firm (pp. 29-33). There is, however, one aspect we want to identify: the extraordinary role of the Yale Class of '17 in Brown Brothers, Harriman and the events to be described in Memoranda Three and Four.

The following five members in the class of '17 (only fifteen were initiated) were involved:

Knight Woolley (The Order '17) was with Guaranty Trust from 1919-1920, Harriman Company from 1927-1931, then Brown Brothers, Harriman from 1933 to the present time. Woolley was also a director of the Federal Reserve Bank.

Frank P. Shepard (The Order '17) also joined Guaranty Trust in 1919 and was a Vice President from 1920 to 1934, the period concerned with development of both Soviet Russia and Hitler's Nazi Party. From 1934 onwards Shepard was with Bankers Trust Company, a member of the Morgan group of banks.

Ellery Sedgewick James (The Order '17) was a partner in Brown Brothers, Harriman.

And finally, two interesting characters: Edward Roland Noel Harriman (The Order '17) and Sheldon Prescott Bush (The Order '17), the father of President George Herbert Walker Bush (The Order '49), and grandfather of President George Walker Bush (The Order '68).

V. THE ORDER'S "FRONT MAN": MATTHEW C. BRUSH

From World War I until well into the 1930s The Order's "front man" in both Guaranty Trust and Brown Brothers, Harriman was Matthew C. Brush.

Brush was not Yale, nor a member of The Order, but through an accidental meeting in the 1890s his talents were used by The Order. Brush became a Knight Templar, a 32nd degree Mason and a Shriner, but not - so far as we can trace - more closely linked to the power center.

Brush was born in Stillwater, Minnesota in 1877 and was a graduate of the Armour Institute of Technology and MIT. By accident his first job in the 1890s was as a clerk with Franklin MacVeagh & Company of Chicago. Franklin MacVeagh was a member (The Order '62) and later Secretary of the Treasury (1909-1913) under President William Taft (The Order '78).

MacVeagh himself, as distinct from Brush, is a little difficult to classify. In 1913 MacVeagh left the Treasury and resigned as trustee of the University of Chicago. By 1919 he had become delinquent in his fees to Russell Trust. We have a copy of a dunning notice sent to MacVeagh by Otto Bannard (The Order '76), President of New York Life and Treasurer for The Order in 1919. The notice asked MacVeagh to pay up his dues.
While the trail of MacVeagh fades out after 1913, that of Matthew Brush, his one-time clerk, blossoms forth. After a series of posts in railroad companies, Brush was made Vice President of American International Corporation in 1918 and President in 1923. He was also Chairman of the Equitable Office Building, also known as 120 Broadway, illustrated on page 139.

Moreover, Brush was President of Barnsdall Corporation and Georgian Manganese Company; the significance of these posts will be seen in the next memorandum.

The purpose of this memorandum has been to demonstrate control of two banking houses by members of The Order. Both Guaranty Trust and Brown Brothers, Harriman can truly be said to have been dominated and substantially owned by individuals identified as members. Furthermore, both Guaranty Trust and the original W.A. Harriman Company were established by members of The Order. Brown Brothers was not absorbed until 1933.

Now, let's examine the evidence that these two banking firms have been vehicles for creation of war and revolution.

Memorandum Number Three: Thesis – The Order Creates The Soviet Union

In an earlier book, published in 1974, we presented major evidence of Wall Street assistance for the Bolshevik Revolution. This assistance was mainly cash, guns and ammunition, and diplomatic support in London and Washington, D.C. Wall Street And The Bolshevik Revolution also introduced the concept which Quigley described, i.e., that Morgan and other financial interests financed and influenced all parties from left to right in the political spectrum.

This Memorandum continues the story, but now links The Order to the earlier evidence of Wall Street involvement.

On the following pages we reproduce a map of the Wall Street area and a list of firms connected with the Bolshevik Revolution and financing of Hitler located in this area. We can now identify the influence, in fact the dominant influence, of The Order in these firms.

Revolutionary activity was centered at Equitable Trust Building, 120 Broadway, in the building in the photograph on page 139. This had been E.H. Harriman's address. The American International Corporation was located at 120 Broadway. The Bankers' Club, where Wall Street bankers met for lunch, was at the very top of the building. It was in this plush club that plans were laid by William Boyce Thompson for Wall Street participation in the 1917 Russian Revolution. Guaranty Securities was in 120 Broadway, while Guaranty Trust was next door at 140 Broadway (the building can be seen to the left of 120).

I. THE ORDER PUSHES FOR ASSISTANCE TO THE SOVIET ARMY

Fortunately we have a copy of the memorandum written by a member of The Order, summarizing intentions for the 1917 Bolshevik Revolution. The memorandum was written by Thomas D. Thacher (The Order'04), a partner in the Wall Street law firm of Simpson, Thacher & Bartlett. Thacher's address was 120 Broadway. Today this law firm, now in Battery Plaza, has the largest billing on Wall Street and has former Secretary of State Cyrus Vance (Scroll & Key) as a partner.

In 1917 Thacher was in Russia with William Boyce Thompson's Red Cross Mission. After consultations in New York, Thacher was then sent to London to confer with Lord Northcliffe about the Bolshevik Revolution and then to Paris for similar talks with the French Government.

The Thacher memorandum not only urges recognition of the barely surviving Soviet Government, which in early 1918 controlled only a very small portion of Russia, but also military assistance for the Soviet Army and intervention to keep the Japanese out of Siberia until the Bolsheviks could take over.
FIRMS WITH LINKS TO THE ORDER AT, OR NEAR, 120 BROADWAY IN 1917

120 Broadway    Edward H. Harriman (before his death)
59 Broadway    W.A. Harriman Company
Here are the main sections from the Thacher memorandum:

"First of all ... the Allies should discourage Japanese intervention in Siberia. In the second place, the fullest assistance should be given to the Soviet Government in its efforts to organize a volunteer revolutionary army. Thirdly, the Allied Governments should give their moral support to the Russian people in their efforts to work out their own political systems free from the domination of any foreign power ... Fourthly, until the time when open conflict shall result between the German Government and the Soviet Government of Russia there will be opportunity for peaceful commercial penetration by German agencies in Russia. So long as there is no open break, it will probably be impossible to entirely prevent such commerce. Steps should therefore be taken to impede, so far as possible, the transport of grain and raw materials to Germany from Russia."

The reader should note in particular paragraph two: "In the second place, the fullest assistance should be given to the Soviet Government in its efforts to organize a volunteer revolutionary army." This assistance has been recorded in my National Suicide: Military Aid To The Soviet Union.

It was in fact the hidden policy adopted at the highest levels, in absolute secrecy, by the United States and to some extent by The Group (especially Milner) in Great Britain. Thacher apparently did not have too much success with the French Government.

When President Woodrow Wilson sent U.S. troops to hold the Trans-Siberian railroad, secret instructions were given by Woodrow Wilson in person to General William S. Graves. We have not yet located these instructions (although we know they exist), but a close reading of the available files shows that American intervention had little to do with anti-Bolshevik activity, as the Soviets, George Kennan and other writers maintain.

So grateful were the Soviets for American assistance in the Revolution that in 1920 - when the last American troops left Vladivostok - the Bolsheviks gave them a friendly farewell.

Reported the New York Times (February 15, 1920 7:4):

1The full document is in U.S. State Department Decimal File Microcopy 316, Roll 13, Frame 698.
Note in particular the sentence:

`. . . calling the Americans real friends, who at a critical time saves this present movement."

Normally reports inconsistent with the Establishment line are choked, either by the wire services or by the rewrite desks at larger newspapers (small papers unfortunately follow New York Times). This is one report that got through intact.

In fact, the United States took over and held the Siberian Railroad until the Soviets gained sufficient power to take it over. Both British and French military missions in Siberia recorded the extraordinary actions of the United States Army, but neither mission made much headway with its own government.

So far as aiding the Soviet Army is concerned, there are State Department records that show guns and ammunition were shipped to the Bolsheviks. And in 1919, while Trotsky was making anti-American speeches in public, he was also asking Ambassador Francis for American military inspection teams to train the new Soviet Army.


II. THE ORDER PUSHES FOR THE SOVIETS IN THE UNITED STATES

However, it was in Washington and London that The Order really aided the Soviets. The Order succeeded not only in preventing military actions against the Bolsheviks, but to so-muddy the policy waters that much needed vital raw materials and goods, ultimately even loans, were able to flow from the United States to the Soviets, in spite of a legal ban.

The following documents illustrate how members of The Order were able to encourage Soviet ambitions in the United States. While the Department of Justice was deporting so-called "Reds" to Russia, a much more potent force was at work WITHIN the U.S. Government to keep the fledgling Soviet Union intact.

Publisher's Note: To assist readers with the very poor reproductions of the following two letters we print our reading from the copies that we have.

211

Hon. William Kent, May 29, 1919
Washington, D.C.
Dear Billy:
This will introduce to you my friend, Professor Evans Clark, now associated with the Bureau of Information of the Russian Soviet Republic. He wants to talk with you about the recognition of Wolchak, the raising of the blockade, etc., and get your advice in regard to backing up the senators who would be apt to stand up and make a brave fight. Won't you do what you can for him. As I see it, we are taking a (unreadable) Russia that will leave our, until now, mightily good reputation, badly damaged. Hope to see you in Washington soon. Faithfully yours, A. P.

Mr. Santeri Nourteva, Finnish Information Bureau, 299 Broadway, City
November 22, 1918
Dear Mr. Nuorteva:

Let me thank you for your very kind letter of November 1st; I apologize for not answering sooner. I have read your bulletin on the barrage of lies, and I am, needless to say, heartily sympathetic with your view of the situation and with the work you are doing. One of the most sinister things at present is the fact that governments are going into the advertising business. They are organized so that they can make or wreck movements. I am sending you, under separate cover, a copy of a letter I have written, which I hope will interest you. With kindest regards, I am

Sincerely yours,
Amos Pinchot.
Office of
Amos Pochet
101 Park Avenue
New York

Dear Mr. Kent:

This is in regard to the request of the Tariff Commission in connection with
the investigating committee on the subject of
the raising of the blockade, etc. I am writing to you at the request of Professor C.

I would like to suggest the following:

It is essential that the American people be informed of the facts and
be prepared to fight. We must be ready at all costs. I am enclosing a copy of
my letter to the Secretary of State.

Yours truly,

[Signature]

AP

Exhibits 211 and 212 From The Lusk Committee Files, New York.
The above letter is from Amos Pinchot (The Order '97). His brother, conservationist Gifford Pinchot (The Order '89) was also a member. Amos Pinchot was a founder of the American Civil Liberties Union and active in aiding the Soviets during the early days of the Bolshevik Revolution. The above letter, exemplifying this assistance, was sent to Santeri Nourteva, November 22, 1918, just a year after the 1917 Revolution. Pinchot was "heartily sympathetic with your view of the situation and the work you are doing."1

Who was Nourteva? This name was an alias for Alexander Nyberg, a Soviet representative in the United States. Nyberg worked for the Soviet Bureau (at first called the Finnish Information Bureau - a cover name), along with Ludwig C.A.K. Martens, the first Soviet Ambassador and formerly a Vice President of Weinberg & Posner. The New York office of Weinberg & Posner was at - 120 Broadway! Nyberg's assistant was Kenneth Durant, an American newspaper man, later TASS correspondent in the U.S. and one time aide to "Colonel"
Edward House, mystery man of the Wilson Administration. Director of the Commercial Department in this Soviet Bureau was "Comrade Evans Clark." Clark later became Executive Director of the influential Twentieth Century Foundation, and at Twentieth Century Foundation we find a member of The Order - in this case Charles Phelps Taft (The Order '18), nephew of President and Chief Justice William Howard Taft. In the coming volume on FOUNDATIONS, we shall see how Evans Clark and The Order, working together at Twentieth Century Foundation, had a significant role in the Hegelization of American education.

The document on page 147 is a brief biography of "Comrade Evans Clark", issued by the Soviet Bureau in 1919 on his appointment as Assistant, Director of the Commercial Department of the Bureau, with the task of establishing trade relations with the U.S. Note the Harvard and Princeton associations.

Trade was vital for the survival of the Soviet Union. In 1919 all Russian factories and transportation were at a standstill. There were no raw materials and no skills available.

For assistance Evans Clark turned to The Order. On May 29, 1919, Amos Pinchot wrote fellow Skull & Bones member and strong Republican William Kent about raising the blockade against the Soviets. William Kent (The Order'87) was on the U.S. Tariff Commission and in turn wrote Senator Lenroot to request an interview for "Professor" Evans Clark. (Albert Kent, his father, was a member [The Order '53] and he married the daughter of Thomas Thacher (The Order '35].

In brief, two members of The Order, Pinchot and Kent, cooperated to push a known Bolshevik operator onto an unsuspecting Senator. Neither member of The Order advised Senator Lenroot about Clark's affiliation with the Soviet Bureau.

*Exhibit Number 1543 from the Lusk Committee files, New York.*
How The Order Controlled The Early Development Of The Soviet Union

THE ORDER

BROWN BROTHERS, HARRIMAN (Pre-1933 W.A. Harriman and Company)  
W. AVERELL HARRIMAN (*13)  
E. ROLAND HARRIMAN (*17)  
ELLERY S. JAMES (*17)  
RAY MORRIS (*01)  
PRESCOTT SHELDON BUSH (*17)  
KNIGHT WOOLLEY (*17)  
MORTIMER SEABURY (*09)  
ROBERT A. LOYETT (*16)  
POST WORLD WAR TWO PARTNERS  
Eugene Wm. Stetson, Jr. (*34)  
Walter H. Brown (*45)  
Stephen Y. Hard (*21)  
John Beckwith Maddens (*41)  
Grange K. Costiluyan (*29)  
PARTNER NOT IN THE ORDER:  
Matthew C. Brush (32Y Mason)  

AMERICAN INTERNATIONAL CORP.  
Chairman: Matthew C. Brush  

INTERNATIONAL BARNSDALL CORP.  
Chairman: Matthew C. Brush  

GEORGIAN MANGANESE COMPANY  
Chairman: Matthew C. Brush

III HOW THE ORDER DEVELOPED THE STAGNANT SOVIET UNION

Between 1917 and 1921 the Soviets pushed their control of Russia into Siberia and the Caucasus. As we have noted, the United States intervened in Siberia along the Trans-Siberian Railroad. Histories of U.S. Intervention by George Kennan and the Soviets maintain this was an anti-Soviet intervention. In fact, it was nothing of the kind. The U.S. spread troops along the Siberian railroad only to keep out the Japanese, not to keep out the Soviets. When they left through Vladivostok, the Soviet authorities gave American forces a resounding send-off. But this is yet another untold story, not in the textbooks.

The immediate problem facing the Soviets was to restore silent Russian factories. This needed raw materials, technical skills and working capital. The key to Russian reconstruction was the oil fields of the Caucasus. The Caucasus oil fields are a major segment of Russian natural resource wealth. Baku, the most important field, was developed in the 1870s. In 1900 it was producing more crude oil than the United States, and in 1901 more than half of the total world crude output. The Caucasus oil fields survived Revolution and Intervention without major structural damage and became a significant factor in Soviet
economic recovery, generating about 20 percent of all exports by value; the largest single source of foreign exchange.

The Bolsheviks took over the Caucasus in 1920-1, but until 1923 oil field drilling almost ceased. During the first year of Soviet rule "... not one single new well has started giving oil" and even two years after Soviet occupation, no new oil-field properties had been developed. In addition, deepening of old wells virtually ceased. As a result, water percolated into the wells, and the flow of crude oil became a mixture of oil and water. Drilling records are an excellent indicator of the state of oil field maintenance, development, and production. The complete collapse after the Soviet takeover is clearly suggested by the statistics. In 1900, Russia had been the world's largest producer and exporter of crude oil; almost 50,000 feet of drilling per month had been required in Baku alone to maintain this production. By early 1921, the average monthly drilling in Baku had declined to an insignificant 370 feet or so (0.7 percent of the 1900 rate), although 162 rigs were in working order.

Then, Serebrovsky, Chairman of Azneft (the Soviet oil production trust), put forward a program for recovery in a Prauda article. The plan for 1923 was to increase oil well drilling to 35,000 Sazhens per year (245,000 feet). This would require 35 rotary drills (to drill 77,000 feet) and 157 percussion drills (to drill 130,000 feet). Serebrovsky pointed out that Azneft had no rotary drills, and that Russian enterprise could not supply them. Rotary drilling, however, was essential for the success of the plan.

He then announced:

"But just here American capital is going to support us. The American firm International Barnsdall Corporation has submitted a plan ... Lack of equipment prevents us from increasing the production of the oil industry of Baku by ourselves. The American firm ... will provide the equipment, start drilling in the oil fields and organize the technical production of oil with deep pumps."1

During the next few years International Barnsdall, together with the Lucey Manufacturing Company and other major foreign oil well equipment firms, fulfilled Serebrovsky's program. Massive imports of equipment came from the United States. International Barnsdall inaugurated the rotary drilling program, initiated Azneft drilling crews into its operational problems, and reorganized oil well pumping with deep well electrical pumps.

The first International Barnsdall concession was signed in October 1921, and was followed in September of 1922 by two further agreements. There is no doubt that Barnsdall did work under the agreements. Prauda reported groups of American oil field workers on their way to the oil fields, and a couple of months previously the United States, Constantinople Consulate, had reported that Philip Chadbourn, the Barnsdall Caucasus representative, had passed through on his way out of Russia. The U.S. State Department Archives contain an intriguing quotation from Rykov, dated October 1922:

"The one comparatively bright spot in Russia is the petroleum industry, and this is due largely to the fact that a number of American workers have been brought into the oil fields to superintend their operation."2

Who, or what, was International Barnsdall Corporation?

The Chairman of International Barnsdall Corporation was Matthew C. Brush whom we previously identified as The Order's "front man."

Guaranty Trust, Lee, Higginson Company and W.A. Harriman owned Barnsdall Corporation, and International Barnsdall Corporation was owned 75% by the Barnsdall Corporation and 25% by H. Mason Day. The Guaranty Trust interest was represented by Eugene W. Stetson (also a Vice President of Guaranty Trust), whose son, Eugene W. Stetson Jr., was initiated into The Order in 1934. The Lee Higginson interest was represented by Frederick Winthrop Allen (The Order '00).

In brief, The Order controlled International Barnsdall Corporation.
The second potentially largest source of Soviet foreign exchange in the 1920s was the large Russian manganese deposits. In 1913, tsarist Russia supplied 52 percent of world manganese, of which about 76 percent, or one million tons, was mined from the Chiaturi deposits in the Caucasus. Production in 1920 was zero, and by 1924 had risen only to about 320,000 tons per year. The basic problem was:

"that further development was seriously retarded by the primitive equipment, which was considered grossly inadequate even according to prewar standards."

The Chiaturi deposits, situated on high plateaus some distance from Batum, were mined in a primitive manner, and the ore was brought on donkeys from the plateaus to the railroads. There was a change of gauge en route, and the manganese had to be transshipped between the original loading point and the port. When at the port, the ore was transferred by bucket: a slow, expensive process.

The Soviets acquired modern mining and transportation facilities for their manganese deposits, acquired foreign exchange, and finally shattered American foreign policy concerning loans to the U.S.S.R., in a series of business agreements with W.A. Harriman Company and Guaranty Trust. 1

On July 12, 1925, a concession agreement was made between the W.A. Harriman Company of New York and the U.S.S.R. for exploitation of the Chiaturi manganese deposits and extensive introduction of modern mining and transportation methods.

Under the Harriman concession agreement, $4 million was spent on mechanizing the mines and converting them from hand to mechanical operation. A washer and reduction plant were built; and a loading elevator at Poti, with a two-million ton capacity and a railroad system were constructed, together with an aerial tramway for the transfer of manganese ore. The expenditure was approximately $2 million for the railroad system and $1 million for mechanization of the mines.

The Chairman of the Georgian Manganese Company, the Harriman operating company on the site in Russia, was none other than The Order's "front man" Matthew C. Brush.

"The interested reader is referred to over 300 pages of documents in the U.S. State Dept. Decimal File 316-138-12/331, and the German Foreign Ministry Archives. Walter Duranty described the Harrimen contract as "utterly inept" and von Dirksen of the German Foreign Office as "a rubber contract." THE full contract was published [Vysshii sovet Narodnogo khoziaistva, Concession Agreement Between The Government Of The U.S.S.R and W.A. Harriman & Co. Inc. Of New York (Moscow, 1925)].
IV. THE ORDER TOO POWERFUL FOR STATE DEPARTMENT TO INVESTIGATE

While The Order carried out its plans to develop Russia, the State Department could do nothing. Its bureaucrats sat in Washington D.C. like a bunch of mesmerized jackrabbits.

Firstly, in the 1920s loans to the Soviet Union were strictly against U.S. law. While American citizens could enter Russia at their own risk, there were no diplomatic relations and no government support or sanction for commercial activity. Public and government sentiment in the United States was overwhelmingly against the Soviets - not least for the widespread atrocities committed in the name of the Revolution.

Secondly, the Harriman-Guaranty syndicate, which reflected The Order, did not inform the State Department of its plans. As the attached letter (page 152) from Washington to the London Embassy describes, the first information of the Harriman manganese deposit came from the American Embassy in London, which picked it up from London newspaper reports.

In other words, Averell Harriman sneaked an illegal project past the U.S. Government. If this is not irresponsible behavior, then nothing is. And this was the man who was later to become the U.S. Ambassador to Russia.

The State Department letter to London is quite specific on this point: "The memorandum transmitted by you embodies the first information received by the Department concerning the concession other than that which has appeared in the public press."
A month or so later came a letter from Department of Commerce asking for confirmation and more information. Apparently, Harriman didn’t bother to inform Commerce either.
Now we reach the truly extraordinary point. The U.S. Government was not informed by W.A. Harriman or Guaranty Trust that they intended to invest $4 million developing Soviet manganese deposits. Yet this was clearly illegal and a move with obvious strategic consequences for the U.S. Neither was the U.S. Government able to pick up this information elsewhere; in those days there was no CIA. Economic intelligence was handled by the State Department. It is also obvious that Government officials were interested in acquiring information, as they should have been.

The truly extraordinary point is THAT THE U.S. GOVERNMENT WAS NOT ABLE TO PURSUE AN INVESTIGATION.

We reproduce on page 155 a memorandum from Evan E. Young in Division of Eastern European Affairs to Assistant Secretary of State Carr. Note this is a memorandum at the upper levels of the State Department. Young specifically writes: "... there are certain and very definite reasons why I consider it very unwise for the Department to initiate any investigation with respect to the reported manganese concession."

And Assistant Secretary of State Carr scribbles on the bottom, "I defer to your judgment upon this" (presumably after the suggested oral communication).

The distinct impression is that some behind-the-scenes power was not to be challenged.
Max Hay, of the Guaranty Trust Company, New York, will take part. In the present arrangement Mr. Max Hay is designated as director of the foreign division of the Moscow bank.

The above paper gives the following information in regard to the new bank:

"There is a board consisting of five members and five active directors. Among these re note Mr. Schlesinger, former Chief of Moscow's Merchant Bank, Mr. Kalaschkin, Chief of the Junker Bank, and Mr. Ternovsky, former Chief of the Siberian Bank. Mr. Max Hay is designated as director of the foreign division of the bank. According to Mr. Aschberg, the Russian bank, through the Ekonombolaget, Mr. Aschberg's bank in Stockholm, will be in closer contact with German and American financial institutions."

The "Svenska Dagbladet", of October 17th, reports that the above mentioned Mr. Scheinmann has succeeded in obtaining the consent of Professor Gustav Cassel to act as adviser to the Russian State Bank, which bank it appears has a representative in the administration of the new Commercial Bank of Moscow and has the right to exercise control of its activities. Professor Cassel is quoted as stating in part:

"That a bank has now been started in Russia to take care of purely banking matters is a great step forward, and it seems to me that this bank was established in order to do something to create a new economic life in Russia. What Russia needs is a bank to create internal and external commerce. If there is to be any business between Russia and other countries there must be a bank to handle it.

"This step forward should be supported in every way by other countries, and when I was asked my advice I stated that I was prepared to give it. I am not in favor of a negative policy and believe that every opportunity should be seized to help in a positive reconstruction."

"The great question is how to bring the Russian exchange back to normal. It is a complex and difficult question and will necessitate thorough investigation. To solve this problem I am naturally more than willing to take part in the work. To leave Russia to her own resources and her own fate is folly."

I have the honor to be, Sir,

Your obedient servant,

Yours sincerely,

IRA E. MURPHY.

U.S. State Department Decimal File, 861.516/140
Stockholm Legation October 13, 1922
V. THE ORDER MAKES ITS OWN LAW

The Order kept a hold on every non-government strategic position related to the Soviet Union. Nothing appears to have escaped their attention. For example, the Anglo-Russian Chamber of Commerce was created in 1920 to promote trade with Russia - desperately needed by the Soviets to restore idle Tsarist industry. The Chairman of its Executive Committee, the key post in the Chamber, was held by Samuel R. Bertron (The Order '85), a Vice President of Guaranty Trust and formerly a member of the 1917 Root Mission to Russia. Elihu Root, Chairman of the Mission, was, of course, the personal attorney to William Collins Whitney (The Order '63), one of the key members of The Order. The letter from Bertron's Anglo-Russian Chamber of Commerce to State Department, printed on page 158 is noteworthy because :: asks the question: "What date trading in Russian credits was prohibited in the United States by Federal authorities?"

This means that The Order was well aware in 1921 that "credits" to the U.S.S.R. were illegal and indeed were not made legal until President Roosevelt took office in 1933. However, illegal or not, within 18 months of this Bertron letter, Guaranty Trust established more than trading in Russian credits. Guaranty Trust made a joint banking agreement with the Soviets and installed a Guaranty Trust Vice President, Max May, as director in charge of the foreign division of this Soviet-Dank, the RUSKOMBANK (See document on page 157).

In brief, while the U.S. public was being assured by the U.S. Government that the Soviets were dastardly murderers, while "Reds" were being deported back to Russia by the Department of Justice, while every politician (almost without exception) was assuring the American public :hat the United States would have no relations with the Soviets - while this barrage of lies was aimed at a gullible public, behind the scenes the Guaranty Trust Company was actually running a division of a Soviet bank! And American troops were being cheered by Soviet revolutionaries for helping protect the Revolution.

That, dear readers, is why governments need censorship. That's why even 50 years after some events, it is almost impossible for independent researchers (not the bootlickers) to get key documents declassified.
VI. THE ORDER'S LAW FIRMS

New York establishment law firms, several founded by members of The Order, have close links to banks and specifically those operational vehicles for revolution already cited.

Take the example of Simpson, Thacher & Bartlett which in the 1920s was located at 120 Broadway, New York. The firm was founded by Thomas Thacher (The Order ’71) in 1884. His son Thomas Day Thacher (The Order ’04) worked for the family law firm after leaving Yale and initiation into The Order. The younger Thacher went to work for Henry L. Stimson (The Order’88), a very active member of The Order discussed in Volume One of this series. About this time Thacher, who wrote The Order’s statement on the Bolshevik Revolution (page 138), became friendly with both Felix Frankfurter and Raymond Robins. According to extensive documentation in the Lusk Committee files, both Frankfurter and Robins were of considerable assistance to the Soviets.

Another link between the 1917 Revolution and Simpson, Thacher & Bartlett is through the daughter of Thomas Anthony Thacher (The Order ’35) who married William Kent (The Order ’87) who we have linked to member Amos Pinchot in the case of intervention on behalf of the Soviets in Washington, D.C.
Furthermore, readers of Wall Street And The Bolshevist Revolution will recall that member Samuel Bertron was on the Root Mission to Russia in 1917. Moreover, Thomas Thacher (The Order ’04) was a member of the Red Cross Mission with Allan Wardwell, son of Thomas Wardwell, Standard Oil Treasurer and a partner in another Wall Street aw firm, Statson, Jennings & Russell (the links of this firm to The Order will be described in a later volume). Eugene Stetson, Jr., for example, is . . . The Order ’34.

Simpson, Thacher & Bartlett represented the Soviet State Bank in U.S. and was the vehicle used by The Order to inform State Department of activities that might otherwise be blocked by low level bureaucrats following the government rulebook.

For example, in 1927 Simpson, Thacher & Bartlett informed the U.S. Government that the Soviets were in the process of substantially increasing deposits in the U.S. This increase was in preparation for the enormous outlays to be channeled to a few favored U.S. firms to build the Soviet First Five Year Plan.

The letter read closely is definite; it puts words in the mouth of the State Department, i.e., this is what we are going to do and in spite of the U.S. Government, there is no reason why we should not go ahead. Note, for example, the last paragraph: "... it seems to us there is no reason why the Bank should not so increase its deposits notwithstanding our Government has not recognized the U.S.S.R."

RUSSIA

During the past four years the Government of the United States has maintained the position that it would be both futile and unwise to enter into relations with the Soviet Government so long as the Bolshevist leaders persist in aims and practices in the field of international relations which preclude the possibility of establishing relations on the basis of accepted principles governing intercourse between nations. It is the conviction of the Government of the United States that relations on a basis usual between friendly nations can not be established with a governmental entity which is the agency of a group who hold it as their mission to bring about the overthrow of the existing political, economic and social order throughout the world and who regulate their conduct towards other nations accordingly.

The experiences of various European Governments which have recognized and entered into relations with the Soviet regime have demonstrated conclusively the wisdom of the policy to which the Government of the United States has consistently adhered. Recognition of the Soviet regime has not brought about any cessation of interference by the Bolshevist leaders in the internal affairs of any recognizing country, nor has it led to the acceptance by them of other fundamental obligations of international intercourse. Certain European states have endeavored, by entering into discussions with representatives of the Soviet regime, to reach a settlement of outstanding differences on the basis of accepted international practices. Such conferences and discussions have been entirely fruitless. No state has been able to obtain the payment of debts contracted by Russia under preceding governments or the indemnification of its citizens for confiscated property. Indeed, there is every reason to believe that the granting of recognition and the holding of discussions have served only to encourage the present rulers of Russia in their policy of repudiation and confiscation, as well as in their hope that it is possible to establish a working basis, accepted by other nations, whereby they can continue their war on the existing political and social order in other countries.

Current developments demonstrate the continued persistence at Moscow of a dominating world revolutionary purpose and the practical manifestation of this purpose in such ways as render impossible the establishment of normal relations with the Soviet government. The present rulers of Russia, while seeking to direct the evolution of Russia along political, economic and social lines in such manner as to make it an effective "base of the world revolution", continue to carry on, through the Communist International and other organizations with headquarters at Moscow, within the borders of other nations, including the United States, extensive and carefully planned operations for the purpose of ultimately bringing about the overthrow of the existing order in such nations.

A mass of data with respect to the activities carried on in the United States by various Bolshevist organizations, under the direction and control of Moscow, was presented by the Department of State to a subcommittee of the Senate Committee on Foreign Relations in January 1924.
VII. WHAT THE POLITICIANS TOLD AMERICAN CITIZENS

All this Soviet-building activity recorded in the Lusk Committee and State Department files was carefully concealed from the American public. What the public was told can only be described as a pack of lies, from beginning to end.

To demonstrate the degree of falsehood, we reprint here a page on Russia' from a document 'Excerpt from a statement entitled 'Foreign Relations' by the Honorable Frank B. Kellogg, Secretary of State, published by the Republican National Committee, Bulletin No. 5, 1928.'

Among the falsehoods promoted by Secretary Kellogg is the following: "... the Government of the United States has maintained the position that it would be both futile and unwise to enter into relations with 'the Soviet Government.'"

In fact, at this very time the United States, with implicit government approval, was involved in planning the First Five Year Plan in Russia. The planning work was done actively by American firms. 1

Construction of the Soviet dialectic arm continued throughout the 1930s up to World War II. In 1941 W.A. Harriman was appointed Lend Lease Administrator to assure the flow of United States 'technology and products to the Soviet Union. Examination of Lend-Lease records shows that U.S. law was violated. The law required military goods only to be shipped. In fact, industrial equipment in extraordinary amounts was also shipped and Treasury Department currency plates so that the Soviets could freely print U.S. dollars.

Since World War II the United States has kept the Soviets abreast of modern technology. This story has been detailed elsewhere.

In brief, the creation of the Soviet Union stems from The Order. The early survival of the Soviet Union stems from The Order. The development of the Soviet Union stems from The Order.

But above all, this story has been concealed from the American public --, "politicians..." more of this later. Now let's turn to the financing of the Nazi Party in Germany.

1This story has been described in my Western Technology And Soviet Economic Development 917-1930 and 1930-1945, published by the Hoover Institution at Stanford University.

Memorandum Number Four:
Antithesis - Financing The Nazis

The Marxist version of the Hegelian dialectic poses financial capitalism as thesis and Marxist revolution as antithesis. An obvious puzzle in this Marxian statement is the nature of the synthesis presumed to evolve out of the clash of these opposites, i.e., the clash of financial capitalism and revolutionary Marxism.

Lenin's statement that the State will wither away at the synthesis stage is nonsensical. In fact, as all contemporary Marxist states testify, the State in practice becomes all powerful. The immediate task of "the revolution" is to convey all power to the state, and modern Marxist states operate under a constant paranoia that power may indeed pass away from the hands of the State into the hands of the people.

We suggest that world forces may be seen differently, although still in terms of the Hegelian dialectic. If Marxism is posed as the thesis and national socialism as antithesis, then the most likely synthesis becomes a Hegelian New World Order, a synthesis evolving out of the clash of Marxism and national socialism. Moreover, in this statement those who finance and manage the clash of opposites can remain in control of the synthesis.

If we can show that The Order has artificially encouraged and developed both revolutionary Marxism and national socialism while retaining some control over the nature and degree of the conflict, then it follows The Order will be able to determine the evolution and nature of the New World Order.
I. WHERE DID THE NAZIS GET THEIR FUNDS FOR REVOLUTION?

In Wall Street And The Rise of Hitler we described several financial conduits between Wall Street and the Nazi Party. This was later supplemented by publication of a long suppressed book, Hitler's Secret Backers. I Still other books have emphasized the Fritz Thyssen financial connection to Hitler. After he split with Hitler, Thyssen himself wrote a book, I Paid Hitler. We are now in a position to merge the evidence in these books with other material and our documentation on The Order.

The records of the U.S. Control Council for Germany contain the post-war intelligence interviews with prominent Nazis. From these we have verification that the major conduit for funds to Hitler was Fritz Thyssen and his Bank fur Handel and Schiff, previously called von Heydt's Bank. This information coincides with evidence in
The document reproduced on page 167 slipped through U.S. censorship because the Office of Director of Intelligence did not know of the link between Fritz Thyssen and the Harriman interests in New York. Documents linking Wall Street to Hitler have for the most part been removed from U.S. Control Council records. In any event, we reproduce here the Intelligence report identifying Fritz Thyssen and his Bank fur Handel und Schiff (No. EF/Me/1 of September 4, 1945) and page 13 of the interrogation of Fritz Thyssen entitled "Financial Support of the Nazi Party."

II. WHO WAS THYSSEN? 

Fritz Thyssen was the German steel magnate who associated himself with the Nazi movement in the early '20s. When interrogated in 1945 under Project Dustbin, Thyssen recalled that he was approached in 1923 by General Ludendorf at the time of French evacuation of the Ruhr. Shortly after this meeting Thyssen was introduced to Hitler and provided funds for the Nazis through General Ludendorf.

In 1930-31 Emil Kirdorf approached Thyssen and subsequently sent Rudolf Hess to negotiate further funding for the Nazi Party. This time Thyssen arranged a credit of 250,000 marks at the Bank Voor Handel en Scheepvaart N.V. (the Dutch name for the bank named by Thyssen in the attached document), at 18 Zuidblaak in Rotterdam, Holland. Thyssen was former head of the Vereinigte Stahlwerke, The German

1 Wall Street And The Rise Of Hitler and Hitler's Secret Backers are obtainable from Research Publications, P.O. Box 39850, Phoenix Arizona 85069. Some other aspects are covered in Charles Higham. Trading With The Enemy (Delacorte Press).
steel trust, financed by Dillon Read (New York), and played a decisive role in the rise of Hitler to bower by contributing liberally to the Nazi Party and by influencing his fellow industrialists to join him in support of the Fuehrer. In reward for his efforts, Thyssen was showered with political and economic favors by the Third Reich and enjoyed almost unlimited power and prestige under the Nazi regime until his break with Hitler in 1939 over the decision to invade Poland and precipitate the Second World War.

This incident and Thyssen's subsequent publication, _I Paid Hitler_, has a parallel with the history of his father, August Thyssen. Through a similar confession in 1918 the elder Thyssen, despite his record as a staunch backer of pan-Germanism, succeeded in convincing the Allies that sole responsibility for German aggression should be placed on the Kaiser and German industrialists should not be blamed for the support they had given to the Hohenzollerns. Apparently influenced by August Thyssen and his associates, the Allies made no effort to
reform German industry after World War I. The result was that Thyssen was allowed to retain a vast industrial empire and pass it on intact to his heirs and successors.

It was against this background that Fritz Thyssen took over control of the family holdings following the death of his father in 1926. The new German steel baron had already achieved fame throughout the Reich by his defiance of the French during their occupation of the Ruhr in 1923. Like Hitler, Thyssen regarded the Treaty of Versailles as "a pact of shame" which must be overthrown if the Fatherland were to rise again. This is the story in Hitler's Secret Backers.

Thyssen set out along the same road as his father, aided by ample Wall Street loans to build German industry. August Thyssen had combined with Hugenburg, Kirdorf, and the elder Krupp to promote the All-Deutscher Verband (the Pan-German League), which supplied the rationale for the Kaiser's expansionist policies.

His son became an active member of the Stahlhelm and later, through Goring, joined the Nazis. Finally, after the crash of 1931 had brought German industry to the verge of bankruptcy, he openly embraced national socialism.

During the next 2 years Thyssen dedicated his fortune and his influence to bring Hitler to power. In 1932 he arranged the famous meeting in the Dusseldorf Industrialists' Club, at which Hitler addressed the leading businessmen of the Ruhr and the Rhineland. At the close of Hitler's speech Thyssen cried, "Heil Herr Hitler," while the others applauded enthusiastically. By the time of the German Presidential elections later that year, Thyssen obtained contributions to Hitler's campaign fund from the industrial combines. He alone is reported to have spent 3,000,000 marks on the Nazis in the year 1932.

III. THE UNION BANKING CONNECTION

This flow of funds went through Thyssen banks. The Bank fur Handel and Schiff cited as the conduit in the U.S. Intelligence report was a subsidiary of the August Thyssen Bank, and founded in 1918 with H.J. Kouwenhoven and D.C. Schutte as managing partners. In brief, it was Thyssen's personal banking operation, and affiliated with the W.A. Harriman financial interests in New York. Thyssen reported to his Project Dustbin interrogators that:

"I chose a Dutch bank because I did not want to be mixed up with German banks in my position, and because I thought it was better to do business with a Dutch bank, and I thought I would have the Nazis a little more in my hands."

Hitler's Secret Backers identifies the conduit from the U.S. as "von Heydt," and von Heydt's Bank was the early name for Thyssen's Bank. Furthermore, the Thyssen front bank in Holland - i.e., the Bank voor Handel Scheepvaart N.V. - controlled the Union Banking Corporation in New York.

The Harrimans had a financial interest in, and E. Roland Harriman (The Order 1917), Averell's brother, was a director of this Union Bank Corporation. The Union Banking Corporation of New York City was a joint Thyssen-Harriman operation with the following directors in 1932:

- E. Roland Harriman (The Order 1917): Vice President of W.A. Harriman & Co., New York
- H.J. Kouwenhoven (Nazi): Nazi banker, managing partner of August Thyssen Bank and Bank voor Handel Scheepvaart N.V. (the transfer bank for Thyssen's funds)
- Knight Wooley (The Order 1917): Director of Guaranty Trust, New York and Director Federal Reserve Bank of N. Y.
- Cornelius Lievense: President, Union Banking Corp. and Director of Holland-American Investment Corp.
The eight directors of Union Banking Corporation are an interesting bunch indeed. Look at the following:

- Four directors of Union Banking are members of The Order: a: initiated at Yale in 1917 - members of the same Yale class. A: four were members of the same cell (club) D 115.
- E. Harriman was the brother of W. Averell Harriman and a Vice-President of W.A. Harriman Company.
- Guaranty Trust was represented by Knight Woolley.
- Two of the Union directors, Kouwenhoven and Groninger, were Nazi directors of Bank voor Handel en Scheepvaart. formerly the von Heydt Bank. Von Heydt was the intermediary between Guaranty Trust and Hitler named in Hitler's Secret Backer.
- Ellery S. James and Prescott S. Bush were partners in Brown Brothers, later Brown Brothers, Harriman.

Out of eight directors of Thyssen's bank in New York, we can therefore identify six who are either Nazis or members of The Order.

This private bank was formerly named Von Heydt Bank and von Heydt is named by Sharp in Hitler's Secret Backers as the intermediary from Guaranty Trust in New York to Hitler between 1930 and 1933. Above all, remember that Shoup was writing in 1933 when this information was still only known to those on the inside. Out of tens of thousands of banks and bankers, Shoup, in 1933, names those that evidence surfacing decades later confirms as financing Hitler.

In brief, when we merge the information in PROJECT DUSTBIN with Shoup's Hitler's Secret Backers, we find the major overseas conduit for Nazi financing traces back to THE ORDER and specifically cell D 115.

IV. PROFIT FROM CONFLICT

Out of war and revolution come opportunities for profit.

Conflict can be used for profit by corporations under control and influence of The Order. In World War II, the Korean War and the Vietnamese War we can cite examples of American corporations that traded with "the enemy" for profit.

This "blood trade" is by no means sporadic or limited to a few firms; it is general and reflects higher policy decisions and philosophies. Corporations - even large corporations - are dominated by banks and trust companies, and in turn these banks and trust companies are dominated by The Order and its allies. (This will be the topic of a forthcoming volume).

Although the U.S. did not officially go to war with Germany until 1941, legally, and certainly morally, the U.S. was at war with Nazi Germany after the Destroyer deal with Great Britain in December 1940, e., the exchange of 50 old U.S. destroyers for strategic bases in British territory. Even before December 1940 the MS "Frederick S. Fales" owned by Standard Vacuum Company was sunk by a German submarine on September
Yet in 1941 Standard Oil of New Jersey (now EXXON) had six Standard Oil tankers under Panamanian registry, manned by Nazi officers to carry fuel oil from Standard Oil refineries to the Canary Islands, a refueling base of Nazi submarines.

A report on this dated July 15, 1941 from Intelligence at Fifth Corps in Columbus, Ohio is reproduced on page 172. The report is in error recording that no Standard Oil ships had been sunk by the Nazis; Major Burrows apparently did not know "Frederick S. Fales" in 1940.

Another example of profit from war is recorded in the document on page 173. This records the association of RCA and the Nazis in World War II. RCA was essentially a Morgan-Rockefeller firm and so linked to The Order.

Yet another example is that of Chase Bank. Chase was linked to The Order through the Rockefeller family (Percy Rockefeller, The Order 1900) and Vice-President Reeve Schley (Yale, Scroll & Key). Directors of Chase in The Order included Frederick Allen (The Order 1900), W.E.S. Griswold (The Order 1899) and Cornelius Vanderbilt, whose brother Gwynne Vanderbilt (The Order 1899) represented the family before his death. President of Chase was Winthrop Aldrich. This was the Harvard branch of the Aldrich family, another branch is Yale and The Order.

Chase Manhattan Bank is not only a firm that plays both sides of the political fence, but with Ford Motor Company, was selected by Treasury Secretary Morgenthau for post-war investigation of pro-Nazi activities: These two situations [i.e., Ford and Chase Bank] convince us that it is imperative to investigate immediately on the spot the activities of subsidiaries of at least some of the larger American firms which were operating in France during German occupation . . .

The extent of Chase collaboration with Nazis is staggering - and this was at a time when Nelson Rockefeller had an intelligence job in Washington aimed AGAINST Nazi operations in Latin America.

In December 1944 Treasury Department officials examined the records of the Chase Bank in Paris. On December 20, 1944 the senior U.S. examiner sent a memorandum to Treasury Secretary Morgenthau with the preliminary results of the Paris examination. Here's an extract from that report:
SUBJECT: Standard Oil Company of New Jersey Ships Under Panamanian Registry.

TO: A. O. of S., G-2, War Department, Washington, D.C.

1. A report has been received from Cleveland, Ohio, in which it is stated that the source of this information is unquestionable, to the effect that the Standard Oil Company of New Jersey now ships under Panamanian registry, transporting oil (fuel) from Arabia, Dutch West Indies to Teneriffe, Canary Islands, and is apparently diverting about 20% of this fuel oil to the present German government.

2. About six of the ships operating on this route are reputed to be manned mainly by Nazi officers. Seamen have reported to the informant that they have seen submarines in the immediate vicinity of the Canary Islands and have learned that these submarines are refueling there. The informant also stated that the Standard Oil Company has not lost any ships to date by torpedoing as have other companies whose ships operate to other ports.

For the A. O. of S., G-2,

[Signature]

Maj. William J. Whitehead, A. O. of S.
a. Niederman, of Swiss nationality, manager of Chase, Paris, was unquestionably a collaborator;
b. The Chase Head Office in New York was informed of Niederman's collaborationist policy but took no steps to remove him. Indeed there is ample evidence to show that the Head Office in New York viewed Niederman's good relations with the Germans as an excellent means of preserving, unimpaired, the position of the Chase Bank in France.
c. The German authorities were anxious to keep the Chase open and indeed took exceptional measures to provide sources of revenue.
d. The German authorities desired "to be friends" with the important American banks because they expected that these banks would be useful after the war as an instrument of German policy in the United States.
e. The Chase, Paris showed itself most anxious to please the German authorities in every possible way. For example, the Chase zealously maintained the account of the German Embassy in Paris, "as every little thing helps" (to maintain the excellent relations between Chase and the German authorities).

The whole objective of the Chase policy and operation was to maintain the position of the bank at any cost.

In brief, Chase Bank was a Nazi collaborator, but the above preliminary report is as far as the investigation proceeded. The report was killed on orders from Washington, D.C.

On the other hand, Chase Bank, later Chase Manhattan Bank, has been a prime promoter of exporting U.S. technology to the Soviet Union. This goes all the way back to the early 1920s when Chase broke U.S.
regulations in order to aid the Soviets. As early as 1922 Chase was trying to export military LIBERTY aircraft engines to the Soviet Union!

In conclusion, we have seen that the two arms of the dialectic described in Memoranda Three and Four clashed in World War II. Furthermore, the corporate segment of the elite profited from Lend Lease to the Soviets and by underground cooperation with Nazi interests. The political wing of The Order was at the same time preparing a new dialectic for the post World War II era.

Memorandum Number Five:
The New Dialectic - Angola And China

THE NECESSITY FOR A NEW DIALECTIC PROCESS

World War II was the culmination of the dialectic process created in the 1920s and 1930s. The clash between "left" and "right," i.e., the Soviet Union and Nazi Germany, led to creation of a synthesis - notably the United Nations, and a start towards regional groupings in e.g. Common Market, COMECON, NATO, UNESCO, Warsaw Pact, SEATO, CENTO, and then the Trilateral Commission. A start towards New World Order.

World War II left The Order with the necessity to create a new dialectical situation to promote more conflict to achieve a higher level synthesis.

The source of the current process may be found in National Security Memorandum No. 68 of 1950, with its extraordinary omissions (analyzed in The Phoenix Letter, January 1984). NSC 68 opened up the road for Western technology to build a more advanced Soviet Union - which it did in the 1960s and 1970s with computerized space-age technology. At the same time NSC 68 presented the argument for massive expansion of U.S. defenses - on the grounds of a future Soviet threat. The omission in NSC 68 was quite elementary, i.e., that the Soviets could not progress without Western technology. NSC 68 allowed that technology transfer to go on. In other words, by allowing Western firms to expand the Soviet Union, NSC-68 also pari passu created the argument for a U.S. defense budget. We identified in our 'Phoenix Letter article the link between NSC-68 and The Order.

Unfortunately for The Order, but not surprisingly, given their limited perception of the world, the dialectic plan based on NSC-68 misfired. The principal devices used to control the dialectic process in the past two decades have been (a) information, (b) debt and (c) technology. These have become diluted over time. They just don’t work as well today as they did in the 1950s.

By and large, control of information has been successful. The intellectual world is still locked into a phony verbal battle between "left" and "right," whereas the real struggle is the battle between individual freedom and the encroaching power of the absolute State. The Soviet Union, with its tight censorship, presents a strictly Marxist (i.e., "left") orientation to its citizens. The enemy is always the "fascist" United States. The West is a little more complicated but not much more so. Quigley's argument in Tragedy And Hope, that J.P. Morgan used financial power to control politics, has been extended to The Order's control of information. In the West the choice is basically between a controlled "left-oriented" information and a controlled "right-oriented" information. The conflict between the two controlled groups keeps an apparent informational conflict alive. Unwelcome facts that fall into neither camp are conveniently forgotten. Books that fall into neither camp can be effectively neutralized because they will incur the wrath of both "right" and "left".

In brief, any publication which points up the fallacy of the Left-Right dichotomy is ignored ... and citizens keep trooping down to the polling booths in the belief they have a "choice".

The second control mechanism is debt. If Marxist countries have to import technology, they need to earn or borrow Western currencies to pay for it. Loans have to be repaid. So to some extent, debtors are under control of creditors, unless they default. Default is the weakness. The third control mechanism is technology. If technology to advance to more efficient production levels has to be imported, then the recipient is always kept away from the "state of the art". The weakness for The Order is that military technology does not require a market system.

The dialectic plan therefore misfired for several reasons. Firstly, the informational blackout has not been as successful as The Order expected. We shall describe later how control of Time and Newsweek gave The Order dominance over weekly news summaries. The TV networks have been able to orchestrate viewer reactions - to
some extent For example, the three ABC blockbusters in 1983 were The Day After, Thornbirds, and Winds Of War, all with a common propaganda theme. But The Order was unable to restrict individuals and relatively small non-academic groups, almost always outside Universities, from exploring obvious inconsistencies in establishment propaganda. These groups often mistakenly termed "left" or "right" are outside the generally manipulated left-right spectrum.

Secondly, the debt weapon was over-used. Communist countries are now saturated with debt to Western bankers.

Thirdly, while technology is still a useful weapon, there are distinct stirrings among independent analysts of the danger posed for the Western world by building enemies.

Consequently, in today's world we can identify two facts in construction of a new dialectic. First, cautious reinforcement of the Marxian arm (the thesis presented in Memorandum Three), i.e., Marxist Angola gets a green light, but a Marxist Grenada got a red light.

Second, the construction of a completely new arm, that of Communist China, itself Marxist, but with conflict potential for the Soviet Union. Major efforts by The Order are in progress, only partly revealed in the press, to create a new superpower in a conflict mode with the Soviet Union. This is the new antithesis, replacing Nazi Germany.

1 There are exceptions. Obviously Review Of The News, American Opinion and Reason are large outside the controlled right' frame. To some extent the U.S. Labor Party is outside the left frame but includes so much spurious material that its publications are hardly worth reading. Henry George sit clear-cut left exception.

THE ORDER CREATES A MARXIST ANGOLA

Angola, a former Portuguese province on the southwest coast of Africa, is a contemporary example of continued, but more cautious, creation of the Marxist arm of the dialectic process. The official establishment view of Angola is that Angola was a Portuguese colony and oppressive Portuguese rule led to an independence movement in which the Marxists won out over "democratic" forces.

This view cannot be supported. If the Portuguese were colonists in Angola, then so are the Boston Brahmins in Massachusetts. Luanda, the chief town in Angola, was settled by the Portuguese in 1575 - that's half a century before the Pilgrims landed in Massachusetts. The indigenous population of Angola in 1575 was less than the Indian population of Massachusetts. Over three centuries the Portuguese treated Angola more as a province than as a colony, in contrast to British, French and Belgian colonial rule in Africa. So if Angola belonged to non-existent indigenous natives, then so does Massachusetts logically belong to American Indians.

In the early 1960s the United States was actively aiding the Marxist cause in Angola. This is clear from former Secretary of State Dean Acheson. The following extracts are from a memorandum recording a conversation between Dean Acheson (Scoll & Key), McGeorge Bundy The Order '40), and President Kennedy dated April 2, 1962:

"He [Kennedy] then turned to the negotiations with Portugal over the Azores base. He said that not much seemed to be happening and that he would be grateful to have me take the matter over and see if something could be done. I asked him for permission to talk about the situation for a few minutes and said about the following: "The Portuguese were deeply offended at what they believed was the desertion of them by the United States, if not the actual alignment of the United States with their enemies. The problem, it seemed to me, lay not so much in negotiations with the Portuguese as in the determination of United States policy. The battle would be in Washington, rather than in Lisbon."

Then Dean Acheson comments on a topic apparently already known to President Kennedy, that the United States was supporting the revolutionary movement in Angola:

"The President then asked me why I was so sure that there was no room for negotiations under the present conditions. I said that, as he perhaps knew, we had in fact been subsidizing Portugal's enemies; and that they strongly suspected this, although they could not prove it. He said that the purpose of this was to try to keep the Angolan nationalist movement out of the hands of the communist Ghanians, etc., and keep it in the most moderate hands possible. I said that I quite understood this, but that it did not make what the Portuguese suspected any more palatable to them. We were also engaged in smuggling Angolese out of Angola and educating them in Lincoln College outside Philadelphia in the most extreme nationalist views. Furthermore the head of this college had secretly and illegally entered Angola and on his return had engaged in violent anti-Portuguese propaganda. We voted in the United Nations for resolutions "condemning"
Portugal for maintaining order in territory unquestionably under Portuguese sovereignty. I pointed out that the Portuguese were a proud people, especially sensitive because they had declined to such an impotent position after such a glorious history. They would rather proceed to the ruin of their empire in a dignified way, as they had in Goa, than be bought or wheedled into cooperating in their own destruction."

There is an extremely important, although seemingly minor, point in President Kennedy's comments. Kennedy apparently believed the U.S. was financing Nationalists, not Marxists, whereas the U.S. was actually aiding Marxists, as it was later to do in South Africa, following a pattern going back to the 1917 Bolshevik Revolution in Russia. There is a point well worth following up in the Kennedy files, i.e., just how much Kennedy knew about CIA and State Department operations, where The Order was in control.

The Marxists under Neto's MPLA obtained control of Angola. The Order with powerful allies among multinational corporations has exerted pressure on successive Administrations to keep Angola as a Cuban-Soviet base in Southern Africa.

Back in 1975 the U.S. in conjunction with South Africa did indeed make a military drive into Angola. At a crucial point, when South African forces could have reached Launda, the United States called off assistance. South Africa had no choice but to retreat. South Africa learned the hard way that the U.S. is only nominally anti-Marxist. In practice the U.S. did to South Africa what it had done many times before - the elite betrayed its anti-Marxist allies.

By the early 1980s The Order's multinational friends came out of the woodwork while carefully coordinating public actions with Vice President Bush (The Order 1948). For example, in March 27, 1981 The Wall Street Journal ran a revealing article, including some nuggets of reality mingled with the Establishment line. This front page article viewed U.S. multinational support for the Angolan Marxists under the headline "Friendly Foe: companies urge U.S. to stay out of Angola, decline aid to rebels" (these rebels being anti-Marxist Savimbi's UNITA forces aided by South Africa).

The leader of the pro-Marxist corporate forces in the U.S. is Melvin J. Hill, President of Gulf Oil Exploration & Production Company, a unit of Gulf Oil which operates Gulf Cabinda. This is a refinery complex in Angola, protected from Savimbi's pro-Western rebels by Cubans and Angolan Marxist troops. Hill told the WSJ "Angola is a knowledgeable, understanding and reliable business partner." Hill not only appeared before Congress with this pro-Marxist line, but met at least several times with then Vice President Bush.

PWJ Wood of Cities Service added more to the Gulf Oil mythology. Said Wood:

"The Angolans are more and more development oriented. They aren't interested in politicizing central Africa on behalf of Cubans or the Soviet Union. Our people aren't persona non grata in Angola."

Hill and Wood, of course, are no more than public relations agents for Marxist Angola, although we understand they have not registered as foreign agents with the U.S. Department of Justice. Angola is very much a Cuban-Soviet base for the take-over of Southern Africa, yet 17 western oil companies and other firms are in Angola. They include Gulf, Texaco, Petrofina, Mobil, Cities Service, Marathon Oil and Union Texas Petroleum. Other firms include Allied Chemical, Boeing Aircraft, General Electric - and Bechtel Corporation. It should be remembered that both Secretary of State Schultz and Secretary of Defense Weinberger are on loan from Bechtel Corporation.

Gulf Oil Corporation is controlled by the Mellon interests. The largest single shareholder of the outstanding shares. The Mellon Bank is represented on the Board of Gulf Oil by James Higgins, a Yale graduate but not, so far as we can determine, a member of The Order.

The next largest shareholder is the Mellon Family comprising the Andrew W. Mellon Foundation, the Richard King Foundation, and the Sarah Scaife Foundation. This group, which thinks of itself as "conservative," holds about 7 percent of the outstanding shares. Morgan Guaranty Trust (a name we have encountered before) holds 1.8 million shares or about 1 percent of the outstanding shares.

To a great extent these corporations with Angolan interests have themselves out on a limb. It is surprising, for example, that South Africa has not moved to take counter action against Angolan based firms, especially General Electric, Boeing, Morgan Guaranty Trust, Gulf Oil and Cities Service. After all, the South Africans are directly losing men ~Dm the massive support given to the Angolan Marxists by these firms.

It would be cheaper in South African lives to direct retaliatory action against the corporations rather than against Cubans and Angolans. After U.S. betrayal of South Africa in 1975, when South African forces could
have reached Luanda, it is a tribute to South Africa's caution that it has not used this rather obvious counter weapon. After all, a South African surgical strike on Cabinda would neatly remove the Angolans' largest single source of foreign exchange, and give multinational Marxists a little food for thought. We are not, of course, recommending any such action, but it does remain an option open to South Africa. And the possible U.S. reaction? Well the State Department and CIA had best be ready with an explanation for the U.S. Embassy plane caught photographing South African military installations! We cite the above only to demonstrate the dangerous nature of The Order's conflict management scenarios.

III. THE ORDER BUILDS A NEW DIALECTIC ARM IN CHINA

Just as we found the Bush family involved with the early development of the Soviet Union, then with financing the Nazis, and vaguely behind the scenes in Angola, so we find a Bush active in construction of the new dialectic arm: Communist China.

In 1971 Mr. Nixon appointed George "Poppy" Bush (The Order 1948) as U.S. Ambassador to the United Nations, irrespective of the fact that Bush had no previous experience in diplomacy. As chief U.S. delegate, Bush had responsibility for defense against the Communist Chinese attack on the Republic of China, an original free enterprise member of the United Nations. With the vast power of the United States at his disposal, Bush failed miserably: the Republic was expelled from United Nations and Communist China took its seat. Shortly after that fiasco, Bush left United Nations to take over as Chairman of the Republican National Committee.

This is not the place to tell the whole story of American involvement in China. It began with Wall Street intervention into the Sun Yat Sen revolution of 1911 - a story not yet publicly recorded.

During World War II the United States helped the Chinese Communists into power. As one Chinese authority, Chin-tung Liang, has written about General Joseph W. Stilwell, the key U.S. representative in China from 1942 to 1944: "From the viewpoint of the struggle against Communism . . . [Stilwell] did a great disservice to China."

Yet Stilwell only reflected orders from Washington, from General George C. Marshall. And as Admiral Cooke stated to Congress, " . . . in 1946 General Marshall used the tactics of stoppage of ammunition to invisibly disarm the Chinese forces.


2 Ibid., p. 278.

But when we get to General Marshall we need to remember that in the U.S. the civilian branch has final authority in matters military and ;,at gets us to then Secretary of War Henry L. Stimson, Marshall's superior and a member of The Order (1888). By an amazing coincidence, Stimson was also Secretary of War in 1911 - at the time of the Sun Yat Sen revolution.

The story of the betrayal of China and the role of The Order will have to await yet another volume. At this time we want only to record the decision to build Communist China as a new arm of the dialectic - a decision made under President Richard Nixon and placed into operation by Henry Kissinger (Chase Manhattan Bank) and George "Poppy" Bush (The Order).

As we go to press (early 1984) Bechtel Corporation has established a new company, Bechtel China, Inc., to handle development, engineering and construction contracts for the Chinese government. The new president of Bechtel China, Inc. is Sydney B. Ford, formerly marketing manager of Bechtel Civil & Minerals, Inc. Currently Bechtel is working on studies for the China National Coal Development Corporation and the China National Offshore Oil Corporation - both, of course, Chinese Communist organizations.

It appears that Bechtel is now to play a similar role to that of Detroit based Albert Kahn, Inc., the firm that in 1928 undertook initial studies and planning for the First Five Year Plan in the Soviet Union.

By about the year 2000 Communist China will be a "superpower" built by American technology and skill. It is presumably the intention of The Order to place this power in a conflict mode with the Soviet Union.

There is no doubt Bechtel will do its job. Former CIA Director Richard Helms works for Bechtel, so did Secretary of State George Shultz and Defense Secretary Caspar Weinberger. That's a powerful, influential combination, if any Washington planner concerned with national Security gets out of line sufficiently to protest.

Yet, The Order has probably again miscalculated. What will be Moscow's reaction to this dialectic challenge? Even without traditional Russian paranoia they can be excused for feeling more than a little uneasy. And who is
to say that the Chinese Communists will not make their peace with Moscow after 2000 and join forces to eliminate the super-super-power - the United States?